

PROCEEDINGS
of the

GOVERNORS STATE UNIVERSITY

BOARD OF TRUSTEES

July 1, 2015 – June 30, 2016

Volume XXI



Governors State
U N I V E R S I T Y

**GOVERNORS STATE UNIVERSITY
UNIVERSITY PARK, ILLINOIS
BOARD OF TRUSTEES**

APPOINTED MEMBERS

Jack Beaupre	Term Expires	2017	Bourbonnais, IL
Eileen Durkin	Term Expires	2017	Chicago, IL
Bruce N. Friefeld	Term Expires	2019	Mokena, IL
Brian D. Mitchell	Term Expires	2017	Flossmoor, IL
Patrick Ormsby	Term Expires	2017	Flossmoor, IL
Anibal L. Taboas	Term Expires	2019	Woodridge, IL
Lorraine Tyson	Term Expires	2019	Chicago, IL

STUDENT MEMBER

Yolanda Pitts	Term: July 2015 – June 2016	Chicago, IL
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OFFICERS

Brian D. Mitchell, Chairperson
Eileen Durkin, Vice Chairperson
Bruce N. Friefeld, Secretary
David J. Meadows, Treasurer (July 1, 2015-October 31, 2015)
Dr. Gebeyehu Ejigu, Treasurer (November 1, 2015-June 30, 2016)

Dr. Elaine P. Maimon, President

**PROCEEDINGS
of the Governors State University
BOARD OF TRUSTEES**

FY16 - July 1, 2015 – June 30, 2016

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GOVERNORS STATE UNIVERSITY
Board of Trustees Annual Retreat
August 9-10, 2015
Location: Family Development Center

SUNDAY, AUGUST 9 - 12:00 pm

Call to Order, Welcoming Remarks, and Review of Retreat's Agenda
Brian Mitchell, Chair

State of the University
Elaine Maimon, President

Review of Academic Year 2014-2015
Deb Bordelon, Aurelio Valente

Student Outcomes and Assessment for Academic Year 2014-2015
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Current Enrollment Trends and Preparations for Fall 2015
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Review of Prairie Place Year 1
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Overview of Athletics
Aurelio Valente

Executive Session (if needed)

GOVERNORS STATE UNIVERSITY
Board of Trustees Annual Retreat
August 9-10, 2015
Location: Family Development Center

MONDAY, AUGUST 10 - 8:00 am

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FY2015 Budget to Actual Report and Update on FY2016 Operating Budget and Revenues

David Meadows, Jeff Slovak

Action Items

1. *Resolution 16—01: Appointment of a Representative to the Higher Education Travel Control Board*
2. *Resolution 16—02: Appointment of a Representative to the Municipal Clerk Training Institute Committee*

Philanthropy Update

Will Davis

Report on FY2015 Compliance Measures

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Report on Minority/Women/Disabled Procurement Program

David Meadows, Tracy Sullivan

Update on Vision 2020 Implementation

Deb Bordelon, David Meadows

BOT Meeting Structure and Meeting Dates for 2016

Bruce Friefeld

Executive Session (if needed)

BOT Retreat Wrap-Up

Brian Mitchell

Public Comment

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**Minutes of the Annual Board Retreat
August 9-10, 2015**

CALL TO ORDER AND ROLL CALL

Chair Mitchell called the meeting of the Annual Board Retreat to order at 12:06 p.m. on Sunday, August 9, 2015 in the Family Development Center (FDC) on the GSU Campus. Trustees Eileen Durkin, Bruce Friefeld, Patrick Ormsby, and Student Trustee Yolanda Pitts were in attendance. Trustee Lorraine Tyson arrived at 12:11 p.m.; Trustee Jack Beaupre arrived at 12:24 p.m.; and Trustee Anibal Taboas arrived at 2:03 p.m.

Others present: Elaine P. Maimon, President; Deborah E. Bordelon, Provost and Vice President for Academic Affairs; David J. Meadows, Executive Vice President and Treasurer; Alexis Kennedy, General Counsel; Will Davis, Vice President for Development; Aurelio Valente, Vice President for Student Affairs; Maureen Kelly, Director of Governmental and Community Relations; Marco Krcatovich, Director of Institutional Research; Betsy Joseph, Director of Student Housing and Auxiliary Services; and Penny Perdue, Executive Assistant to the President.

Opening Remarks, Brian D. Mitchell, Chair

Chair Mitchell made the following remarks: Good afternoon and thank you for being here. I would like to welcome our newly elected Student Trustee, Ms. Yolanda Pitts. We count on you to be the voice of the students and provide us with their viewpoint. Yolanda is pursuing her graduate degree in Accounting; she is the immediate past president of Tau Sigma National Honor Society and the current president of Delta Mu Delta, the International Honor Society for Business Students. Yolanda is a first generation college graduate and is passing along her love of learning to her children, one of whom is joining GSU's 2015 freshman class. She resides in Chicago with her husband and four children. Yolanda, we are looking forward to your participation. We have a tradition of student trustees who are involved and active, and that is good for both the Board and the University, so welcome.

Today's portion of the retreat will focus on a review of the past year and a look ahead. We will discuss our first freshman class and Prairie Place's first year: what went well, lessons learned, challenges moving forward, and goals for the next academic year.

Last year was quite a year, but we still have much work to do. Our athletic program will officially begin this year and we will hear a report on last year's activities, our new teams, and details about our status with both the NAIA and CCAC. We will also talk about enrollment trends and learn where we are at for this year, which look very good. Tomorrow we will turn to more complex topics including the budget situation for both the State and the University. This

discussion will be preceded by a legislative update, one which has been changing each day prior to this meeting. We will also hear an update on our philanthropic efforts. Reaching our first million dollar endowment for the GSU Promise Scholarship fund was a wonderful achievement. However we cannot for a second rest on our laurels as there is still much to do. Compliance, in all its forms, is an ongoing topic and a responsibility for all of us. We will hear a report on FY15 compliance measures and discuss what the future will bring.

At last year's retreat we briefly discussed procurement issues. We will continue that conversation tomorrow. The Board approved *Vision 2020*, GSU's strategic plan, at the February 2015 meeting. This is a living document that will guide us and therefore we will hear a report on the ongoing implementation of the goals of *Vision 2020*. Finally, we will turn to the Board itself to discuss meeting structure and future meeting dates.

As long as I have served on this Board I have appreciated the times when we have the opportunity to discuss our issues in depth. This is that time—time to both reflect and plan, for the short-term as well as the long-term. I look forward to our discussions and to spending some time together in this cheerful space. Throughout the next two days we will enjoy food prepared by GSU's new food service provider, Arena. Please welcome them to GSU when you have the opportunity. I will now turn the table over to President Maimon. In May the Board passed a resolution commending Dr. Maimon for her exemplary leadership. I feel confident in saying that GSU would not be where it is today without her vision and guidance. She will now provide us with her State of the University.

State of the University, Elaine P. Maimon, President

President Maimon made the following remarks: Holding the Board Retreat in the Family Development Center (FDC) is symbolic because GSU serves students from birth throughout their lives. I would like to welcome Yolanda, whose son is not only an incoming freshman but also a member of the Men's Basketball Team. I will start out by addressing the Hantack Barn fire that occurred last Friday afternoon. While the structure is completely burned to the ground, there were no injuries. Its primary use was storage of snow removal equipment and other items. The University promptly notified its property fire insurer about the incident. Of note, the barn was not an official historical structure. It was part of land purchased by the State on behalf of GSU in 1969. However, it did have sentimental value for many. The cause of the fire is being investigated by the State Fire Marshal and the insurance company. The Department of Public Safety is restricting access to the area, but faculty and staff who work in the Grants Building will be able to get in there Tuesday to collect their belongings prior to being moved to temporary offices in the main building. Tyson asked whether there was an estimated loss figure yet. Maimon responded the estimate at this time is \$1.5M. Mitchell asked if there was any damage to the Grants Building. Maimon replied there was not, not even any smoke damage. Maimon added that GSU's communications staff worked efficiently with the media to quell any rumors.

Maimon continued with her report. I want to give an overture for the Retreat. We did send you a lot of material and there have been some updates made to the Book since it was published. That

information will be updated today. This has been an exciting, transformational year with ACE recognition, advances in telling our story both regionally and nationally, and building new philanthropic possibilities. I offer many thanks to the Board for its support. People are really admiring of what we have done, which we would not have been able to do without an independent Board of Trustees. Layers of bureaucracy make it much harder to do what we have been able to accomplish. I want to inform you of some recent personnel changes. Karen Kissel has taken a position as the Chief Financial Officer at a private university, and Jeff Slovak will be retiring on December 31. In addition Dave Dixon, our Internal Auditor, is retiring at the end of October. A search is in place for a Budget Director and an Internal Auditor/Compliance Officer with the goal of having some overlap. Ormsby asked if a replacement is being sought for Kissel's position. Maimon responded no, that many of her duties are being assigned to Melinda Gieseke, Controller, and that given the framework of the State and the pressure we are under to do things more efficiently we are not looking at replacing Kissel but rather looking at reorganization. Melinda is very capable, has been at GSU for three years, and has a lot of experience in higher education. Ormsby commented that he has worked with her on the Foundation Board and she is very capable. Tyson inquired as to whether some of Kissel's responsibilities would be shifted to someone else or whether Gieseke has the capacity to take on all these extra responsibilities. Maimon reiterated the fact that Gieseke is very capable and that it is believed she will thrive with her new responsibilities. In addition, David Meadows has taken over many of the responsibilities that Kissel had and it is believed this organizational structure is going to be more efficient. Tyson asked if Gieseke would continue disclosure obligations. Meadows responded that she would likely do so; however all the reporting structures in the reorganization have not been finalized. He assured the Board that all areas will be well covered, and that the Administration will keep the Board informed.

Maimon continued with her report, stating that GSU continues to be a strong sailing craft on the troubled waters of the State of Illinois. There is unprecedented uncertainty about state appropriations with Springfield being in a state of limbo. Therefore enrollment growth is vital. As the academic year begins, we must be extraordinarily prudent, but we cannot be paralyzed. One measure that has been put into place is the need for presidential or vice presidential approval of purchases over \$1500. I want to share a statistic with you that troubles me every day of my life: if you divide the high school graduates in this country into quadrants by income and by achievement in high school, the students in the highest income but lowest achievement quadrant are more likely to complete a bachelor's degree than the lowest income, highest achievement quadrant. It is in the service of changing that statistic that we do our work. And it is not productive to blame the K-12 system for under-prepared college freshmen. Piaget's research indicates that after the age of 18 students have a readiness to deal with abstractions that they did not have before. We have full-time professors teaching our freshmen and sophomores and doing research on how to increase the achievements of these students and bring them to new levels of excellence. The Lumina Foundation has recognized GSU for its outstanding accomplishments with returning students and is facilitating our participation in a consortium with five other universities to expand the availability of high quality university education for returning adults.

GSU in 2015 is the whole package—a full-service, comprehensive public university with tradition and experience in serving working adults, with model pathways of transfer from the community colleges, and with innovative approaches to four-year undergraduate instruction.

On October 23, GSU will hold a symposium on Citizenship, and in the spring a symposium led by Uri Treisman will focus on Numeracy across the campus. GSU is also developing a model program of on-campus student employment, based on the University of Iowa model, which makes these jobs a viable part of a student's educational experience with increasing responsibilities as they work toward their degree. GSU is combating societal stratification to preserve the disappearing middle class, which has been GSU's agenda since its founding 46 years ago. We are giving 21st century form and using 21st century tools to provide the highest quality education to our students and to show leadership in the State of Illinois and in the nation. Today, we are taking on these challenges in the dismal environment of budget limbo and impending cuts. We will not be paralyzed by political and fiscal turmoil that we can't control. We will tell our story in the hope of public and private investment. With your help, we must keep up morale and sustain momentum, even as we implement tough fiscal measures to protect our overall mission. Thank you for your courage, resolve, and support.

Review of Academic Year 2014-2015

Bordelon provided a Power Point presentation that provided an overview of freshman students, Dual Degree students, and all students that demonstrated 83% of freshmen completed a full academic year while 70% of that population moved on to a second or sophomore year at GSU. Durkin asked whether persistence and retention figures are typically better at more established institutions. Bordelon responded that GSU does not have a lot of peer institutions having gone from an upper division institution to full service just recently; however GSU is well aligned and a 70% retention rate is a healthy goal. In addition a robust full four-year curriculum is in place. Tyson asked what the threshold is for good academic standing. Bordelon noted a 2.0 on a 4.0 scale is considered good academic standing. Tyson then asked Bordelon to go into more depth with regard to the *Save My Semester* program. Bordelon explained it is an early alert program that identifies when a student is doing poorly in a class and then provides services such as workshops on note taking skills and time management, as well as the importance of attending class, in order to help students complete their courses in good academic standing. Tyson asked if any kind of grading curve was being utilized. Bordelon confirmed this was brought up during the planning phase; however it was felt that in order for students to succeed the University would have to have high expectations of its students. Having an early alert system is important. For example, if students aren't coming to class that has to be acted on promptly. Maimon added that Student Government members actually got involved with this and went knocking on the doors of students not attending classes and counseled them on the importance of showing up for class. In addition, Associate Provost Ann Vendrely meets regularly with faculty to determine what help they need to foster student success.

Bordelon went on to report that the Smart Start program, for those needing supplemental instruction prior to beginning college courses, will now be pass/fail in order to ensure students are completing the work. Supplemental instruction in English and Math will again be offered on Fridays as an option. In the last academic year supplemental English offerings did not work well; however Math did. Therefore this year supplemental instruction is being embedded in courses. In addition, more professional development for teaching freshmen is being offered to faculty. The faculty-in-residence program at Prairie Place has been fine-tuned to include clear expectations. The same has been done for the peer mentoring program.

Bordelon continued her report by providing highlights from the Dual Degree Program (DDP). This past year the DDP received national recognition for its transformational approach to degree completion, with a full 94% of DDP students completing their associate degree and continuing to pursue or having completed their bachelor degrees. During the spring 2015 semester DDP enrollment at partner colleges has increased 44%. DDP students are also heavily involved in community service projects throughout Chicagoland.

Bordelon went on to discuss the difference between student persistence and student retention, and provided data on freshman retention comparisons with other Illinois universities and national peer institutions. With only one year of data, fall 2014 to fall 2015, the current expected rate of retention of the first freshman class is 55%. Amongst peers that is an average figure which the University is working to improve upon. Overall, however, it is a good figure for a first year program. Additionally, admissions criteria for the second freshmen class have increased with requirements for higher GPAs and ACT scores. Last year none of the incoming freshman qualified for the GSU Presidential Scholarship; for the fall 2015 semester there were five qualified students (high school GPA of 3.75% required). Those five students were invited to campus, attended an honors class, and went through a competitive process. Two individuals were awarded full GSU Presidential Scholarships and the other three were awarded partial scholarships. It was very exciting to see these bright young students eager to continue their education at GSU. Durkin asked if there was data on the number of incoming freshmen with an IEP (individualized education plan) or 504 plan (due to a disability). Bordelon confirmed those students work with GSU's Office of Disability Services. In addition faculty are notified confidentially of the students' needs and accommodations are provided.

A break was taken at 2:16 pm. Open session resumed at 2:45 pm.

Durkin made a motion to go into Executive Session. Friefeld seconded. Mitchell, Durkin, Friefeld, Beaupre, Ormsby, Tyson, Taboas and Pitts were present. Kennedy remained with the Trustees. At 3:06 pm Maimon was called into the Executive Session. The Board returned to Open Session at 3:31 pm. Mitchell reported no action was taken during the Executive Session. He then excused himself from the meeting at 3:33 pm and turned it over to Vice Chair Durkin.

Student Outcomes and Assessment for Academic Year 2014-2015

Bordelon provided a Power Point presentation and gave an overview of how student assessment and learning is tracked at GSU. She highlighted a new initiative, e-portfolios, that will be used to capture evidence of student mastery of learning outcomes. University-led research on GSU's first freshman class has included case study research on targeted student success and persistence efforts authored by Aurelio Valente, Ann Vendrely, and Amy Comparon; faculty-led research in the form of mini-grants from the Provost's Office awarded to faculty; and a freshman focus group led by Associate Provosts Sexton and Vendrely. The Office of Institutional Research is also collecting and generating reports including dashboards on retention and completion, semester to semester enrollment, and the National Survey of Student Engagement (NSSE) to name a few. In spring 2016, an exit survey will be administered during cap and gown pickup to assess a number of variables. Bordelon explained that collection and assessment of these various sets of data is helping the University look for trends, determine what types of interventions should be put in place, and for short-term and long-term planning purposes.

Current Enrollment Trends and Preparations for Fall 2015

Dean Valente provided a Power Point presentation, emphasizing the need to "begin with the end in mind" encompassing enrollment, admissions, persistence, retention, graduation, and ultimately engaged alumni. Since 2008, enrollment in Illinois public institutions has been declining, due to several factors including a declining high school student population. However GSU has cultivated new markets with the Dual Degree Program, athletics and freshmen. Valente explained that had GSU continued with the status quo the University would not be in the strong enrollment position it is in. Currently, GSU has transfer students from 447 different institutions. Durkin asked whether a significant number of students come from the City Colleges of Chicago. Valente answered affirmatively, stating that there is a DDP transfer specialist dedicated to that focused effort. Tyson noted the large number of students transferring from Moraine Valley Community College (MVCC) and questioned its significance. Maimon replied that MVCC is a large and high performing institution and therefore GSU has historically seen a significant number of transfer students from there. Durkin asked if the large female student population was a trend, to which Maimon responded that it is a trend across the country, with more returning students being female.

Bordelon went on to discuss international student recruitment, which has risen significantly in the past few years. The largest international student population is from India, with many of these students enrolled in the computer science program. In addition there are eight students from GSU's partner university in Turkey and two students and a visiting professor from Yiwu Industrial College in China. She emphasized that efforts are in place to increase all those numbers including working with the Indus Foundation in India, although word of mouth about GSU has also been beneficial. International recruitment is currently well ahead of that projected. Additionally, the English as a Second Language (ESL) program is doing well helping the international students with their English skills with one full-time instructor and some adjuncts. The Office of International Services provides many services to GSU's international population including coordinating social activities. Maimon indicated she has been invited to present at the

Indus Foundation annual recruitment event in India along with Dean Reinhold Hill, which will help strengthen this partnership. Bordelon emphasized that international recruitment has employed a focused strategic approach, involving the development of partnerships with numerous universities across the globe. A good reputation goes far in those efforts. Valente added that GSU is much better positioned to promote a positive reputation than it was in the past and that has resulted in positive word of mouth recruiting. Durkin commended the Administration for the strategic approach being utilized for international student recruitment.

Valente went on to discuss enrollment for fall 2015. The rising sophomores are now student ambassadors, which has helped with recruitment, thus increasing enrollment. As of today, 210 freshmen are enrolled, a great number of whom will be living in Prairie Place. Betsy Joseph will provide more information in her report. Maimon added that some organizational changes made in the last year have put Dr. Valente in charge of enrollment, from recruitment all the way to students in the classroom, and it has worked extremely well.

Review of Prairie Place Year 1

Betsy Joseph provided a Power Point presentation which detailed demographics by student type and gender, as well as ethnicity and age. These indicated that 18 fewer students lived in Prairie Place spring over fall. Joseph explained this is typical and follows the trend of lower spring semester enrollment, which often is due to personal financial issues. She went on to outline the many activities and programs available to Prairie Place residents and the student body at large. Joseph highlighted the uniqueness of the faculty-in-residence program as well as the age range of students from 18 to 57. This provides for a wide demographic of residents that is enriching both educationally and socially. Currently there are 259 signed housing contracts, 115 of which are for freshmen. This number is expected to climb to 265 by opening day, or 93% occupancy. In addition, there are 77 students signed up for meal plans, and that number is expected to be close to 100 when the semester begins. Durkin asked when the University would start planning for Prairie Place 2. Maimon responded that it may be sooner than later and the Administration is looking at several variables involved. The Board will be updated as plans progress.

Overview of Athletics

Valente provided a Power Point presentation outlining the athletic teams, the coaches, recruitment efforts, and association and conference membership in the National Association of Intercollegiate Athletics (NAIA) and the Chicagoland Collegiate Athletic Conference (CCAC). He highlighted the importance of academic excellence the coaching staff strives for, and explained that Dr. John Yunger, Faculty Athletic Representative, personally verifies student athletes are academically eligible to participate. The men's basketball program has expanded to include a junior varsity team because of the tremendous interest. There are currently 79 student-athletes on board, with strong support not only from the University but their families as well. The final appeal for membership in the CCAC will take place in October. Once confirmed, GSU will be eligible to fully participate in the conference, including playoff appearances, in fall 2016. Ormsby asked for an overview of GSU's facilities for hosting athletic events. Valente explained that GSU fully leveraged its facilities by choosing sports that would match the resources it has.

Additionally an agreement was made with the University Golf Course and the Village of University Park, who manages it, to host GSU's golf matches. Valente reiterated that GSU's academic mission is core to its athletics program. Bordelon added that students in the media studies program created impressive media packages and they are filming, producing and broadcasting home games, in addition to working behind the scenes and interviewing the athletes. The sports psychology and the physical therapy programs are involved with the athletics program as well. Beaupre commented the University is off to a great start with the athletics program; however he would be interested in seeing a women's softball program developed given the popularity of the sport in the Chicago Southland. Ormsby agreed. Valente explained that GSU's current softball facilities for acceptable for recreational games, but not college level. However he agreed to take the recommendation under consideration for the future.

Vice Chair Durkin called for a recess at 5:25 pm.

MONDAY AUGUST 10, 2015

Chair Mitchell called the meeting to order at 8:41 am. Trustee Ormsby was absent. Additional attendees included Jeff Slovak, Deputy Vice President for Administration and Finance, Tracy Sullivan, Assistant Vice President for Procurement and Business Services, and Melinda Gieseke, Controller.

Legislative Update

Maimon explained that the Illinois public university presidents and chancellors work together on a legislative agenda, and during the current budget stalemate they have been holding weekly conference calls. When asked for responses and requests from the legislators, this group works together to give responsible responses. She went on to state that the larger budget issue and the lead story in the *Chicago Tribune* is how the stalemate may go on for a long time, which is completely unprecedented. Maimon recounted how people across campus have told the GSU story effectively and there is a clear sense that this university is a model of fiscal responsibility.

Maimon and Kelly briefly reviewed current legislation impacting the State's four-year public universities, which includes six bills signed by the Governor, two addressing the 2.25% reduction to the universities' 2015 appropriations and four dealing with issues of educator licensure, civil service appointments and promotions, scholarship prohibition on student members of ISAC, and allowing an exonerated person, who qualifies, to receive financial aid. Eight bills are pending the Governor's signature and five bills were vetoed by the Governor, including the FY16 appropriation for GSU. Mitchell asked if there were any grants to be concerned about. Maimon responded that the Office of Sponsored Research and Grants (OSPR) is monitoring these, which include federal grants that relate to the Family Development Center and the Small Business Development Center. Kelly stated that last week both the Senate Democrats and Republicans, and the House Democrats asked for information on Monetary Assistance Program (MAP) funding. Maimon commented that the University will in effect be covering students' MAP awards until a budget is passed and the University is reimbursed,

something that hasn't happened before. Beaupre asked what the dollar amount is on current MAP funding, which Bordelon confirmed to be approximately \$4.5 million. Durkin opined that the University will eventually run out of cash flow if the State does not make appropriations, to which Maimon replied yes, once reserve funds are depleted.

Action Items:

Resolution 16—01: Appointment of a Representative to the Higher Education Travel Control Board

Resolution 16—02: Appointment of a Representative to the Municipal Clerk Training Institute Committee

Mitchell requested a motion to approve both resolutions. Tyson made a motion. Durkin seconded. The motion was approved by unanimous voice vote.

Philanthropy Update

Will Davis reported the University had a wonderful philanthropic year, raising \$822,000 with cash and pledges, magnified by an estate gift from an alumnus. With approximately 1350 donors the GSU Foundation was able to reach the \$1M mark for the GSU Promise, making it fully funded. With regard to participation, alumni led the way with 40% of contributions, followed by friends of the University at 25%, and employees/retirees at 23%. Revenue-wise, corporations and organizations brought in the most. Davis noted in the past there was not a strong enough relationship with GSU's 44,000+ alum; however they are now being engaged in force across numerous platforms resulting in an uptick in alumni donations. In addition, the GSU Foundation is keeping an eye on expenses, with this past fiscal year marking a significant decrease in the cost to raise a dollar with a 28% return on investment. This has been partially achieved by the use of student volunteers through a partnership with Student Affairs.

Davis reported the Foundation is projecting revenues around \$700K for FY16 by engaging alums in new ways, focusing on grants, and matching potential donors up with causes they care about. He noted the Alumni Association Board was dissolved in order to facilitate the building of a new, more engaged board that will advocate for GSU. Alumni chapters are also being developed in Chicago, Will County, Arizona, and other areas where mass numbers of alums reside. Finally, a new portal has been developed, *GSU 360*, a one-stop shop or single entry portal for all GSU industry interactions that will help groups across campus coordinate their interactions with companies, not only with fundraising, but with student practicums and internships. The *GSU 360* Committee will be working together to assure holistic corporate engagement at GSU. Trustee Tyson congratulated Davis on the Foundation's recent successes, and Trustee Durkin commented the Foundation staff has done a remarkable job increasing donations while bringing down expenses.

Report on Minority/Women/Disabled (MWD) Procurement Program

David Meadows presented a Power Point presentation. He explained the State of Illinois Business Enterprise Program (BEP) Act declares it is the public policy of the State of Illinois to promote and encourage the continued economic development of minority, female and persons

with disabilities owned and operated businesses. At the beginning of each fiscal year GSU submits a report to the BEP Council detailing their intended BEP goals, and at the end of each fiscal year they report their actual spend to the Council. The minimum goal is 20% MWD vendors. However, it is important to note that the University, as well as other government agencies, cannot discriminate in contracting so as to favor minority owned companies (City of Richmond v. J.A. Croson Co. 1989). Durkin asked if this means the lowest cost bidder trumps proposed MWD goals, which Meadows confirmed was true. Meadows presented a slide on actual dollar amounts and achieved BEP goals for fiscal year 2011 through 2014, pointing out that during years with large construction projects the stated goals are easily achieved and surpassed. Tyson asked what obstacles exist to exceeding the 20% minimum goal. Sullivan explained the certification process for procurement in the State of Illinois is a serious challenge that ultimately excludes many businesses, particularly small businesses. Maimon interjected that the Illinois public universities continue to work for a change in the procurement legislation in the State, which is quite onerous. Sullivan added that since last year's Board Retreat, when this subject was brought up, the GSU Procurement Office has increased its efforts to reach out to MWD vendors and assist them in learning how to do business with Illinois higher education institutions. In addition, a vendor fair was held in March that was extremely successful. Mitchell commented this report is a fine example of the Administration acting on a topic the Board requested pursuing. Tyson thanked Meadows and Sullivan for their report and efforts in this regard.

A short break was taken at 9:42 am, at which time Trustee Ormsby arrived.

Budget to Actual Report and Update on FY2016 Operating Budget and Revenues

Meadows provided a status report on expenditures through June 30, 2015. Reserves are currently at \$1,921,081, with some caveats, including a number of additional accruals that have yet to be applied to that number. Per conversations with the finance team it is believed that number will likely end at \$1.4-1.5M. The FY14 rollover was \$1.7M, a testament to the University's fiscal conservatism. In terms of un-reimbursed appropriations for FY15, as of August 5 there is approximately \$1.9M, which is approximately \$1.3M better than this time last year. He reported that the State actually has improved upon their reimbursement schedule over the past 2-3 years. Durkin questioned whether successfully building reserves could work against the University in terms of future appropriations. Maimon responded that it is important to communicate this information in a way that demonstrates GSU's efforts at being fiscally prudent and responsible. Kelly reiterated that across Illinois higher education Trustee Durkin's question is out there and therefore it is imperative that the facts are communicated accurately. Durkin then asked at what point GSU should say it deserves a bigger piece of the pie because it has been so responsible. Maimon replied that during her testimony before the House and Senate she answered their questions diplomatically. One size definitely does not fit all but the whole politics of differential appropriations is very sticky. There is some performance based funding in Illinois, but it is extremely small. Additionally, amongst the Illinois public university presidents and chancellors it is important to make a case for all the public universities. However, at the same time it is

important for GSU to make sure its story is clearly understood, which has been the impetus for meeting with legislators one-on-one.

Beaupre asked for some background on performance based funding (PBF). Maimon responded PBF was passed into law in Illinois approximately five years ago. The IBHE works out the formula, each university is ranked based on certain criteria, and the rankings are reported and eligible universities receive an additional appropriation. She stated the politics of differential funding is a long term problem in Illinois. Ormsby asked for information on the criteria used, which Maimon agreed to provide at a later date.

Meadows pointed out that with regard to FY16 the final figures on enrollment and the income fund are not yet available; however it is believed that enrollment growth will exceed the University's conservative estimate, and that housing numbers are up as well. Additionally, a virtual freeze on expenditures has been instituted with vice presidents scrutinizing all expenditures, particularly those over \$1500. Meadows stated some expenditures have been approved to meet the needs of enrollment increases such as classroom renovations to provide more space. Maimon recounted that in May the Administration projected a 10% increase in enrollment and a 12.5% decrease in appropriations. The enrollment growth projection has been exceeded, and the University has thought strategically about how various costs would benefit pedagogy, for example the classroom renovations. In addition, faculty and staff are paying for much of their own travel expenses. Durkin asked if this was being advertised. Maimon responded that to some extent it is, but a better job could be done. Durkin cautioned about getting lumped in with all the other universities, many of whom have not been managing their finances well. Tyson echoed Durkin's sentiments, adding that GSU has a compelling story. Durkin reiterated the need to get this story out to the public, as did Friefeld, Tyson, Mitchell and Beaupre. Maimon agreed to send the Trustees the House and Senate testimony package that includes a one-page document of notable facts and figures. Ormsby asked for the date on final enrollment and income fund figures, which Maimon responded is September 7. Ormsby asked to have those figures when they are available.

Report on FY2015 Compliance Measures

Meadows provided a Power Point presentation on compliance measures undertaken since the last Board Retreat. In addition to the Power Point a lengthy handout of compliance activities undertaken throughout the year was provided. During the past year a campus safety report was completed, as well as a report on sexual crime, violence and misconduct using the new Maxient Software program, designed to document, track and report processes and outcomes for all Title IX allegations, investigations, and resolutions. New mandates include the Veterans Access, Choice and Accountability Act of 2014 and the Requirement for Expanded Annual Safety Report by the federal government; and the Smoke-Free Campus Act of 2014 by the state government. Tyson asked whether the Veterans Access Act is an unfunded mandate, which Slovak confirmed it is. Meadows reported that the Office of the Executive Vice President is working with Human Resources to finalize the integration of job responsibilities of the Internal Auditor with the expected job description of a Chief Compliance Officer. In addition the University Compliance

Committee will continue to meet in FY2016 with an emphasis on the establishment of a permanent compliance account in FY2017.

Update on Vision 2020 Implementation

Bordelon and Meadows provided an overview of current efforts by their divisions to implement the goals of *Vision 2020*. Meadows explained he held a mini-retreat in June with his team designed to reeducate the senior managers on the goals of *Vision 2020*, and to begin to specifically look at how these objectives will be tactically addressed. Bordelon reported that she has met with the deans on several occasions to discuss the implementation of *Vision 2020*, identifying action items for each of the goals and objectives, designating responsible parties, and establishing milestones. The Board will be updated at least annually on the progress of the *Vision 2020* implementation process.

Meeting Structure and Meeting Dates

Secretary Friefeld provided a handout outlining a new proposed Board meeting structure going forward in order to streamline procedures and operate more efficiently. The proposal read as follows:

- The Board would meet, at least four times a year, and on campus to meet the statutory requirements;
- The Board would name committee chairs, but all Trustees would serve on all committees. The committee chairs would have the ability, under the By-Laws, to convene a separate meeting of their committee if they felt that was necessary;
- The Chair would convene the Board meeting, and yield the gavel to individual committee chairs to conduct consideration of their agenda items;
- There would be one Public Comment period;
- The meeting room setup would be adjusted to allow a place for all representatives of the Faculty Senate to sit at the open end of the Board table.

Friefeld commented that a resolution is not necessary for such an action. The Board members agreed to adopt the meeting structure as proposed.

Dates for the 2016 Board meetings were proposed and briefly discussed. Trustees are to contact Penny Perdue with any conflicts or suggestions.

PUBLIC COMMENT

There were no requests for Public Comment.

ADJOURN

Chair Mitchell thanked President Maimon and her Cabinet for developing a very effective Board Retreat. He requested a motion to adjourn. Durkin made a motion. Friefeld seconded. The motion was approved by unanimous voice vote. The Annual Board Retreat adjourned at 11:26 am.

Respectfully submitted,

Joan Johns Maloney

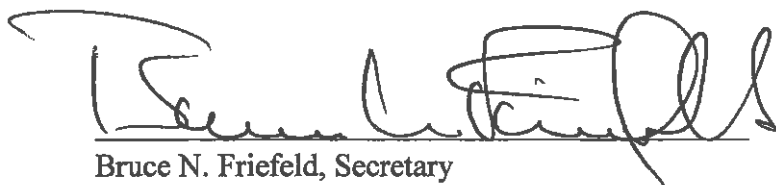
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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
August 10, 2015**

Resolution 16—01: Appointment of a Representative to the Higher Education Travel Control Board: In accordance with Compiled Statute Reference 30 ILCS105/12-1(3) thru 105/12-1(3), and upon the recommendation of President Maimon and the Governors State University Board of Trustees, Melinda Gieseke, Controller, has been appointed to the Higher Education Travel Control Board.

Approved August 10, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
August 10, 2015**

Resolution 16—02: Appointment of a Representative to the Municipal Clerk Training Institute Committee: In accordance with Compiled Statute Reference 65 ILCS50/2 thru 50/2, and upon the recommendation of President Maimon and the Governors State University Board of Trustees, David Meadows, Executive Vice President and Treasurer, has been appointed to the Municipal Clerk Training Institute Committee.

Approved August 10, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES

Friday, October 2, 2015
8:30 a.m.

Brian D. Mitchell, Chair

I. CALL TO ORDER AND ROLL CALL

- A. Chair's Report – *Brian D. Mitchell*
- B. President's Report – *Dr. Elaine P. Maimon*

II. BUDGET AND FINANCE

Information Items

- A. FY16 Budget Scenario
- B. Student Housing: Present and Future
- C. Report on Mandatory and Discretionary Waivers
- D. Report on Purchases \$50,000-\$99,999 – April 4, 2015 through September 21, 2015

Action Items

- E. Approval of Minutes – May 8, 2015
- F. *Resolution 16—03*: Approval of Extension of FY16 Preliminary Operating Budget
- G. *Resolution 16—04*: Approval of FY17 Operating Budget Request to the IBHE
- H. *Resolution 16—05*: Approval of FY17 Capital Appropriations Request to the IBHE
- I. *Resolution 16—06*: Approval of Midwest Tower Lease Extension

III. EXECUTIVE SESSION

IV. ACADEMIC AFFAIRS

Information Items

- A. Program Accreditation Status Summary

Action Items

- B. Approval of Minutes – May 8, 2015
- C. *Resolution 16—07*: Award of Professor Emeritus Status
- D. *Resolution 16—08*: Approval of Honorary Degree Candidates

V. HUMAN RESOURCES

Information Items

- A. Report on Civil Service Merit Board

Action Items

- B. Approval of Minutes – May 8, 2015
- C. *Resolution 16—09*: Award of Rank and Tenure – Dr. Effie Kritikos
- D. *Resolution 16—10*: Award of Rank and Tenure – Dr. John Sowa
- E. *Resolution 16—11*: Approval of Personal Day for Non-Negotiated Employees

VI. FULL BOARD

Action Items

- A. Approval of Minutes – May 8, 2015

Senate Reports

- B. Dr. Barbara Winicki, Faculty Senate President
- C. Ms. Sheryl Jones-Harper, Civil Service Senate President
- D. Mr. Mychael Vanarsdale, Student Senate President

VII. NEW BUSINESS

- A. Approval of Meeting Dates for 2016
- B. **Resolution 16—12:** Statement on the State of Illinois Budget

VIII. PUBLIC COMMENT

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

IX. TRUSTEE COMMENTS

X. ADJOURN

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

Minutes of the October 2, 2015 Meeting

Brian D. Mitchell, Chair

CALL TO ORDER AND ROLL CALL

The October 2, 2015 meeting of the Governors State University Board of Trustees was called to order by Board Chair Brian D. Mitchell at 8:42 a.m. Also in attendance were Trustees Eileen Durkin, Bruce N. Friefeld, Jack Beaupre, Patrick Ormsby, Lorraine Tyson and Student Trustee Yolanda Pitts. Trustee Anibal Taboas was absent.

Others present: Elaine P. Maimon, President; Deborah E. Bordelon, Provost and Vice President for Academic Affairs; David J. Meadows, Executive Vice President and Treasurer; Alexis Kennedy, General Counsel; Will Davis, Vice President for Development; Aurelio Valente, Vice President for Student Affairs; Maureen Kelly, Director of Governmental and Community Relations; Barbara Winicki, Faculty Senate President; Sheryl Jones-Harper, Civil Service Senate President; Mychael Vanarsdale, Student Senate President; Colleen Sexton, Associate Provost; Ann Vendrely, Associate Provost; Reinhold Hill, Dean, College of Arts and Sciences; Ellen Foster Curtis, Dean, College of Business; Beth Cada, Dean, College of Health and Human Services; Andrea Evans, Dean, College of Education; Penny Perdue, Executive Assistant to the President; and David Dixon, Internal Auditor.

Mitchell welcomed and acknowledged Faculty Senate Representatives to the Board; David Golland, Melanie Ellexson, Susan Ji, Vickie Person, Yonghong Jia, and Xinghua Gao.

Chair's Report, Brian D. Mitchell

Chair Mitchell made the following remarks: Good morning and welcome. We have a full schedule today and much to discuss. As you can see from the agenda the Board will hold a single meeting going forward, allowing for full discussion of issues by all Trustees, input from the senates and the public, but also in a more streamlined meeting format. Today we will hear from President Maimon and Executive Vice President Meadows about the FY16 budget as the State of Illinois deals with very real and very serious issues. As a result of the State's budget crisis GSU is dealing with unprecedented uncertainty. It is gratifying to me that the administration, faculty and staff are facing these challenges with creativity and tenacity. While we are dealing with having no budget, the work of the University is being done; students are in class, research is underway, athletic teams are competing, and programs and initiatives are moving forward. In short, we are engaged in the process of educating our students while providing them with a robust campus life. In the midst of a state budget crisis, GSU is thriving. As the budget

discussion will show, we are, as best we can, controlling our costs while increasing enrollment. GSU is student centered and we need to maintain our focus on them.

Today we will also deal with the ordinary business of the University with reports on student waivers, housing, and accreditation. We will take up the matters of professor emeritus status for two faculty members and tenure for another two. We will hear reports from our three senate presidents. I want to take a moment to welcome Dr. Barbara Winicki to the table. Congratulations on your election as Faculty Senate President. We look forward to hearing from you. I am now going to turn to President Maimon for her President's Report.

President's Report, Elaine P. Maimon

President Maimon made the following remarks: Thank you, Chair Mitchell. Despite the state budget impasse, August and September were great months to be a Jaguar, and October promises to be even better. According to official fall census figures, full-time equivalent (FTE) enrollment is up 5.4%, a very strong showing in comparison with other Illinois regionals. More students, undergraduate and graduate, are attending GSU full-time. That means a more efficient pathway to their degrees, the most important thing. Full-time undergrad enrollment is up 9% over last year and full-time master's enrollment is up 42.5%. The international student population is up 233% over a year ago, and Prairie Place is now at full capacity. One important reason for the success of Prairie Place is the documented safety factor. Chief McGee informed me yesterday that GSU is now officially the safest public university campus in the State of Illinois. If you include public university campuses in northwest Indiana, we are still number one. Safety is a big priority here. Many thanks to our public safety officers and the whole campus community.

On a more somber note, accidents may still happen even on safe campuses. In August we lost our historic barn to fire. For safety purposes, the silo will be demolished and we are clearing the area of debris. The fire was an accident as confirmed by the Fire Marshal. Insurance claims will allow us to replace snow removal equipment and construct a place to store it. Facilities Development Management (FDM) is currently working on a site plan for the barn area and we will keep you informed.

Now back to the good news. On September 9, I had the pleasure to tell the GSU story to 500 eminent Chicago citizens as part of *Know Your Chicago*. Following that event 200 members of this group traveled to GSU on two subsequent days to tour the Nathan Manilow Sculpture Park and learn more about GSU. During these three separate events we made incredible connections that we feel confident will result in philanthropic opportunities. In other recent events, GSU was the first university to respond to Chicago Mayor Rahm Emanuel's challenge to join the University of Illinois-Chicago (UIC) in developing an alliance with Chicago City Colleges' Star Scholarship Students. Because of the Dual Degree Program (DDP) we were already ahead of the game; and on Tuesday I met with Mayor Emanuel and representatives from UIC, Roosevelt, and Loyola to develop the project. I will be reporting to the Board as this project evolves.

GSU takes its commitment to create a culture of democracy on campus and in our partnerships very seriously. It's very important that this culture of democracy is embedded throughout the campus. October 23 we will host our eighth university-wide symposium on the topic of Citizenship Across the Curriculum and Across the Campus. Caryn Musil, author of "A Crucible Moment," will guide us through activities designed to bring civic engagement from the periphery to the center. These university-wide symposia have been wonderful, productive community building activities that have aided in GSU's transformation. Yesterday we celebrated the 5th birthday of the Chicagoland Alliance for Degree Completion, our community college partnership that created the Dual Degree Program. We marked the occasion with a keynote by Dr. Shaun Harper, the founding Executive Director of the Center for the Study of Race and Equity in Education at the University of Pennsylvania. Dr. Harper's visit was the culmination of a year's work in partnership with Prairie State College to explore strategies to help male students of color complete degrees. Linda Uzureau, GSU's specialist in community college alliances, gave her heart and soul to this project. Both Linda and (Provost) Deb (Bordelon) are such careful managers of our Kresge Grant that we were able to fund the entire event with those funds, in this 5th and final year of the grant. At this summit we hosted over 200 people from GSU, Prairie State College, and the superintendents of Homewood-Flossmoor and Crete-Monee High Schools. Prairie State College President Terri Winfrey and I signed a commitment to the Male Success Initiative and asked our other community partners to join us. Therefore it's pretty clear that GSU is an excellent steward of grant funds, and now we have some new grant funding to celebrate. The College of Health and Human Services (CHHS) just won what is called a P20 grant for \$716K that will be conducted in partnership with the UIC Cancer Center. Congratulations to Drs. Catherine Balthazar and Rupert Evans, Co-Principal Investigators, to their colleagues, and to Dean Beth Cada.

Finally, I have discussed with you our ambitious plans for the Center for the Junior Year. We aspire to provide advising from this Center to freshmen and sophomores that will assist students in making informed choices about majors and careers. Through this intensive planning, we also think that we may have found the cure for sophomore slump. Juniors will meet in specially designed cornerstone courses in each major. Our faculty has designed these cornerstone courses to bring transfer and native students together. We were determined to move forward with the Center even in this current budgetary atmosphere, but Monday we got news that we were awarded a Title III Grant, which received perfect scores from every reviewer. The grant proposal was written by Provost Deb Bordelon and a team of faculty members and administrators. Now we can move forward on the Center for the Junior Year with close to \$2M in funding over a five-year period. So, to paraphrase Charles Dickens, it may be the worst of times in the State of Illinois, but at GSU, if we don't read the newspapers, it is the best of times.

BUDGET AND FINANCE ITEMS

INFORMATION ITEMS

FY16 Budget Scenario

Maimon provided an overview. A letter from the nine Illinois university presidents was recently sent to Governor Rauner, Senate President Cullerton, Senate Minority Leader Radogno, House Speaker Madigan, and House Minority Leader Durkin, urging them to end the fiscal 2016 budget standoff. The letter stressed the importance of putting students first, even in this situation. Maimon presented the Board with a working budget and asked for their approval to continue with this budget until the next Board meeting. She pointed out this budget reflects a 2% reduction from the one proposed in May 2015. Also in place is a campus-wide spending freeze requiring close scrutiny of any purchase over \$1500 and approval by a vice-president or the President. Meadows explained that in May the Board authorized a preliminary operating budget of approximately \$56M, representing an estimated 2.3% increase over FY15 attributable to negotiated salary increases effective July 1. Under President Maimon's leadership the Cabinet authorized purchase restrictions including travel and personnel hiring, and the Administration is now recommending a preliminary budget extension that is \$1M less than the one presented in May. He noted the lack of a State budget also means there will be a delay in (Monetary Assistance Program) MAP funding; however the University has committed to supporting MAP funds this fall semester. Ormsby asked what the MAP liability was, and Meadows replied it is approximately \$1.4M. Maimon stated an educated decision was made to protect the students and not make them fearful about losing their MAP funding, adding that the budget proposed by Governor Rauner keeps MAP funding steady while the Legislature's proposed budget includes an increase in MAP funding. Therefore, she believes when the budget impasse is settled there will be MAP funding.

Meadows noted the fall enrollment picture demonstrates census data that is tremendously favorable to the University, and because of that there is a solid projected income fund stream for the remainder of the year; however that income stream is conservative relative to what is expected for spring and summer enrollment. Durkin asked what could be expected if the State does not pass a budget by the December Board meeting. Maimon responded that she could not imagine state leadership would put the University, or the citizens of Illinois, in that position.

Student Housing: Present and Future

Maimon reflected on how amazing it is that in only the second year of student housing Prairie Place is at capacity. She therefore has asked David Meadows and his team to form a committee charged with exploring the possibility of Prairie Place Phase 2. She explained the current financial climate provides a window of opportunity with regard to interest rates that should be explored, noting there is a long term cost in many ways for having to turn down students who want campus housing. Maimon indicated the University is at a point that it needs to keep the momentum going. Tentative plans are to bring approval of an architectural and engineering firm before the Board in December. Tyson asked how long it took to build Prairie Place. Maimon responded it took 18 months. Meadows added that his team is currently outlining the necessary

steps, feasibility studies, and programmatic work that need to be done in order for phase 2 to move forward.

Report on Mandatory and Discretionary Waivers

A summary of the FY15 and FY16 undergraduate and graduate tuition waivers is in the Board Book. Meadows explained this report is brought before the Board at each October meeting. Of note is that FY16 waivers are up approximately \$500K, much of which represents the influx of student athletes.

Report on Purchases \$50,000-\$99,999 – April 2, 2015 through September 21, 2015

There were no purchases to report.

ACTION ITEMS

Approval of Minutes – May 8, 2015

Ormsby requested a motion to approve the minutes of the May 8, 2015 Budget and Finance Committee meeting. Mitchell made a motion. Tyson seconded. The motion was approved by unanimous voice vote.

Resolution 16—03: Approval of Extension of FY16 Preliminary Operating Budget

Ormsby requested a motion to approve Resolution 16-03 for adoption and inclusion on the Consent Agenda. Tyson made a motion. Friefeld seconded. The motion was approved by unanimous voice vote.

Resolution 16—04: Approval of FY17 Operating Budget Request to the IBHE

Ormsby requested a motion to approve Resolution 16-04 for adoption and inclusion on the Consent Agenda. Tyson made a motion. Friefeld seconded. Meadows explained that every October all Illinois public universities submit their requests to the IBHE for future planning purposes. He noted that for FY17 GSU is seeking an increase of approximately \$3M in funding for anticipated personal service increases, costs to continue university upgrades, deferred maintenance, increased utility costs, and to enhance the library collections to serve the academic needs of the University. The motion was approved by unanimous voice vote.

Resolution 16—05: Approval of FY17 Capital Appropriations Request to the IBHE

Ormsby requested a motion to approve Resolution 16-05 for adoption and inclusion on the Consent Agenda. Tyson made a motion. Friefeld seconded. Meadows stated these are the same capital requests as in previous years, for the innovation center and a stand-alone library. Marginal increases are added each year to account for the anticipated increased cost of construction. The motion was approved by unanimous voice vote.

Resolution 16—06: Approval of Midwest Tower Lease Extension

Meadows explained that in 1994 the University entered into an agreement to lease land and the necessary easements for the erection of a cell tower. The owners of that entity are looking to

retire and divest out of their tower business. The Administration is requesting an extension of the current lease for a period of 10 years (two 5-year renewal options) in order to lock in the favorable revenue sharing agreement GSU has with Midwest Tower. Tyson asked what percentage of revenue GSU is entitled to on a yearly basis. Meadows stated it is approximately \$30K per year. Kennedy indicated Resolution 16-06 would require a roll call vote, to be taken later in the meeting.

Maimon announced that Governor Rauner just this week invited the nine Illinois public university presidents and some community college presidents to meet with him in groups of five on October 22, for 45 minutes. GSU has been assigned to a group with four community college presidents, including Prairie State College. Ormsby thanked Maimon and her staff for putting together a scenario that hopefully will allow GSU to act properly once a state appropriation is made.

EXECUTIVE SESSION

Mitchell requested a motion to go into Executive Session. Pitts made a motion to go into Executive Session pursuant to section 2(c)1 of the Open Meetings Act. Durkin seconded. Roll call was taken and Mitchell, Durkin, Friefeld, Beaupre, Ormsby, Tyson and Pitts were present. Taboas was absent. Executive Session began at 9:40 a.m., and adjourned at 10:19 a.m. by a motion from Tyson and a second from Durkin. Mitchell announced that no final action was taken in Executive Session.

Open Session resumed at 10:30 a.m.

ACADEMIC AFFAIRS ITEMS

INFORMATION ITEMS

Program Accreditation Status Summary

Bordelon reported there were three items of interest. First, regional accreditation is coming up in February with the Higher Learning Commission (HLC) with their mid-cycle visit on February 22-23, 2016. She explained that approximately three years ago the HLC changed the structure of their visits to include a mid-cycle review typically at the 6-year mark. GSU is up for full reaccreditation in 2020. She noted the HLC representatives may want to meet with the Board and the Trustees will be kept informed of this. Also of note is that everything is now done electronically by uploading documents into their system for evaluation, which should be more efficient and provide a lot of the ground work for the 2020 reaccreditation process.

Bordelon went on to report that two accrediting agencies will be on campus next week, including the Association to Advance Collegiate Schools of Business (AACSB) International on October 3-6. The AACSB is the gold standard for accreditation in a College of Business (COB), and GSU's COB has been working extremely hard to prepare for the visit. In addition, on October 8-

9, 2015 the Council on Academic Accreditation (CAA) in Audiology and Speech-Language Pathology (ASHA) will be at GSU for reaccreditation of the communication disorders master's program. Bordelon stated the two programs are confident these will be successful visits.

ACTION ITEMS

Approval of Minutes – May 8, 2015

Durkin requested a motion to approve the minutes of the May 8, 2015 Academic Affairs Committee meeting. Mitchell made a motion. Friefeld seconded. The motion was approved by unanimous voice vote.

Resolution 16—07: Award of Professor Emeritus Status

Durkin requested a motion to approve Resolution 16-07 for adoption and inclusion on the Consent Agenda. Friefeld made a motion. Beaupre seconded. Bordelon stated she is very pleased to bring both these faculty members to the Board for emeritus status. Dr. Karen D'Arcy retired last spring as a professor of analytical chemistry after over 25 years of service to GSU. Dr. D'Arcy was active across campus, having earned three Faculty Excellence Awards and serving as the Coordinator of the Chemistry program, Chair of the Division of Science, and Interim Dean of the College of Arts and Sciences and later the College of Education. She was always willing to step up and take on additional responsibilities including serving as co-primary investigator for a National Science Foundation (NSF) grant that coincided with the renovation of the E/F wing science labs. Dr. D'Arcy remains active in the community as Chairman of the Board of the Land Conservancy of Will County and is a volunteer member of River Watch.

Dr. Phyllis Klingensmith retired as a professor of biology after serving GSU for over 30 years. She was a truly wonderful educator and mentor, reaching out across various disciplines including the physical therapy program. Dr. Klingensmith was Coordinator of the Biology/Environmental Biology Program for over ten years, and served as chair of the University Curriculum Committee, on the Faculty Senate, and numerous other committees. She earned three Professional Advancement Increases (PAI) and three Faculty Excellence Awards. She continues to serve the community as a PATH International certified therapeutic horseback riding instructor. The motion was approved by unanimous voice vote.

Resolution 16—08: Approval of Honorary Degree Candidates

Durkin requested a motion to approve Resolution 16-08 for adoption and inclusion on the Consent Agenda. Mitchell made a motion. Friefeld seconded. Bordelon gave a brief summary of the six candidates being nominated which include Shaun Harper, Martha Nussbaum, Clarence Page, Daniel Keenan Savage, Marilou (Hedlund) von Ferstel, and Jill Wine Banks. The motion was approved by unanimous voice vote.

HUMAN RESOURCES ITEMS

INFORMATION ITEMS

Report on Civil Service Merit Board

Mitchell reported on the August 19, 2015 Civil Service Merit Board (CSMB) meeting. He stated the Human Resource Directors Advisory Committee of the CSMB plans to have a joint meeting with the Employee Advisory Committee in January 2016. Because of the lack of a state budget the System Office may not be able to make their payment for the Public Officials Errors and Omissions Insurance for FY2016. The "Rule of 3" change was approved by Governor Rauner, effective January 1, 2016, which means when a position needs to be filled the Executive Director shall certify to the employer the names and addresses of the persons with the three highest scores on the appropriate register instead of the three persons standing higher on the appropriate register. Essentially this means GSU will be able to send all applicants with the top three scores instead of just the top three applicants. Mitchell reported the Illinois Residency Requirement was discussed, as well as a proposal to alter the audit schedule from every two years to every three years. Both items will be discussed further when a new Executive Director is named. An open meeting is to be held on August 27 where the three finalists for the Executive Director vacancy will make presentations. On September 17 a special CSMB meeting was held and Jeff Brownfield was named the new Executive Director.

ACTION ITEMS

Approval of Minutes – May 8, 2015

Tyson requested a motion to approve the minutes of the May 8, 2015 Human Resources Committee meeting. Durkin made a motion. Ormsby seconded. The motion was approved by unanimous voice vote.

Resolution 16—09: Award of Rank and Tenure – Dr. Effie Kritikos and

Resolution 16—10: Award of Rank and Tenure – Dr. John Sowa

Tyson requested a motion to approve Resolutions 16-09 and 16-10 for adoption and inclusion on the Consent Agenda. Durkin made a motion. Mitchell seconded. Bordelon commented that she is very pleased to bring these two individuals before the Board for award of rank and tenure. Dr. Kritikos, newly appointed Division Chair in the College of Education, comes from Northeastern Illinois University where she served on the faculty for over 15 years and taught courses in special education, assessment, development, evaluation, and research at both the undergraduate and graduate levels. She has an excellent record of scholarly accomplishments, excellent service, and has earned numerous awards and honors. Dr. Sowa, newly appointed Division Chair of Chemistry and Biological Sciences in the College of Arts and Sciences, was a full professor in his previous academic appointment at Seton Hall University where he taught courses in organic chemistry, inorganic chemistry, biochemistry, and environmental chemistry at the undergraduate and graduate levels, in addition to serving as a department chair and associate dean. His record of scholarship is also very strong, having been awarded patents and grants as well as completing 35 peer reviewed publications and one book. Dr. Sowa's record of service includes college,

university, professional, and community activities. He also serves his profession as a reviewer for National Science Foundation proposals, textbooks, and numerous journals. Bordelon asked Dr. Sowa to stand as he was in attendance. The motion was approved by unanimous voice vote.

Resolution 16—11: Approval of Personal Day for Non-Negotiated Employees

Tyson requested a motion to approved Resolution 16-11 for adoption and inclusion on the Consent Agenda. Durkin made a motion. Mitchell seconded. Meadows stated the administration is pleased to present this recommendation for the traditionally awarded personal day for non-negotiated employees which occurs each October. This action will impact approximately 50% of GSU employees. The motion was approved by unanimous voice vote.

FULL BOARD ITEMS

Approval of Minutes – May 8, 2015

Mitchell requested a motion to approve the minutes of the May 8, 2015 Full Board Meeting. Tyson made a motion. Durkin seconded. The motion was approved by unanimous voice vote.

Senate Reports

Barbara Winicki, Faculty Senate President

Dr. Winicki made the following remarks: Good afternoon and thank you for this opportunity to speak to you. I would like to begin by thanking Dr. Rashidah Muhammad for her strong leadership of the Faculty Senate the past four years. At present there are very few vacancies on the Senate and its standing committees. We have faculty members that take seriously our role in shared governance and are focused on protecting and strengthening the academic quality of the programs GSU offers to its students.

The Faculty Senate and its standing committees have been working with other committees across the University and with the Administration. For example, the Faculty Senate and the University Curriculum Committee have been actively involved in the evolution of what is now the General Education Council, which is charged with monitoring the cohort classes for our undergraduate students. The Faculty Senate and the Educational Policies Committee continue to work with Dean Valente's office on revision of policies necessitated by the introduction of lower-division students and student housing, including the ever-edited Policy 4 on Student Conduct.

Of course, we have ongoing concerns. The budget is a worry because, if we are to maintain the quality of the programs offered to students, GSU must attract and retain the excellent professors our students deserve. The Faculty Senate is concerned that, while there are newly hired tenure-track faculty members in CAS, in some programs retirees are not being replaced. Some programs have only one or two tenured or tenure-track faculty members. Another concern is related to the creation of new programs. Development of new programs has put heavy demands on faculty members, including new faculty members working toward tenure. Some new, non-tenured faculty members have been appointed coordinators of programs and it puts a strain on the demands that they have for scholarship and other areas for retention.

In conclusion, I would like to stress that the Faculty Senate wants to be sure the growth of GSU is not a “Zero Sum Game.” Support and attention to freshmen, and now sophomores, should not and cannot mean less support and attention for transfer students and graduate students. Building and maintaining a strong institution will benefit all students.

Sheryl Jones-Harper, Civil Service Senate President

Ms. Jones-Harper made the following remarks: Good morning. GSU has 276 Civil Service employees who assist in the operations and maintenance of GSU in several capacities. The Senate held a town hall meeting this week at which time concerns were discussed including slow medical insurance payments by the State, professional development, and continued employment. The Civil Service Council of Councils meeting is coming up and GSU is sending several representatives. This year’s Vendor Fair will take place on November 19, and Civil Service Day will occur on December 10. This past year the Senate awarded nine people with Employee of the Month honors, which includes a \$150 stipend and other perks. Educational assistance awards in \$500 increments are awarded each semester to Civil Service Employees, their spouses, or dependents. This semester there were 11 applicants. Recently the Senate contributed \$100 to the GSU Promise in a gesture to thank the Board for the 2.8% increase granted to non-negotiated employees. Thank you.

Mychael Vanarsdale, Student Senate President

Mr. Vanarsdale made the following remarks: Good morning. Since the *Save Our Education* campaign in Springfield the Student Senate has returned with a new determination. The State budget impasse is of great concern to students and we are actively contacting our Illinois legislators. Forums are being held at South Suburban College and other locations to address the budget issue and GSU’s students are engaged in those activities. The Student Senate is working with the senates at Western Illinois University and Northeastern Illinois University on possible collaborations in the future that would address the state budget and its impact on higher education. Another lobbying day in Springfield is being planned and Senate members are reaching out to the academic deans of each college to begin a dialogue. The Senate will host forums in November to allow students to ask members of each college questions about possible majors and minors. Student Senate elections will be held the second week of November. Thank you.

NEW BUSINESS

The following Resolutions have been recommended for adoption and placement on the Consent Agenda:

- Resolution 16—03:** Approval of Extension of FY16 Preliminary Operating Budget
- Resolution 16—04:** Approval of FY17 Operating Budget Request to the IBHE
- Resolution 16—05:** Approval of FY17 Capital Appropriations Request to the IBHE
- Resolution 16—07:** Award of Professor Emeritus Status
- Resolution 16—08:** Approval of Honorary Degree Candidates

Resolution 16—09: Award of Rank and Tenure – Dr. Effie Kritikos

Resolution 16—10: Award of Rank and Tenure – Dr. John Sowa

Resolution 16—11: Approval of Personal Day for Non-Negotiated Employees

Mitchell requested a motion to approve the Consent Agenda. Durkin made a motion. Ormsby seconded. The motion was approved by unanimous voice vote.

Resolution 16—06: Approval of Midwest Tower Lease Extension requires a roll call vote.

Mitchell requested a motion to approve. Ormsby made a motion. Tyson seconded. Roll call was taken and Mitchell, Durkin, Friefeld, Beaupre, Ormsby, Tyson and Pitts voted aye. Taboas was absent. The motion passed.

Approval of Meeting Dates for 2016

A list of dates was provided to the Trustees, who were asked to contact the Administration if there were any concerns/conflicts.

Resolution 16—12 was withdrawn.

PUBLIC COMMENT

Victor Griffin, GSU employee

Mr. Griffin made the following remarks: I would like to distribute some information to the Trustees regarding the university check-in policy at the Athletic and Recreation Center and violations of this policy. Thank you for indulging me this morning. In the aftermath of yesterday's tragedy in Oregon I have come to address and inform this governing body of recent events in our Athletic and Recreation Center. The safety and security of all Center patrons is of paramount importance among our staff, but not necessarily endorsed by the Athletic Director's Office when established university policies and procedures are circumvented. It is my understanding at this time that Athletic Director Bates has not denied any of the details outlined in my initial complaint or supplemental report. I'm going to read an excerpt from my complaint highlighting some of the primary elements of this document. "The interference of Bates (A.D.) in the discharge of my duties as an officer of the university may constitute grounds for official misconduct charges and the enforcement of all associated penalties. Note: a student/athlete was present during the entire exchange as previously stated in my initial report." A subsequent meeting with me and the A.D. took place on September 16 at which I attempted to resolve this issue. I have determined that nothing short of a genuine sincere apology from Athletic Director Bates will suffice as a starting point for further in-house discussion toward mediation. It has always been my attempt to resolve this matter, but I come to this Board in an attempt for jurisdiction or influence so we can move forward judiciously. Any further information you may request can be provided by me or Human Resources, who I have discussed this matter with. Thank you again for your time. If you wish to contact me I am in the Recreation Center Office.

Sondra Estep, UPI President

Dr. Estep made the following remarks: Good morning. I am the new president of the University Professionals of Illinois (UPI) chapter at GSU, which has approximately 250 members. As the new president I would like to thank each and every Board member for their service to GSU. I am delighted to welcome our faculty, students and staff this fall and look forward to another successful year at GSU. UPI held a successful welcome back event for the faculty that was well attended, demonstrating how engaged the membership is. Also in attendance were State Representative Anthony DeLuca, President Maimon, and the state president of UPI. The UPI is in the process of the due diligence process for the completion of a new bargaining agreement. The chapter's new mindset is students first; what's good for our students is good for our faculty. Like most people we have high hopes and lofty goals, and if achieved we will establish GSU as one of the most desirable places to work. However retention of employees is expensive and we acknowledge these financially challenging times. Faculty members recently traveled to Springfield to lobby for the University's common goal of a fully funded FY16 budget. I would like to state our appreciation to the faculty, staff, administration, students and most importantly our Board of Trustees who we all know collectively make good things happen at GSU. You work selflessly and make sound decisions. I look forward to working with all of you. Thank you.

Chair Mitchell recognized David Dixon, Internal Auditor, who is retiring after 21 years of service to GSU. On behalf of the Board Mitchell thanked him for his tireless service.

Trustee Comments

Durkin welcomed Faculty Senate President Winicki, stating that she always learns a lot from the faculty senate president, including the challenges faculty face, and she looks forward to working with her and the Faculty Senate. Durkin also thanked Civil Service Senate President Jones-Harper and Student Senate President Vanarsdale for the wonderful work their organizations do here at GSU.

Mitchell requested a motion to adjourn. Tyson made a motion. Durkin seconded. The meeting of the Governors State University Board of Trustees was adjourned at 11:15 a.m. by unanimous voice vote.

Respectfully submitted,

Joan Johns Maloney

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
October 2, 2015**

Resolution 16—03: Approval of an Extension of the Preliminary Operating Budget for FY16:
Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves an extension of the FY16 Preliminary Operating Budget as the basis for operating the University through December 11, 2015, as outlined in the Budget Summary.

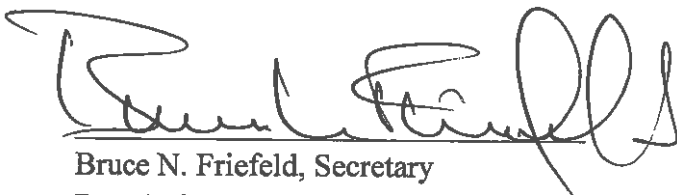
**PRELIMINARY OPERATING BUDGET SUMMARY
FY16 (July 1, 2015 – June 30, 2016)**

OPERATING EXPENSES

Personal Services	\$ 44,313,805
Benefits	1,256,200
Contractual Services	8,485,665
Equipment	357,398
Telecommunications	244,429
Commodities	470,158
Travel	265,606
Awards and Grants	145,337
Permanent Improvements	32,126
Auto Operations	<u>21,059</u>

TOTAL **\$ 55,591,783**

Approved October 2, 2015



Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
October 2, 2015**

Resolution 16—04: Approval of FY17 Operating Appropriations Request to the Illinois Board of Higher Education: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY17 Operating Appropriations Request, Exhibit A, and the forwarding of same to the Illinois Board of Higher Education.

Approved October 2, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

GOVERNORS STATE UNIVERSITY
STATE APPROPRIATED AND UNIVERSITY INCOME FUNDS

DRAFT BUDGET REQUEST FOR FY17 FOR IBHE

(IN THOUSANDS OF DOLLARS)

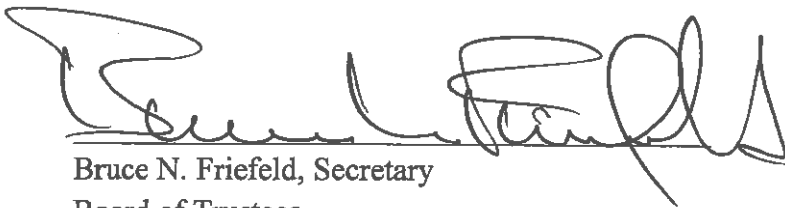
	FY2016 MODIFIED AUTHORIZING BUDGET	DOLLAR INCREASE
SALARIES	\$43,253.8	
SICK LEAVE PAYOUTS (Non-Add)	\$500.0	
SOCIAL SECURITY/MEDICARE	\$750.0	
UNEMPLOYMENT COMPENSATION		
WORKERS COMPENSATION		
<u>SUB-TOTAL PAYROLL INCREASES</u>	<u>\$44,503.8</u>	
GENERAL COSTS	\$9,538.0	
<u>UTILITIES</u>	<u>\$1,550.0</u>	
ELECTRICITY	\$1,000.0	
NATURAL GAS	\$500.0	
COAL		
FUEL OIL		
WATER	\$50.0	
SEWER		
STEAM		
PROPANE GAS		
		\$2,010.0
Requested Appropriation Increase		\$1,073.8
Projected University Income Fund Increase		
 TOTAL	 <u>\$55,591.8</u>	 <u>\$58,675.6</u>

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
October 2, 2015**

Resolution 16—05: Approval of FY17 Capital Appropriations Request to the Illinois Board of Higher Education: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY17 capital appropriations request as proposed in the attachment, and the forwarding of same to the Illinois Board of Higher Education.

Approved October 2, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

TABLE C101

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS
LISTED IN PRIORITY ORDER
Governors State University

(IN THOUSANDS OF DOLLARS)

UNIVERSITY PRIORITY	PROJECT DESCRIPTION/BUDGET CATEGORY	TOTAL ESTIMATED PROJECT COST	STATE FUNDS			NON-STATE FUNDS	LIFE, HEALTH, SAFETY
			BUDGET YEAR REQUEST	PRIOR YEAR	FUTURE YEAR		

REGULAR CAPITAL PROJECTS

1	Innovation Center (formerly Multi-Purpose Center)	41,100	3,495	-	37,605		
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GSU is singularly lacking in relatively large interior spaces capable of holding university-wide events like commencement (which for many years has been held at the Holiday Inn Convention Center in Tinley Park) or relatively large classes (of enrollments of 100 or more). We seek funds to begin planning for the construction of a multi-story, multi-purpose academic/service center. The interior of this center would consist primarily of divisible space sizable enough (when opened) to serve as an auditorium for large events (like commencement) or (when divided) to provide up to four lecture halls capable of holding over 200 students apiece, and fully equipped with state-of-the-art instructional technology. Upper stories of the center would contain technology-laden classrooms and student service offices. This proposal envisions us spending most of FY17 planning the facility, up to the point of generating construction documents and proceeding into the market to solicit construction bids. Construction costs for this project are requested under the "future year" label in this table, presumably beginning in FY18. In our experience with deferred maintenance projects, planning up to and including evaluating bid documents will cost about 8.5% of the total project cost; hence the numbers included here as the "Budget Year Request" for FY17

During the summer and autumn of 2009, we engaged the architecture/design firm of STR Partners LLC to develop a vision statement for the proposed Innovation Center. We have already filed copies of that statement with IBHE. The vision statement is not offered as a fully-designed, final version of the Innovation Center being proposed here, but rather as a guide to our current thinking on the matter.

2	University Library	33,700	2,865	-	30,835		
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The current University Library at GSU is a 50,000 square foot portion of the second floor of the University's main building, which wraps around a main staircase and an elevator linking the three floors of that main building. In parts of the library, especially in student reading areas and some of the areas housing the permanent collections, the library is open to a classroom complex on the third floor. During the periods immediately before and after classes, the noise generated by students entering and leaving those classrooms filters down to the library, producing an environment less than conducive to reading and research. Interior renovations to the University Library over the years have produced seminar rooms and classroom facilities for training faculty, staff and students in the use of the library's collections, as well as a public bank of computer stations for accessing those collections and a renovated public entrance. Future renovations to the existing space, however, cannot increase the library's capacity much beyond what it currently offers.

GSU is in need of a new University Library facility to house its collections and to provide adequate space for access to and use of all learning technologies deployed at the university. We envision a free-standing building of approximately 70,000 square feet located near the heart of the campus. The building would include space for housing and displaying the library's collections, but we would also plan it to include technology-enhanced classroom and training facilities for formal and informal instruction in the power and potential of on-line access to and retrieval and manipulation of information relevant to all disciplines represented at the university.

Like our request for an Innovation Center (above), this proposal envisions us spending FY17 planning the facility to the point of generating construction documents and proceeding into the market to solicit construction bids. Construction costs for this project are requested under the "future year" label in this table, presumably

beginning in FY18. As with the Multi-Purpose Center above, our request for "Budget Year funding is for 8.5% of the total for planning and design costs.

During the late summer and early fall of 2012, we engaged the architecture/design firm of STR Partners LLC to develop a vision statement for the proposed University Library. Like the vision statement for the Multi-Purpose Center, that document provides general guidance for the project proposed here. It is on file with IBHE.

	74,800	6,360	68,440	
TOTAL, REGULAR CAPITAL PROJECTS				0
Capital Renewal Projects				
1				
1	6,000	2,000	4,000	X
1	6,000	1,000	5,000	X
1	4,000	4,000		X
2	4,000	1,000	3,000	X
2	1,300	1,300		X
3	4,400	2,200	2,200	

Water-related issues are a major concern at GSU, and those come in two general varieties: (1) the provision of water (and the associated system of piping) for general heating and cooling purposes, and for the fire suppression system and (2) the condition of the seven ponds which collect storm water and feed the Thorn Creek Watershed. With regard to the first, two floods of part of the GSU facility, one in the spring of 2007 and a second in the spring of 2008, and a number of smaller scale but no less disconcerting leaks in the years since the last major flood have revealed problems with the interior and exterior pipes supplying water for the fire suppression system and for normal water usage purposes, and suggest that larger scale replacement and upgrading is needed. This request calls for funds to complete a thorough mapping and analysis of the water piping system serving the university, followed by systematic replacement over approximately a three-year period as well as the addition of pumping units where necessary.

The GSU campus holds seven water retention ponds of varying sizes. Storm water run-off from all seven feeds the Thorn Creek Watershed, with obvious effects on the ecology and the quality of the environment in the region served by the university, including a sizable portion of northwestern Indiana. This request calls for funds to undertake the renovation of the those ponds, with the overall project envisioned as proceeding over a three-year period. This project is needed both to preserve the functionality of GSU's parking lots (onto which storm water backs up when the drainage system is blocked) and to provide responsible stewardship of a watershed which feeds extensive portions of northeast and east-central Illinois.

Of the 286,000 net square footage of roofing covering GSU's main campus complex, over half (163,000 square feet) is over twenty years old. Another 20,000 square feet of roofing is over ten years old. (A schematic of the roofs displaying those needing replacement and the associated cost on file at IBHE.) The relationship between fully-functional roofing and the structural soundness of the buildings underneath them seems self-evident. In addition to the \$3.7 million for roof replacement, we are requesting an additional \$300,000 for various safety-related improvements -- railings, walkovers, etc. -- to be installed on or around the roofs.

With (1) the addition of a 300-bed student residence facility in the fall of 2014, (2) the first fielding of intercollegiate athletic teams during 2014-15, and (3) the expansion of outreach activities at the Center for Performing Arts, the Nathan Manitow Sculpture Park and the GSU Visual Arts Gallery, GSU has added notably to the volume of pedestrian traffic on its campus and to the variety of the entries and exits that those pedestrians seek. The walkways which circulate through the campus and provide the primary means of access to the building for students, faculty and staff are in need of significant repair, new walkways are needed to accommodate the circulation patterns of resident students and visitors between buildings; and the provision of lighting along these paths (both the renovated and the newly constructed) is a high-priority safety concern. The project requested here would help to resolve these issues and, in doing so, make the GSU campus more inviting and more easily navigated. More importantly, it would substantially increase the safety of all those using it -- pedestrians and drivers alike.

The "Planning Building" on GSU's main campus was built in the 1970's and is now in clear and pressing need of substantial renovation. The building holds

GSU's central shipping and receiving facilities (including a warehousing area and mail receiving/sorting spaces) as well as the university's central print shop. We commissioned a preliminary assessment of the facility (along with two others that will need attention in the not-too-distant future), a copy of which is on file at IBHE which documents the state of the building and the estimates we've received for its renovation.

Over a year ago, we commissioned a report on the state of our exterior athletic fields and the need for new ones to serve a student body that is becoming increasingly residential and internationalized. A copy of that report was forwarded to IBHE. It calls for a total investment of \$4.4 million in renovated and/or newly-constructed fields, along with one small service building. We are requesting funds to undertake the project described in that report, with the total request divided across two fiscal years of effort.

TOTAL, CAPITAL RENEWAL PROJECTS	25,700	11,500	14,200
GRAND TOTAL	<u>\$ 100,500</u>	<u>\$ 17,860</u>	<u>82,640</u>

* Source of Non-State Funds: _____

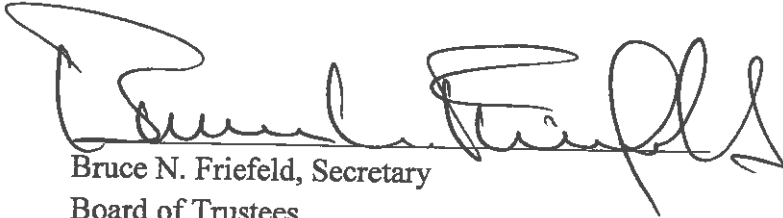
NOTE: Please indicate with an "X" if project addresses life, health or safety concerns.

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
October 2, 2015**

Resolution 16—06: Approval of Midwest Tower Lease Extension: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees authorizes the extension of the agreement with Midwest Tower Leasing, Inc. of Kankakee, IL for an additional 10 year period, as allowed within the lease documents.

Approved October 2, 2015

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Bruce N. Friefeld, Secretary
Board of Trustees

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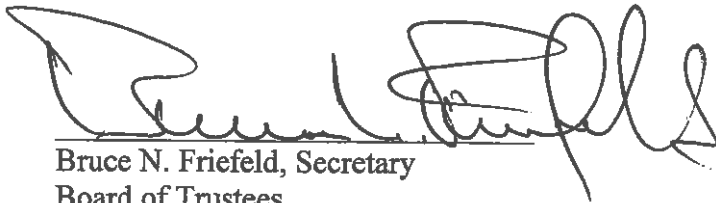
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
October 2, 2015**

Resolution 16—07: Authorization to Confer Professor Emeritus Status: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees confer Professor Emeritus status to the following individuals:

- Dr. Karen D’Arcy, Professor of Analytical Chemistry
- Dr. Phyllis Klingensmith, Professor of Biology

Approved October 2, 2015



Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

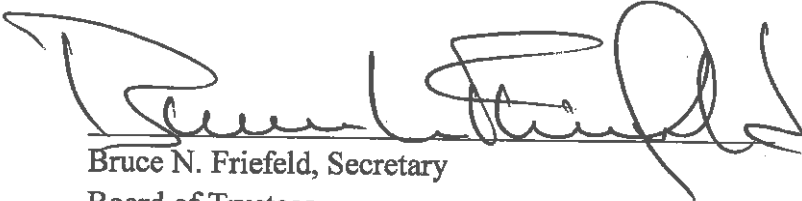
RESOLUTION FOR BOARD ACTION

October 2, 2015

Resolution 16—08: Approval of Honorary Degree Candidates: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the following individuals for inclusion on the list of candidates for the degree of Honorary Doctorate of Humane Letters:

- Shaun Harper
- Martha Nussbaum
- Clarence Page
- Daniel Keenan Savage
- Marilou (Hedlund) von Ferstel
- Jill Wine Banks

Approved October 2, 2015

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Bruce N. Friefeld, Secretary
Board of Trustees

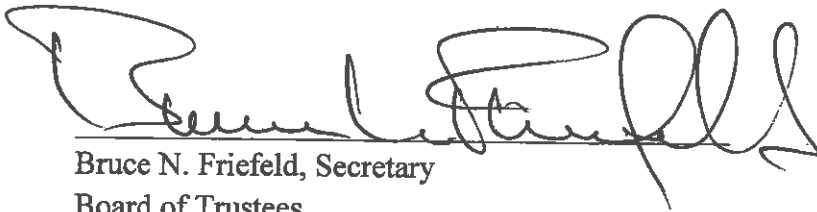
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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
October 2, 2015**

Resolution 16—09: Award of Rank and Tenure to Dr. Effie Kritikos: Upon the recommendation of the Dean of the College of Education, Dr. Andrea Evans, Provost Dr. Deborah E. Bordelon, President Dr. Elaine P. Maimon, and the vote from the faculty of the College of Education, the Governors State University Board of Trustees Human Resources Committee appoints Dr. Effie Kritikos as a Professor of Special Education, College of Education, with Tenure effective October 2, 2015.

Approved October 2, 2015

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Bruce N. Friefeld, Secretary
Board of Trustees

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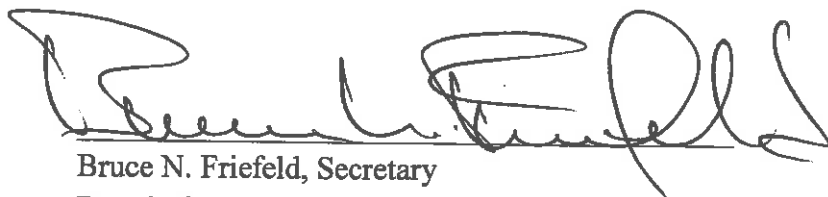
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

October 2, 2015

Resolution 16—10: Award of Rank and Tenure to Dr. John Sowa: Upon the recommendation of the Dean of the College of Arts and Sciences, Dr. Reinhold Hill, Provost Dr. Deborah E. Bordelon, President Dr. Elaine P. Maimon, and the affirmative vote from the faculty of the College of Arts and Sciences the Governors State University Board of Trustees Human Resources Committee appoints Dr. John Sowa as a Professor of Chemistry, College of Arts and Sciences, with Tenure effective October 2, 2015.

Approved October 2, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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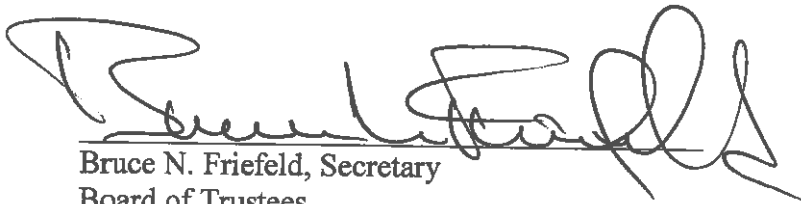
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
October 2, 2015**

Resolution 16—11: Approval of Performance Day for Non-Negotiated Employees:

Upon the recommendation of President Maimon and the concurrence of the Human Resources Committee, the Governors State University Board of Trustees authorizes granting one personal day to non-negotiated employees who are rated “generally exceeds expectations” or “superior” on their FY15 performance evaluation, to be taken during FY16.

Approved October 2, 2015

A handwritten signature in black ink, appearing to read 'Bruce N. Friefeld', written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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BOARD OF TRUSTEES MEETING

December 11, 2015

8:30 a.m.

Engbretson Hall

CALL TO ORDER AND ROLL CALL

Vice Chair's Report – Eileen Durkin

President's Report – Dr. Elaine P. Maimon

EXECUTIVE SESSION

BUDGET AND FINANCE items

Information Items:

1. Report on Moody's Downgrade
2. Report on Budgeted vs. Actual Operating Budget Expenditures
3. Report on Purchases \$50,000-\$99,999 – September 22, 2015 through November 23, 2015
4. Report on FY14 Financial Audit
5. Report on FY14 Compliance Audit
6. Internal Auditor's Annual Report

Action Items:

7. **Resolution 16—13:** Authorization to Contract with UIC for a Grant Funded Program
8. **Resolution 16—14:** Authorization to Contract with CanonDesign Inc. for Phase II of Campus Housing
9. **Resolution 16—16:** Approval of a Contract for the Purchase and Installation of Kitchen Equipment
10. **Resolution 16—17:** Approval of a Contract for the Purchase of Digital Imaging Software
11. **Resolution 16—15:** Approval of FY2016 Operating Budget

ACADEMIC AFFAIRS items

Information Items:

1. Program Accreditation Status Summary
2. IBHE Cyclical Program Reviews for AY2015-2016

Action Items:

3. **Resolution 16—18:** Award of Professor Emeritus Status

HUMAN RESOURCES items

Action Items:

1. ***Resolution 16—19:*** Approval to Transfer Tenure for Dr. Farouk Shaaban

FULL BOARD

Action Items:

Minutes of the Full Board – Board Retreat August 9-10, 2015

Minutes of the Full Board – October 2, 2015

Approval of the Consent Agenda

SENATE REPORTS

Barbara Winicki, Faculty Senate

Sheryl Jones-Harper, Civil Service Senate

Mychael Vanarsdale, Student Senate

NEW BUSINESS:

1. ***Resolution 16—20:*** Release of Executive Session Minutes
2. ***Resolution 16—21:*** Appointment of a Treasurer
3. ***Resolution 16—22:*** Resolution on the State of Illinois Budget

PUBLIC COMMENT

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

TRUSTEE COMMENTS

ADJOURN

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

Minutes of the December 11, 2015 Meeting

Brian D. Mitchell, Chair

CALL TO ORDER AND ROLL CALL

The December 11, 2015 meeting of the Governors State University Board of Trustees was called to order by Board Vice Chair Eileen Durkin at 8:35 a.m. Also in attendance were Trustees Bruce N. Friefeld, Jack Beaupre, Patrick Ormsby, Lorraine Tyson, Anibal Taboas, and Student Trustee Yolanda Pitts. Board Chair Brian D. Mitchell was absent.

Others in attendance: Elaine P. Maimon, President; Deborah E. Bordelon, Provost and Vice President for Academic Affairs; Gebeyehu Ejigu, Acting Executive Vice President; Barbara Winicki, Faculty Senate President; Sheryl Jones-Harper, Civil Service Senate President; Mychael Vanarsdale, Student Senate President; Sondra Estep, GSU UPI President; Jeffrey Slovak, Interim Vice President; Will Davis, Vice President for Development; Alexis Kennedy, General Counsel; Aurelio Valente, Vice President for Student Affairs; Penny Perdue, Executive Assistant to the President; Melinda Gieseke, Assistant Vice President for Finance; Ann Vendrely, Associate Provost; Colleen Sexton, Associate Provost; Reinhold Hill, Dean, College of Arts and Sciences; Andrea Evans, Dean, College of Education; Ellen Foster Curtis, Dean, College of Business; Elizabeth Cada, Dean, College of Health and Human Services; Lydia Morrow-Ruetten, Dean, University Library; Joyce Coleman, Associate Vice President for Human Resources and Diversity; Tracy Sullivan, Assistant Vice President of Procurement; James McGee, Director of Public Safety; Pete Mizera, Associate Vice President of ITS; and Jim Jankowski from CanonDesign Inc.

Durkin welcomed and acknowledged Faculty Senate Representatives to the Board; David Golland, Jelena Radovic-Fanta, Melanie Ellexson, Yonghong Jia, Xinghua Gao and Susan Ji.

Vice Chair's Report, Eileen Durkin

Vice Chair Durkin made the following remarks: Good morning and welcome. I will be chairing today's meeting in Chair Mitchell's absence. He is attending the funeral for Matteson firefighter Mark Zielinski, a 13-year veteran of the department, who died in the line of duty. We join the entire Village of Matteson in sending our sympathies to Mr. Zielinski's family and the Matteson Fire Department.

Today we will be looking at GSU's past, present and future, which sounds a little like "A Christmas Carol." On January 1, 1996 the GSU Board was established. GSU has accomplished a lot in the past 20 years with its independent board. The Board has been able to take on the

difficult decisions and challenges required to turn GSU into a full service 21st century university. An independent Board can be innovative and nimble, encouraging the University to be a leader among universities. I want to recognize Trustee Bruce Friefeld, who was appointed by Governor Jim Edgar in 1996. In the photo projected on the screen we have the original Board, which included Trustee Friefeld as well as Sally Jackson, the Board's first Chair, Bill McGee, Vice Chair, Bobbie Peterson, Kristi DeLaurentiis, Fran Grossman, and Maria D'Amezcuca. Trustee Friefeld, our current Secretary, was Secretary of that very first Board and also served as Chair for many years.

In the present GSU just celebrated the 5th anniversary of the Dual Degree Program (DDP). The DDP now has an enrollment of over 500 community college students and is an award winning, national model for both transfer and completion. Many thanks to President Maimon, Gebe Ejigu, Deb Bordelon, Linda Uzureau and all those who have worked so hard to make this program a success. During today's meeting we will once again take up topics made necessary by the ongoing state budget stalemate. We will hear how this situation has affected our Moody's rating, and we will vote on an FY2016 operating budget without the benefit of a state budget. We will also review reports on financial and compliance audits, program accreditation, and expenditures. These reports indicate that we are doing our best, against great odds, to continue with the orderly functions of the University. And for the future, we will talk about some necessary projects that must move forward for the good of our students and the University community. We cannot be paralyzed by the present to the detriment of the future. The work of the University moves forward because our students deserve no less.

Before I turn the microphone over to Dr. Maimon I want to wish everyone a happy holiday, however you celebrate, and thank you for your hard work and dedication over the past year.

President's Report, Dr. Elaine P. Maimon

President Maimon made the following remarks: Thank you, Vice Chair Durkin. Let me add an expression of sympathy from the entire GSU family to the family of Matteson's brave firefighter, Mark Zielinski.

The budget stalemate in the State of Illinois continues. Since our last meeting I have had the opportunity to meet with Governor Rauner and the four legislative leaders. In one meeting, with the Governor and four community college presidents, the Governor specifically said he was cautiously optimistic that the State would have a budget by January, and I told him I was holding him to it. We have heard various things. Let me say that January 31 is an important date for us because we have to start planning for FY2017. January 31 is late enough to hear about our current year's budget when we have to plan for the next fiscal year. This is something that has to happen. Our prudent practice of fiscal and enrollment management depends on appropriate and timely support from the State. As of today, let me put this in very clear terms, we have not received one penny from the State of Illinois for FY2016 - five-and-a-half months into the fiscal year. Therefore, our advocacy continues with the teamwork of all the Illinois public university presidents and chancellors. On January 13 we will all be in Springfield for the first day of the

new session. The University of Illinois has taken a leadership position and has been organizing alumni from all the universities to speak up with one voice about the need for a budget. They are also working hard to organize business leaders across the state. We are working to send a clear message—Illinois can no longer abandon its state universities. As good fiscal stewards we must keep funds in reserve to deal with deferred maintenance since the State of Illinois does not provide funds for major repairs. In FY2008 GSU had to borrow money to address the highest priority of deferred facilities maintenance and improve safety and sustainability of the campus. But that was eight years ago and we have continued deferred maintenance needs. One particular area is the underground water pipes, one of which burst on November 30, necessitating the temporary closing of buildings A-F. I have asked Dr. Ejigu to provide a brief report on this and other deferred maintenance needs later in the meeting.

I want to be very clear about the choices we have. First, I will start with the choice we are not recommending—paralysis. If we stop taking bold calculated risks we impede services to our students, hurt enrollment, and create a downward spiral of tuition revenue. The choice we are recommending is to do our best to control our future in the context of unacceptable challenges and come out of this crisis stronger. Let me quote President John F. Kennedy to reiterate this point. He once said, “The Chinese use two brush strokes to write the word ‘crisis.’ One brush stroke stands for danger; the other for opportunity. In a crisis, be aware of the danger—but recognize the opportunity.” It is with this conviction that we are proposing three initiatives that involve significant expenditures. I strongly recommend forward movement on all three initiatives, and I look forward to discussing them with you.

Our academic and administrative units are working on Vision 2020 goals with plans to have it posted on the portal by mid-January. I want to thank Provost Bordelon for leading that effort. Spring enrollment is looking positive. We have worked very hard to protect our students and provide an excellent option for their education.

As we continue to gain recognition among traditional age students, we are building ways to serve our returning adults. The Deans and Chairs are working to provide quality online courses that fit better into students’ lives, so we are going to see increased opportunities for online and hybrid study to address the particular needs of the returning adult students.

Happy birthday to the Dual Degree Program (DDP), a national model, which just won another prize from *University Business Magazine* naming GSU and the DDP a Winter 2015 Model of Excellence. The GSU program stands out for its unique ability to carry students through to completion. Today we will join faculty, staff and students for our annual holiday reception, which has been scaled back, but only in a material way. In this season of hope, universities are distinctly places of hope. We educate for the future and hope is necessary for us to do our job. Let us hope that in early 2016 the State fulfills its responsibility to support its state universities. On a personal note, I want to wish everyone a happy, relaxing holiday, and here’s to 2016.

EXECUTIVE SESSION

Durkin requested a motion to go into Executive Session. Pitts made a motion to go into Executive Session pursuant to sections 2(c)1, 2(c)3, and 2(c)11 of the Illinois Open Meetings Act. Tyson seconded. Roll call was taken and Durkin, Friefeld, Beaupre, Ormsby, Tyson, Taboas and Pitts were present. Mitchell was absent. Executive Session commenced at 9:01 a.m. President Maimon, Provost Bordelon, Acting Executive Vice President Ejigu, and General Counsel Kennedy remained in Executive Session, which adjourned at 9:53 a.m. by a motion from Durkin and a second from Taboas, as well as a unanimous roll call. Durkin announced that no final action was taken during Executive Session. Open session resumed at 10:00 a.m.

BUDGET AND FINANCE

Budget and Finance Committee Chair, Patrick Ormsby, presented the following items:

INFORMATION ITEMS

Report on Moody's Downgrade

Ejigu reported that Moody's Investment Service recently announced a series of grading actions pertaining to the Illinois public universities. GSU went from BAA1 down to BAA3. Following that President Maimon immediately alerted the Board via email, with a follow-up on October 27th in which she provided specifics about the downgrade. As indicated in the Moody's action itself, "the downgrade reflects GSU's significant exposure to the State of Illinois which is BAA1. The State contributes a large portion of its operating revenue. Given the lack of appropriations thus far for FY16, the University's exposure to the State will put a strain on their operating budget/abilities." All public state universities were downgraded except for the University of Illinois and Illinois State University. GSU immediately contacted its financial advisor, Columbia Capital, which stated, "Moody's action did not provide any new information to the market and was likely expected given the existing budget impasse in the State of Illinois. In addition, Moody's action did not single out GSU from other state universities." The overall conclusion from Columbia Capital was that they do not believe Moody's recent action will affect GSU's borrowing ability or interest rates in any significant way. Tyson asked if Columbia Capital provided any rationale on future borrowing such as penalties. Ejigu responded that was actually the primary reason for contacting them, with a series of questions focused on what this will mean to GSU if the University wanted to access the credit market for additional growth. In summary, the Administration feels comfortable that the impact of this downgrade is minimal.

Report on Budget vs. Actual Operating Budget

Slovak reported, pointing out the table in the Board Book. The budget displayed in the first column of the table represents operating budgets approved by the Board in both May and October, which are a reflection of the FY2015 budget with a listing of expenses and encumbrances. Looking down to the lowest right hand cell of the table, which is as of November

30, the University was operating with a reasonably healthy balance when expenses were compared to the FY2015 budget. That number will shrink over the coming months because there are a number of expenses that will occur with winter, etc. Nevertheless, it is expected that the budget to actual reports that will be presented to the Board in March and May 2016 will come to a zero sum. Ormsby asked if the encumbrance column can be impacted by actions that might be taken in addition to already committed expenditures. Ejigu responded that contracts currently in place and payroll are already encumbered; however, there are unknowns that come up that will affect the expenditure column.

Report on Purchases \$50,000-\$99,999

Ejigu stated the report is in the Board book per Board Bylaws. There were no questions.

Report on FY2014 Financial Audit

Ejigu introduced Gieseke. She noted this report is for the fiscal year that ended 17 months ago. The Auditor General, as a constitutional officer, is required by the Illinois State Auditing Act to conduct a financial audit and a compliance examination of every State agency. These audits and examinations inform the public, the Legislature, and State officers about the obligations, expenditures, receipts, and use of agency funds, and provide state agencies with specific recommendations to help ensure compliance with State and federal statutes, rules, and regulations. GSU has been working with the independent auditing firm of E.C. Ortiz & Co. on behalf of the Illinois Auditor General.

The financial audit document begins with the auditor's report. The primary purpose of this audit and the resulting report is to express an opinion on the University's FY2014 financial statements. Based on their audit, the auditors have "expressed an unqualified opinion on the University's basic financial statements." The financial statements present fairly in all material respects the financial position of the University as of June 30, 2014. The net position increased by \$2.5M in FY2014, while operating revenue decreased by \$2.2M, mostly attributable to the decrease in grants and contracts as a number of grants had ended and not been renewed. Operating expenses increased by \$6.6M, mostly attributable to negotiated salary increases and the transition to a four-year institution. Non-operating revenue decreased \$6.7M, mostly due to a decline in funding from the Capital Development Board (CDB). This trend will continue in FY2015 as no new projects have been approved by the CDB. The University's year-end cash position decreased by \$15M, primarily due to the use of cash from the revenue bonds for the construction of Prairie Place.

Report on FY14 Compliance Audit

Gieseke reported. The purpose of this examination is to ensure GSU complied, in all material respects, with 1) Governmental Accounting Standards Compliance; 2) Federal Compliance; and 3) State Compliance. For FY2014 GSU had six audit findings, which is five less than the previous year.

In the area of federal compliance, the number of audit findings decreased from eight in FY2013 to three in FY2014. The first two listed are repeat findings and the third one is new. The University attributes this dramatic improvement in compliance to the investment GSU has made in experienced people, processes and technology over the last few years. Federal compliance is such that even a minor error will trigger a finding. While findings remain, the processes that have been put in place during the last couple of years provide a high level of confidence that records are substantially accurate. In the area of State compliance, the number of audit findings stayed the same with three in both FY2013 and FY2014. The first one is a repeat and the other two are new. The University again has a finding related to faculty non-compliance with timesheets. This finding will likely continue unless State mandates are changed. The other two findings are related to inadequate controls over verification of job applicant's information and weakness in controls in regards to payment card industry data security standards. Actions have been taken to address these areas.

Looking forward, the University anticipates the FY2015 audits will be completed on schedule. In addition, the Administration is confident that by strengthening various University departments and processes it will continue to minimize the number of audit findings in the future. Finally, it should be noted that audits provide the University an opportunity for continuous growth and improvement. This is the last year working with E.C. Ortiz & Co. as their contract has ended. Ejigu stated that since Gieseke has been with GSU the audits have improved, and having three certified public accountants has greatly strengthened GSU's staff. Ormsby agreed that the Financial Services Office has worked hard to improve the audit process, and Tyson echoed his sentiments.

Internal Auditor's Annual Report

Slovak presented, reminding the Board that at the October meeting tribute was paid to David Dixon, GSU's long time Internal Auditor, who has since retired. Slovak summarized his final report consisting of 82 audits during the last fiscal year, including follow-up on all the compliance audit findings to ensure the proper corrective action was taken. With the exception of the faculty timesheet item, Dixon's report states that in his opinion as a professional auditor GSU has corrected everything identified in the private audits. Maimon pointed out that GSU takes the audit finding for faculty timesheets because each and every year the University reiterates to the State legislature that faculty members work 24/7 and it is not feasible to fill out timesheets in 15 minute increments. She stated she wanted the faculty members present to be clear on that issue and the fact that the Administration will continue to accept the audit finding on behalf of the faculty.

Maimon asked Ejigu to brief the Board on recent events regarding a broken water pipeline. Ejigu explained that in 2008 the University took care of a deferred maintenance backlog, focusing on building systems such as electrical, plumbing, and fire protection. On November 30 the campus experienced the rupture of a domestic water line right in the middle of D building, under the Academic Resource Center. Facilities Development Management staff responded very quickly; however, water fell onto electrical systems and most of the campus was evacuated. Temporary

solutions were put in place in order to open the next day although the flooding caused significant damage in several areas. This event served as a reminder that deferred maintenance is an ongoing issue. The campus' domestic underground water lines, for example, are original to the buildings and are over 45 years old and therefore past their useful lives. The President's emergency powers were utilized for corrective measures, estimated at approximately \$200,000. The University does have flood insurance and all expenses will be filed with the insurance company. It is important to note that just one waterline broke; however there are many more that could break at any time. Therefore, the University has commissioned an inspection that is expected to be complete in a month or so, to be followed by corrective actions. All actions taken and expenditures made will be reported to the Board at the March 2016 meeting.

Action Items:

Resolution 16—13: Authorization to Contract with the University of Illinois-Chicago (UIC) for a Grant Funded Program

Ormsby requested a motion to approve Resolution 16-13. Tyson made a motion. Durkin seconded. Bordelon reported this is part of a \$2M Title III federal grant spanning over three years. The University is required to have external evaluators and UIC was chosen. No University funds will be expended. UIC will be on campus meeting with GSU's grants staff and participants and will submit reports each year that will be included in GSU's reports to the federal government. There were no questions. The motion was approved by unanimous voice vote.

Resolution 16-14: Authorization to Contract with CanonDesign Inc. for Phase II of Campus Housing

Ejigu pointed out the resolution was amended to reflect a not-to-exceed amount of \$125,000. Ormsby requested a motion to approve Resolution 16-14. Beaupre made a motion. Durkin seconded. Ejigu reported this study is being contracted in anticipation of the second phase of GSU's student housing complex. It will raise the question not if, but when the University should continue with this initiative. He noted that Prairie Place 1 has been successful beyond expectations, now at full capacity in only its second year of operation, with a waiting list. Meetings have been held with Columbia Capital Management which included discussions about the current state of the credit market as it relates to the State of Illinois' financial condition as well as the financial feasibility for debt financing of such a project under current and near term conditions. Ejigu reported that GSU Administration has been affirmed by Columbia Capital. A cross-functional internal team has been formed to initiate the planning with an architecture and engineering (A/E) firm which will include a feasibility study and commencement of construction. The bidding process proved to be very successful and the Administration held on-campus interviews with three firms, recommending CanonDesign Inc. of Chicago, IL. A principal of that firm, Jim Jankowski, is present at the meeting today.

Durkin asked if lessons learned from Prairie Place 1 (PP1) will be incorporated into the planning of Prairie Place 2. Ejigu responded that the first phase, (PP1), provided many valuable lessons, especially what kind of units to design. He added that Betsy Joseph, Director of Student Housing, and her staff will be at the core of this study. Tyson asked for more information on the

experience of CanonDesign Inc. Ejigu explained that one of the reasons CanonDesign was chosen was the diversity of the subcontractors they have brought together for this project. They have a dining group, a nationwide housing group, it is one of the largest A/E firms in the region, and all of them have worked together on similar projects in the past. The motion was approved by unanimous voice vote.

Resolution 16—15: Approval of FY2016 Operating Budget

Ormsby requested a motion to approve Resolution 16-15. Friefeld made a motion. Durkin seconded. Slovak reminded the Board that they approved preliminary core operating budgets at the May 8, 2015 and the October 2, 2015 meetings, both of which reflected the uncertainty of the FY2016 state appropriations process. The proposed core operating budget of \$52.76 million for FY2016 constitutes a 4.4% decrease from the original FY2015 budgeted level of \$55.19 million, and a 5.0% decrease from the preliminary budget of \$55.59 million approved on October 2, 2015. This reduction directly reflects our expectation of an operating appropriation significantly smaller than the one legislated for the prior fiscal year. There were no questions. Ormsby thanked the Administration for the comprehensive reporting and analysis. The motion was approved by unanimous voice vote.

Resolution 16—16: Approval of a Contract for the Purchase and Installation of Kitchen Equipment

Ormsby requested a motion to approve Resolution 16-16. Friefeld made a motion. Durkin seconded. Ejigu reported this proposed project came before the Board in October 2014 with the presentation of a feasibility study. At the time it was decided to hold off on the project; however, since then considerable concerns about the mechanical and plumbing systems of the 45-year-old kitchen have developed and it is being revisited. There are indications from Facilities Development Management (FDM) that systems could break down at any time and the entire kitchen would have to be shut down. Therefore, the Administration is now recommending that the project commence and is asking the Board for its approval. The plan is to undertake the major construction work during the summer, but there are a number of procurement items that require long lead times which would necessitate ordering them within the next month or so. Today the Administration is seeking authorization to spend up to \$650,000 now for the long lead items, and come back to the Board for award of a construction contract at the March meeting. Ejigu reported the total cost of the kitchen renovation project is approximately \$3.8M.

Ormsby asked for clarification as to whether the Administration is asking for just \$650,000 now, or the entire \$3.8M. Ejigu explained that some equipment items, valued at approximately \$650,000, require long lead times and therefore need to be ordered soon; however, the Administration is asking for approval of the entire project in the amount of approximately \$3.8M. Tyson asked how the project would be funded. Ejigu replied the funding source is the pool of carryforward funds the University has been able to accumulate. Tyson asked if the expectation was to have the kitchen completed by the fall 2016 semester. Ejigu stated that if the orders for the long lead items are placed soon it is expected the project will be completed before the fall 2016 semester begins. Ejigu added that if the resolution is approved the Administration

will seek bids for construction in the next couple of months and will recommend the award of a construction contract to the Board at the March meeting. The motion was approved by unanimous voice vote.

Resolution 16—17: Approval of a Contract for the Purchase of Digital Imaging Software

Ormsby requested a motion to approve Resolution 16-17. Taboas made a motion. Pitts seconded. Ejigu explained that the digital imaging software is used in the admissions process. The current product, Singularity, was purchased nine years ago and is being phased out after being purchased by a competitor. This now puts the University at a disadvantage because admissions applications cannot be processed efficiently. In some instances, the application process can take up to two months. He added there are a number of products in the marketplace and the University has received proposals that are now being analyzed. The Administration is asking for authorization to contract with the lowest and most responsive vendor for the purchase and installation of a document imaging system for an amount not to exceed \$500,000. There were no questions. The motion was approved by unanimous voice vote.

HUMAN RESOURCES

Human Resources Committee Chair, Lorraine Tyson, presented the following items:

ACTION ITEMS

Resolution 16—19: Approval to Transfer Tenure for Dr. Farouk Shaaban

Tyson requested a motion to approve Resolution 16-19. Ormsby made a motion. Friefeld seconded. Bordelon stated a request to transfer Dr. Shaaban's tenure from the College of Business to the College of Arts and Sciences is being made in order to address program and accreditation needs, as well as to meet the program needs of the interdisciplinary leadership program in the College of Arts and Sciences. This transfer would take effect January 4, 2016. There were no questions. The motion was approved by unanimous voice vote.

ACADEMIC AFFAIRS

Academic Affairs Committee Chair, Anibal Taboas, presented the following items:

INFORMATION ITEMS

Program Accreditation Status Summary

Bordelon reported on the summary, which is in the Board Book. She noted that in October site visits took place by the Association to Advance Collegiate Schools of Business (AACSB) and the Council on Academic Accreditation (CAA) in Audiology and Speech-Language Pathology (ASHA). Bordelon commended the faculty, staff, and Colleges for their hard work and dedication because both visits were very successful. The College of Business met 17 of 20 standards, which for an initial visit is very commendable. In fall 2016 the AACSB will return to

campus at which time it will be possible to move forward with full accreditation. The Communication Disorders program met all standards for accreditation. The final report will be available in February. Bordelon went on to report the Higher Learning Commission (HLC) mid-cycle visit will take place on February 22-23, 2016. The Provost's Office is currently working on the assurance argument, and has asked for feedback from the GSU community which will be incorporated into the report. The Board will be part of this visit and an invitation will be extended to Board members soon.

IBHE Cyclical Program Reviews for AY2015-2016

Bordelon explained these reviews are a cyclical reporting system put in place by the Illinois Board of Higher Education (IBHE). The programs noted in the chart will be reviewed by University committees in February, looking at a variety of factors including enrollment, graduation rates, and goals for those programs. These reviews will be shared with the Board at the May meeting. Taboas asked if the IBHE continues to operate despite the State's financial woes, to which Bordelon reported they are.

ACTION ITEMS

Resolution 16—18: Award of Professor Emeritus Status

Taboas requested a motion to approve Resolution 16-18. Ormsby made a motion. Pitts seconded. Bordelon stated she was very pleased to bring forward the awarding of Professor Emeritus status to Dr. Jon Carlson, who was on the faculty for 25 years before retiring at the end of the 2014-2015 academic year. Dr. Carlson has a long history of mentoring faculty and students, and he did a phenomenal job of promoting the field of counseling. He was recognized by the American Psychological Association (APA) as a living legend and won numerous other awards. Dr. Carlson has been published widely and has helped colleagues and students publish. He is someone who is really dedicated to GSU and has told the University's story well to the population and beyond. The motion was approved by unanimous voice vote.

FULL BOARD

ACTION ITEMS

Approval of Minutes

Vice Chair Durkin requested a motion to approve the minutes of the August 9-10, 2015 Board Retreat. Tyson made a motion. Friefeld seconded. The motion was approved by unanimous voice vote. Durkin then requested a motion to approve the minutes of the October 2, 2015 Board Meeting. Taboas made a motion. Friefeld seconded. The motion was approved by unanimous voice vote.

Approval of Consent Agenda

Resolution 16—13: Authorization to Contract with the University of Illinois-Chicago (UIC) for a Grant Funded Program

Resolution 16—14: Authorization to Contract with an Architectural and Engineering Firm for

Phase II of Campus Housing

Resolution 16—15: Approval of FY2016 Operating Budget

Resolution 16—16: Approval of a Contract for the Purchase and Installation of Kitchen Equipment

Resolution 16—17: Approval of a Contract for the Purchase of Digital Imaging Software

Resolution 16—18: Award of Professor Emeritus Status – Dr. Jon Carlson

Resolution 16—19: Approval to Transfer Tenure for Dr. Farouk Shaaban

Durkin asked the Board if there were any resolutions they wished removed from the Consent Agenda. There were no requests. Durkin requested a motion to approve the Consent Agenda. Taboas made a motion. Friefeld seconded. The motion was approved by unanimous voice vote.

Senate Reports

Barbara Winicki, Faculty Senate President

Dr. Winicki made the following remarks: Thank you Provost Bordelon and Associate Provosts Sexton and Vendrely for attending the Faculty Senate and standing committee meetings. They have provided a great deal of help and information that we need to do our work. I would also like to thank Dean of Students Aurelio Valente for his willingness to discuss faculty involvement in student support services and student conduct policies.

During the Fall 2015 semester, as always, the Faculty Senate and its standing committees have worked on reviewing proposals for new policies, new programs, and changes in existing policies and programs. These reviews often take longer than any of us ever wish. I know, as a member of the Educational Policies Committee, that I do not enjoy reviewing long and complicated policies. But we take our work seriously and we know that doing our work carefully is important to the integrity of the University. Even during these “interesting times,” when innovation and the unique budget situation are on everyone’s minds, our goal is to ensure GSU students have academic experiences that are on par with those they would have in Hyde Park or Evanston.

I really believe that the faculty and administration here at GSU work together to ensure that courses and programs do just that. One specific example is the development of guidelines for capstone courses and projects for undergraduate and graduate degree programs by the General Education Council and the Graduate Studies Council, respectively. These degree capstones will document our students’ and our institution’s successes. They also will demonstrate to students—and the world—that a GSU degree is earned and not purchased.

Of course, the members of the Faculty Senate are worried about hiring freezes, lack of funds for travel to professional conferences and other restrictions, but please understand that these concerns are, in great part, because the freezes and other funding cuts will make maintaining high-quality degree programs more difficult. Thank you again for the opportunity to speak.

Sheryl Jones-Harper, Civil Service Senate President

Ms. Jones-Harper made the following remarks: The Civil Service Senate is alive and well. On Wednesday, December 9, we celebrated our 32nd Civil Service Day. The theme was GSU LIVE! and Associate Vice President for Human Resources, Joyce Coleman, was our emcee. The day featured a variety of live entertainment including the Southland College Prep Jazz Band, a comedian, and several of GSU's own performers including the Acapella Choir, Transformational Choir, and the GSU Dance Company. Lunch was served by President Maimon, Provost Bordelon, college deans and several other administrative staff. Door and raffle prizes were donated by employees and several departments including the Provost's Office, Center for Performing Arts, and the GSU Foundation.

Recipients of the Choice Awards, who are voted on by their peers, were honored, and Donald Washington of ITS was named Employee of the Year. Student Trustee Yolanda Pitts extended her thanks and holiday greetings to all on behalf of the GSU Board of Trustees. A great time was had by those in attendance.

Our Civil Service employees continue to bring a dedicated work ethic to their departments, in whatever capacity they serve, while remaining positive during these times of austerity. Due to the lack of current budget allocations all of the events and activities, including condolence arrangements for deceased employees and family members, and Educational Assistance Awards, are being paid for from resources earned by senate fundraising events and donations. Some of these events include a Taffy Apple Sale and an outside vendor fair. The Civil Service Senate is also working with Human Resources to develop some professional development opportunities and possibly a professional development day.

On behalf of the Civil Service Senate I would like to wish everyone a safe and happy holiday season.

Mychael Vanarsdale, Student Senate President

Mr. Vanarsdale made the following remarks: On October 20 the Student Senate attended the Illinois Public University Rally in Springfield at the capitol building, where students from across the State worked together to communicate how the budget impasse is affecting students. On October 24 Senators Marie Penny, Evan Nave, David Gethers and Yolanda Pitts attended the ASGA Conference at Malcolm X College, and on November 5 Student Senate President Mychael Vanarsdale delivered a speech at Northern Illinois University for their rally for the MAP grant cuts, in particular how MAP grants affect lower income students at all universities.

On November 10 we held a higher education media day for students to produce a tweet to the Governor consisting of student testimonials to be released at the January 13 legislative session. On November 20th the Student Senate inducted four new senators: Jessica Love-Jordan, Moriah Hampton, Timothy Hinton and Hilary Cherdere. The Student Senate has been in constant communication with Community Alliance to gain awareness and information about the state budget crisis and how each sector of government services is being effected by the budget

holdout. GSU's Student Senate is currently in talks with SGA's across Illinois in an effort to form a forum for student leadership to meet with the Governor and Lieutenant Governor. The Student Senate is also planning a forum and panel for February, March and April to discuss issues on and off campus. Finally, the Senate held training for voter registration to make Governors State University a public polling site. Thank you.

NEW BUSINESS

Resolution 16—20: Release of Executive Session Minutes

Vice Chair Durkin requested a motion to approve Resolution 16-20. Friefeld made a motion. Tyson seconded. The motion was approved by unanimous voice vote.

Resolution 16—21: Appointment of a Treasurer

Durkin requested a motion to approve Resolution 16-21. Friefeld made a motion. Tyson seconded. The motion was approved by unanimous voice vote.

Resolution 16—22: Resolution on the State of Illinois Budget

Durkin requested a motion to approve Resolution 16-22. Tyson made a motion. Beaupre seconded. The motion was approved by unanimous voice vote.

Trustee Tyson left the meeting at 11:29 a.m.

PUBLIC COMMENT

Natasha Dillard, GSU graduate student

Ms. Dillard made the following remarks: My question to the Board is I am seeking an answer for instructors to put grades into Blackboard in a timely manner. (Dillard provided a handout to the Board.) I am currently a suspended graduate student. My emails have been frozen. I had already started the summer session when I was suspended out of that class. I began to call my advisor. I had difficulties finding the proper procedures on the website, as did she, for grievance of a grade. On September 15 I received my final grade, a C, and proceeded with the grievance process. I asked for an extension because I was not able to get into my emails. I was then given permission by the Dean of the College of Education to receive my emails. I returned to my advisor who indicated the correspondence I needed in order to pass. I contacted Dean Evans and she took the time to meet with me. I have been at GSU since 2010. I was supposed to be the next president of the Student Senate, but my mother became ill, and then I became homeless. Dean Evans did take time out to meet with me. Her response is in the folder, stating she agreed about the grade. I put my attention to the Associate Provost, the Provost and the President. I began to again get the same response that I was not able to meet with them. The only thing I wanted was to be able to have the opportunity to withdraw from the class or the opportunity to meet with my instructor so I would not be dropped from the program. I was not given that opportunity. Even though me standing here may never change this, I ask the Board to consider my plight. I'm proactive for GSU as the day is long. Now that I'm no longer here I am no longer receiving support.

Vice Chair Durkin agreed to refer this matter to the Administration.

Charles Dieringer, community member

Mr. Dieringer made the following remarks: I previously addressed the Board of Trustees about community issues and the way we run our board meetings here. My background includes participation on many boards. The sanitation district did not allow public participation at their meetings, but eventually they came to allow this which I think is very beneficial. The information I received today was very informative. Along that same item, you just approved your minutes for the last couple of meetings and I think it would be helpful for the community to see a draft form of the minutes prior to approval. Otherwise there are real serious issues facing our community and I don't think GSU is adequately involved. Yesterday we had 450 citizens involved in a healthcare issue in the area, and if you're going to have an inefficient healthcare facility on campus you are not serving the community. I think more community input would help you get through this mess.

Sondra Estep, GSU UPI President

Dr. Estep made the following remarks: GSU employs 260 faculty and academic support professionals. I would like to follow up on your last resolution (*Resolution 16-22: Resolution on the State of Illinois Budget*). UPI statewide has entered into a *Fund Our Future* program initiative on three levels. First, we want MAP grant funding released to our students and the universities. As you know some institutions have declared they will not take registration from students with MAP funding because they can't afford to. (Estep provided a handout to the Board). GSU is owed \$2.5M, which doesn't look like that much compared to other universities, but that's a huge chunk of money, affecting one-quarter of our students and the University. Adequate funding of higher education in the State of Illinois is needed. We started a postcard campaign, but unfortunately our postcards got lost in the mail and we only got ours last Tuesday. A couple of the universities partnered with administrators and they were able to get 10,000 postcards signed. I'm giving you postcards so you can provide your support. They will be dumped on the Governor's desk, and the legislators, demanding that MAP funding be released now. I will provide cards to everyone who is willing to fill one out.

As for the award of Professor Emeritus to Dr. Jon Carlson today, no professor deserved emeritus status more than he. It should be noted that the vote for emeritus status has to be a majority of the faculty, not a majority of those who participated. The process was botched and had to be repeated. We should not treat our best and brightest that way. Such things happen for a number of reasons, including young faculty that may not have known the candidate and therefore don't vote, but we should not let this happen again.

Alyse Zieman, community member

Ms. Zieman made the following remarks: Thank you for the energy summit held on campus this past fall, which had 150 participants including Senator Anthony DeLuca and Park Forest Village President John Ostenburg. I'm grateful that it was very close to home. I have some questions

about the Audubon people that survey this area, who are doing a bird count, and I think GSU would be a good starting point. So perhaps someone could tell me why some of the grounds are being dug up. Both my parents were professors here and I appreciate GSU.

TRUSTEE COMMENTS

Durkin thanked each and every one, emphasizing how important each individual at GSU is to the University. She stated that President Maimon is the face of the University, appearing on television and in print, but she would not be able to do that without the faculty, administration and staff behind her. She wished everyone a wonderful December.

Durkin requested a motion to adjourn. Taboas made a motion. Friefeld seconded. The meeting of the Governors State University Board of Trustees was adjourned at 11:45 a.m. by unanimous voice vote.

Respectfully submitted,

Joan Johns Maloney

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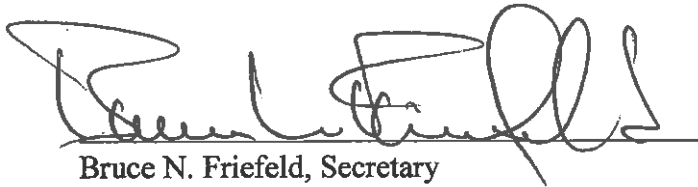
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

December 11, 2015

Resolution 16—13: Authorization to Contract with the University of Illinois Chicago for a Grant Funded Program: Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves the award of all grant-funded, renewal periods to the University of Illinois Chicago in the amount not to exceed the five year, total amount of \$125,000.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
December 11, 2015**

Resolution 16—14: Authorization to Contract with CanonDesign Inc. for Phase II of Campus Housing: Upon the recommendation of President Maimon, the Board of Trustees of Governors State University authorizes the award of a professional services contract to CannonDesign Inc., Chicago, IL to provide feasibility study and conceptual design services for the development of an on-campus student residence complex in an amount not to exceed \$125,000.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

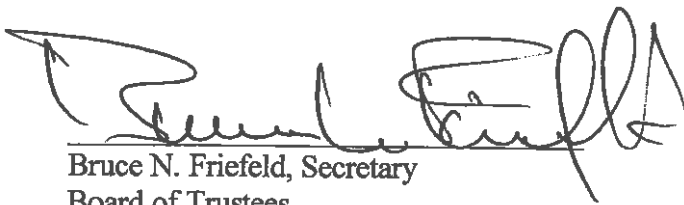
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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
December 11, 2015**

Resolution 16—15: Approval of FY2016 Operating Budget: Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves the FY2016 Budget shown in Attachments I and II.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line. The signature is stylized and cursive.

Bruce N. Friefeld, Secretary
Board of Trustees

Governors State University
 Fiscal Year 2016
 State Funds Budget

	FY 2015 Final as approved on 10/10/2014	Preliminary FY16 as approved on 5/8/2015	Preliminary FY16 as approved on 10/2/2015	FY 2016 Proposed for Approval on 12/11/2015)
Personal Services	\$43,601,402	\$44,803,805	\$44,313,805	\$44,150,547
Medicare/Health Benefits	\$1,356,200	\$1,356,200	\$1,256,200	\$1,448,519
Contractual Services	\$8,346,784	\$8,585,665	\$8,485,665	\$6,175,654
Awards and Grants	\$144,500	\$145,337	\$145,337	\$63,600
Equipment	\$462,398	\$457,398	\$357,398	\$180,964
Commodities	\$601,779	\$570,158	\$470,158	\$469,350
Telecommunications	\$244,929	\$244,429	\$244,429	\$135,810
Permanent Improvements	\$32,126	\$32,126	\$32,126	\$15,000
Travel	\$370,606	\$365,606	\$265,606	\$109,602
Auto Operations	\$31,059	\$31,059	\$21,059	\$10,000
TOTAL	\$55,191,783	\$56,591,783	\$55,591,783	\$52,759,046

Governors State University
 Fiscal Year 2016
 All Funds Budget

	Core Operating Funds	Auxiliary Funds	Dedicated Funds	Restricted Funds	Total All Funds	Refunded Financial Aid	Total All Funds With Refunded Financial Aid
Personal Services	\$44,150,547	\$875,000	\$6,961,900	\$2,980,800	\$54,968,247		\$54,968,247
Medicare/Health	\$1,448,519		\$1,176,200	\$609,900	\$3,234,619		\$3,234,619
Contractual Services	\$6,175,654	\$2,000,000	\$3,263,800	\$1,434,600	\$12,874,054		\$12,874,054
Awards and Grants	\$63,600	\$60,600	\$321,800		\$446,000	\$33,000,000	\$33,446,000
Equipment	\$180,964	\$35,000	\$1,867,000	\$66,500	\$2,149,464		\$2,149,464
Commodities	\$469,350	\$100,000	\$826,800	\$305,300	\$1,701,450		\$1,701,450
Telecommunications	\$135,810	\$55,000	\$247,000	\$3,300	\$441,110		\$441,110
Permanent Improvements	\$15,000	\$12,500	\$2,225,000	\$12,500	\$2,265,000		\$2,265,000
Travel	\$109,602	\$2,000	\$236,400	\$56,000	\$404,002		\$404,002
Auto Operations	\$10,000	\$58,400	\$110,800	\$2,500	\$181,700		\$181,700
TOTAL	\$52,759,046	\$3,198,500	\$17,236,700	\$5,471,400	\$78,665,646	\$33,000,000	\$111,665,646

NOTE: In the All Funds Budget for prior years, we have presented all forms of financial aid -- grants and loans -- in the "Financial Aid" column. This year, we are displaying only the amount of financial aid GSU will receive above and beyond the amounts to be applied to tuition and fee costs on students' bills. Were we to follow past practice for FY2016, the amount displayed as Financial Aid would amount to an estimated \$57,352,400 (as compared to \$60,690,000 in FY2015) and the amount displayed as "Total All Funds with Financial Aid" would amount to \$136,018,046 (as compared to \$135,456,783 in FY 2015).

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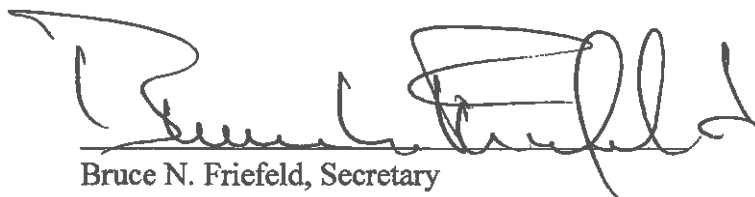
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

December 11, 2015

Resolution 16—16: Approval of a Contract for the Purchase and Installation of Kitchen Equipment: Upon the recommendation of President Maimon, the Board of Trustees of Governors State University authorizes the award of equipment and construction contracts, in a total amount not to exceed \$3,800,000, to the lowest and most responsive bidder(s), as determined under the State of Illinois procurement statutes, rules and regulations, for the renovation of the University dining facility. The President shall report the outcome of the contract awards in writing to the Board of Trustees at its March 2016 meeting.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

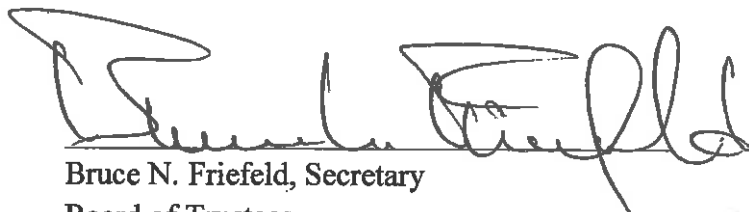
RESOLUTION FOR BOARD ACTION

December 11, 2015

Resolution 16—17: Approval of a Contract for the Purchase of Digital Imaging Software:

Upon the recommendation of President Maimon, the Board of Trustees of Governors State University authorizes the award of a purchase contract, in an amount not to exceed \$500,000, to the lowest and most responsive vendor, as determined under the State of Illinois procurement statutes, rules and regulations, for the purchase and installation of a document imaging system. The President shall report the outcome of the contract award process in writing to the Board of Trustees at its March 2016 meeting.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
December 11, 2015**

Resolution 16—18: Authorization to Confer Professor Emeritus Status: Upon the recommendation of President Maimon, and the concurrence of Provost Bordelon and the College of Education, the Governors State University Board of Trustees confers Professor Emeritus status to Dr. Jon Carlson, Professor of Psychology and Counseling.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

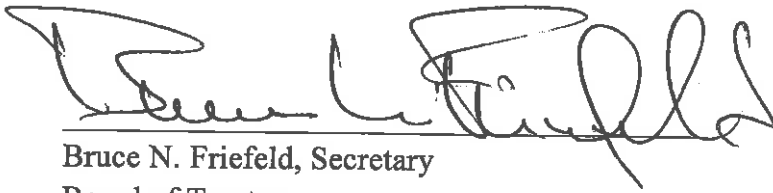
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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
December 11, 2015**

Resolution 16—19: Approval to Transfer Tenure for Dr. Farouk Shaaban: Upon the recommendation of President Maimon, the Governors State University Board of Trustees pursuant to the Board's By-Laws, approves the transfer of tenure of Dr. Farouk Shaaban from the Division of Management, Marketing and Entrepreneurship in the College of Business to the Division of Humanities and Social Sciences in the College of Arts and Sciences effective January 4, 2016.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
December 11, 2015**

Resolution 16—20: Release of Executive Session Minutes: As required by the Illinois Open Meetings Act [5 ILCS 120] the Executive Session Minutes of the Board and its Committees have been reviewed and the following determinations have been made:

The Governors State University Board of Trustees authorizes the Release of Executive Session Minutes for the following meetings:

- | | | |
|---|---------------------------|-----------------|
| • | Full Board | August 9, 2015 |
| • | Human Resources Committee | May 8, 2015 |
| • | Full Board | October 2, 2015 |

The Governors State University Board of Trustees authorizes the destruction of Executive Session verbatim recordings for the following meetings:

- | | | |
|---|---------------------------|-------------------|
| • | Human Resources Committee | October 11, 2013 |
| • | Human Resources Committee | December 6, 2013 |
| • | Human Resources Committee | February 28, 2014 |
| • | Human Resources Committee | May 9, 2014 |

Approved December 11, 2015



Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
December 11, 2015**

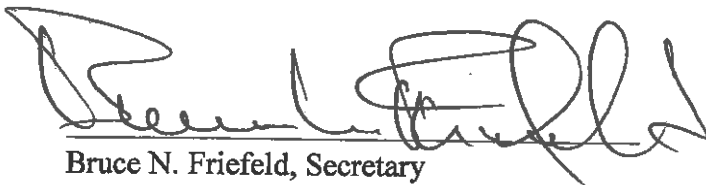
Resolution 16—21: Appointment of Treasurer

WHEREAS, pursuant to the Governors State Law, 110 ILCS 670/15-31 [“Law”] and the Bylaws of the Board of Trustees of Governors State University, Article II. Section 2.02 [“Bylaws”], the Board of Trustees shall designate a member of the staff of the University as ex-officio Treasurer to serve the Board,

WHEREAS, Dr. Gebeyehu Ejigu has been appointed to the position of Acting Executive Vice President by the President, effective December 11, 2015.

NOW THEREFORE BE IT RESOLVED by the Governors State University Board of Trustees, upon the recommendation of the President, that Dr. Ejigu is appointed as the Treasurer of the Board, ex-officio and as specified in the Law and the Bylaws.

Approved December 11, 2015

A handwritten signature in black ink, appearing to read 'Bruce N. Friefeld', written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

December 11, 2015

Resolution 16—22: Resolution on the State of Illinois Budget

WHEREAS, Governors State University is one part of the State's regional system for higher education, one of Illinois' many vital assets, and an investment by the State and its People for nearly fifty years; and

WHEREAS, Governor State University's missions are to educate, provide public service, and stimulate economic development, and to do so with excellence and on a broad scale at the local and State levels; and

WHEREAS, the University's campus in University Park, Illinois and online has a combined total enrollment of approximately 6,000 students and annually awards over 1,500 undergraduate, graduate and professional degrees; and

WHEREAS, Governors State University reaches all counties in its region, and the University is a powerful economic engine for the State, pumping \$110 million into the State's economy and supporting 1,050 jobs; and

WHEREAS, to preserve and advance the excellence of Governors State University and to fulfill its multiple missions—particularly accessible, affordable, high-quality education for its students—the State must provide a responsible, adequate, and reliable level of fiscal support to Governors State University and all State public universities; and

WHEREAS, Governors State University and its students rely and depend upon the State of Illinois as a vital partner in the delivery of a high quality public education; the continuing budget impasse has prevented many deserving students from receiving much needed MAP funding; and the impasse threatens to send even more of our students out of state or out of higher education entirely, thereby damaging Illinois universities, their communities, and ultimately the State of Illinois.

WHEREAS, the University has undertaken initiatives to reduce and reprioritize spending to raise its efficiency and effectiveness, and to proactively plan for shared sacrifice as part of the State's effort to address Illinois' fiscal challenges;

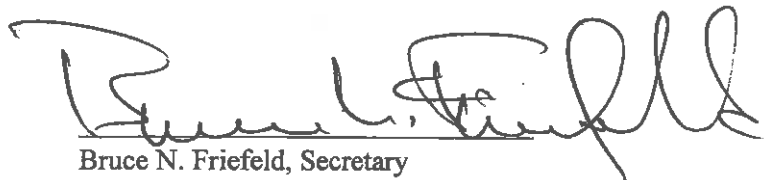
NOW, THEREFORE, BE IT RESOLVED:

1. **THAT** the Board of Trustees of Governors State University urges an immediate adoption of a fiscal 2016 State budget that will adequately provide critical State financial support for the educational programs, faculty research, public service to society, and economic prosperity Governors State University provides to the State of Illinois, and
2. **THAT** this Resolution shall be forwarded to the Governor, the Leaders of the General Assembly and the leadership of the higher education community.

Approved December 11, 2015



Brian D. Mitchell, Chair



Bruce N. Friefeld, Secretary

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BOARD OF TRUSTEES MEETING
March 4, 2016
8:30 a.m.
Engbretson Hall

CALL TO ORDER AND ROLL CALL

Chair's Report – *Brian D. Mitchell*

EXECUTIVE SESSION

President's Report – *Dr. Elaine P. Maimon*

BUDGET AND FINANCE items

Information Items:

1. Report on Purchases \$50,000-\$99,999 for the period of November 24, 2015 through February 14, 2016
2. Budget to Actual Report as of February 29, 2016
3. Status Report on Remodeling of the Dining Facility
4. Status Report on the Document Imaging System
5. Report on the Feasibility Study for Prairie Place 2
6. Report on Emergency Water Main Repairs

Action Items:

7. **Resolution 16—23:** Approval of Tuition Rates for Academic Year 2016-2017
8. **Resolution 16—24:** Approval of Mandatory Student Fees for Academic Year 2016-2017
9. ~~**Resolution 16—25:** Approval of a Policy to Establish and Maintain an Operating Reserve Fund~~ **Withdrawn**

HUMAN RESOURCES items

Information Items:

1. Report on Civil Service Merit Board

Action Items:

2. **Resolution 16—26:** Authorization of Contingent Cost Saving Measures that may be necessitated by a Prolonged State Budget Stalemate

ACADEMIC AFFAIRS items

Information Items:

1. Program Accreditation Status Summary
2. Report on Higher Learning Commission Mid-Cycle Visit

FULL BOARD

Action Items:

Minutes of the Full Board – *December 11, 2015*

Senate Reports:

Barbara Winicki, Faculty Senate

Sheryl Jones-Harper, Civil Service Senate

Mychael Vanarsdale, Student Senate

New Business:

1. Board Elections
2. ***Resolution 16—27:*** Appointment of Board Committees

PUBLIC COMMENT

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

TRUSTEE COMMENTS

ADJOURN

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

Minutes of the March 4, 2016 Meeting

Brian D. Mitchell, Chair

CALL TO ORDER AND ROLL CALL

The March 4, 2016 meeting of the Governors State University Board of Trustees was called to order by Board Chair Brian D. Mitchell at 8:32 am. Also in attendance were Trustees Bruce N. Friefeld, Patrick Ormsby, Anibal Taboas, and Student Trustee Yolanda Pitts. Trustee Jack Beaupre arrived at 8:45 am. Trustees Eileen Durkin and Lorraine Tyson were absent.

Others in attendance: Elaine P. Maimon, President; Deborah E. Bordelon, Provost and Vice President for Academic Affairs; Gebeyehu Ejigu, Acting Executive Vice President and Treasurer; Barbara Winicki, Faculty Senate President; Sheryl Jones-Harper, Civil Service Senate President; David Gethers, Student Senate Vice President; Jeffrey Slovak, Interim Vice President; Will Davis, Vice President for Development; Alexis Kennedy, General Counsel; Aurelio Valente, Vice President for Student Affairs; Maureen Kelly, Director of Governmental and Community Relations; Penny Perdue, Executive Assistant to the President; Reinhold Hill, Dean, College of Arts and Sciences; Andrea Evans, Dean, College of Education; Ellen Foster Curtis, Dean, College of Business; Beth Cada, Dean, College of Health and Human Services; Colleen Sexton, Associate Provost; Ann Vendrely, Associate Provost; Joyce Coleman, Associate Vice President for Human Resources and Diversity; Keisha Dyson, Director of Marketing and Communications; John Buenger, Interim Vice President for ITS; James McGee, Director of Public Safety; Tracy Sullivan, Assistant Vice President of Procurement; Mark Bennett, Attorney at Laner, Muchin, Dombrow, Becker, Levin & Tominberg; Jim Jankowski, Cannon Design; and Greg Wachalski, Brailsford & Dunlavey.

Chair Mitchell welcomed and acknowledged Faculty Senate Representatives to the Board: David Golland, Jelena Radovic-Fanta, Melanie Ellexson, Susan Ji, Yonghong Jia, Xinghua Gao, and Vickie Person.

Chair's Report, Brian D. Mitchell

Chair Mitchell made the following remarks: Thank you for the many condolences I received following the recent loss of my Mom. Today the Board convenes in the eighth month of a budgetary stalemate in Springfield. Our responsibility and commitment to the students of GSU and to the University as a whole will guide the actions we take today, as they have guided the planning and steps already taken by the administration, faculty and students of the University. I would like to commend my fellow Board members for their dedication and willingness to tackle these difficult issues. We may not, at this moment, know exactly what our future holds but make

no mistake—and I am echoing President Maimon’s recent statement—GSU is open, and we plan to remain open. (Applause).

The careful planning by this Board and GSU’s administration has led us to our relatively stable current position. We have been vigilant stewards of our money. We have expanded the University and grown enrollment in spite of the budget situation and in a time of overall declining enrollments throughout the State. Much applause to the GSU administration for their hard work. (Applause). The progress that we have made should be a sense of accomplishment, noting the E&F wing renovations, the Dual Degree Program, the admission of freshmen, and the list goes on and on. And we will continue to move the University forward.

Today, we will make decisions about next year’s tuition and fees. We will also consider actions that may need to be taken if the budget stalemate continues. We have to plan. We will hear about the recent Higher Learning Commission (HLC) visit which was an opportunity for GSU to show all that we do well. The HLC team could not fail to be impressed by the dedication and hard work of our faculty and staff. I look forward to hearing from our senate presidents later this morning, and would like to especially thank Student Senate President Mychael Vanarsdale who has done a great deal of advocacy work on behalf of GSU and its students. Mychael is a thoughtful and eloquent voice for the students. I also want to thank President Maimon. She does not have an easy job, especially at this time. She continues to work tirelessly on behalf of the institution and the students, and we will continue to support her as she carries the torch for GSU. Students are the reason we are all here. We are here to provide what they need. Everyone that has submitted an application is looking for a result. I stand here to make the hopes and dreams of all the students come true. Please continue to support one another and we will get through this together. (Applause).

EXECUTIVE SESSION

Mitchell requested a motion to go into Executive Session. Pitts made a motion to go into Executive Session pursuant to sections 2(c)1, 2(c)3, and 2(c)11 of the Illinois Open Meetings Act. Taboas seconded. Roll call was taken and Trustees Mitchell, Friefeld, Ormsby, Taboas and Pitts were present. Durkin, Beaupre, and Tyson were absent. The Executive Session commenced at 8:39 a.m. Beaupre arrived at 8:45 am. President Maimon, Provost Bordelon, Acting Executive Vice President Ejigu, Associate Vice President Joyce Coleman, General Counsel Alexis Kennedy, and Mark Bennett, Attorney at Laner, Muchin, Dombrow, Becker, Levin & Tominberg remained in Executive Session, which adjourned at 10:15 a.m. by a motion from Friefeld and a second from Ormsby. Roll call was taken by Kennedy. Mitchell announced that no final action was taken during Executive Session, and Open Session resumed at 10:25 a.m.

President’s Report, Dr. Elaine P. Maimon

President Maimon made the following remarks: Thank you, Chair Mitchell. Some things are worth repeating: GSU is open and we are staying open. We are rigorously recruiting for summer

and fall. We are going to celebrate the graduation of our first freshman class in 2018 and our 50th anniversary in 2019. Spread the word! Now, that doesn't happen without many, many people working together. First and foremost, I want to thank our Trustees. Illinois' organizational structure allows our regional universities to be governed by an independent Board, not a remote bureaucracy, and that governing structure makes all the difference in our ability to weather adversity. We are grateful for a Board that encourages GSU to be innovative and nimble, as together we reinvent higher education for the 21st century. We deeply appreciate the time, energy, intellect, and dedication that you give to Board service. (Applause).

We have reformed. We've done more than that. We've transformed. Our enrollment has grown because of the important initiatives that were all discussed and approved by this Board. I think you understand that our new initiatives are the things that are keeping us in a relatively good position. Our lower division initiative, the Dual Degree Program which brings more full-time community college transfer students to GSU, has opened new markets and has had a very important fiscal impact. Also, in a two-year timeframe, our international student enrollment has increased 700%. It should be noted that they are not taking seats away from Illinois students, which sometimes happens at other regional institutions. They are filling empty seats and enriching the lives of our place-bound Illinois students. As we say in our mission statement, we are committed to aiding our students in succeeding in a global society.

One might ask, how have we built an athletics program when there are all these budget constraints? Because our athletics program is low cost and funded entirely by student fees. The Athletic Director told me that with GSU's seven teams collectively they had one overnight stay. Having athletics has brought us students we would not have been able to serve otherwise. Prairie Place has allowed us to attract students who want a residential experience. Over the last two years our new initiatives have brought in about \$17M, and that is definitely helping us. If GSU looked today the way it did five years ago, we would be having a very different conversation.

So here we are in the ninth month, in a situation of independence from all state funds, without a penny for appropriations or a penny for MAP grants. Who would have imagined this? And we have no clear idea about the timing or level of current or future state support. Times of trouble test our core values. Our primary core value is to invest in student success, which has been our value since GSU's founding and is clearly stated as our number one core value in *Vision 2020*. The team from the Higher Learning Commission that visited campus last week commented on our commitment to student success, and told us that you can tell a lot about an institution from the attitude of its students. In these trying times putting students first is more than a catch phrase; it requires shared sacrifice. It means making tough choices and we have been making them. Offices are understaffed, but when a student has a question that takes priority. Our hard freezes on hiring and travel are not good, but we have to make choices and if it means covering the liability for the MAP grants we will continue these measures of sacrifice. Today we are affirming GSU's commitment to continue to accept liability for MAP awards in fall 2016 because it is essential for students to enroll and concentrate on their studies without worrying about whether the State of Illinois will fulfill their promise to the students. We will continue to fulfill this

liability because we know many of our students would not be enrolled without this financial help. They would be nowhere; not at another institution, nowhere. Putting students first is the right thing and a good business plan. The more students we educate and retain to graduation, the more we control our own destiny.

Last week, Moody's did not downgrade GSU when a number of our sister institutions were downgraded. In these circumstances we are going to take solace wherever we can find it. We are not announcing furloughs and layoffs today. Given our growth trajectory and already lean programmatic efforts we don't have much flexibility to cut back. We do not want to do furloughs and layoffs. But as good fiscal stewards we must plan for various scenarios and therefore today we will ask the Board for the authority to institute furloughs and layoffs, though these are measures we hope we will not have to take. We will continue to concentrate on the things we can control and not allow external factors to define us. I continue to work with the other university presidents and chancellors and we met this week on March 1, at which time we agreed on some items to present to the legislators. I want to extend a special thank you to Maureen Kelly, GSU's Director of Governmental and Community Relations, who has been working day and night on our behalf. Maureen tells me that there may be a small glimmer of hope that we will have some resolution of the FY16 budget before we are well into FY17, although it is very unlikely there will be much forward progress until after the primary elections on March 15. We are working very, very hard to make the case for the public universities. I also want to give a special thank you to the Student Senate and Mychael Vanarsdale, who is not here today, for organizing a regional rally scheduled for this coming Monday, March 7 at 3:30 pm at GSU's Main Entrance. This event is co-sponsored by the Prairie Place Council, the Graduate Professional Network, and the Coalition for Higher Education in Illinois. At the rally we will be hosting students from area community colleges and private colleges, business leaders, legislators, and GSU students, faculty and staff. Please attend and encourage the entire campus community to stand behind our students in their appeal to the State of Illinois to Invest in Higher Education!

To all of you gathered here, I want to thank you for investing every day in Illinois higher education and in GSU. I want to thank you for your dedication and sacrifice during these troubled times. By putting students first, we will prevail and survive.

BUDGET AND FINANCE

Budget and Finance Committee Chair, Patrick Ormsby, presented the following items:

INFORMATION ITEMS

Report on Purchases \$50,000-\$99,999 for the period of November 24, 2015 through February 14, 2016

There were no items to report for this period.

Budget to Actual Report as of February 29, 2016

Slovak presented. A handout was provided. Slovak explained the financial table was structured by standard line items, including the FY16 budget approved at the December 2015 Board meeting, a detail of actual expenses to date, and projected costs through June 30, 2016. As noted in President Maimon's report, a number of interventions have been undertaken to reduce expenditures including travel restrictions and not filling vacant positions. These interventions have led to over \$570,000 in savings, which he explained will aid the University in meeting expenses through the end of the fiscal year.

Status Report on Remodeling of the Dining Facility

Ejigu presented, pointing out that the Board authorized the Administration to implement this project at the December 2015 meeting. A Request for Proposal was issued following that action; however, given the kind of financial uncertainty arising from the continuing budget stalemate in Springfield, the President decided to preserve the University's cash position and hold off on the implementation of this initiative at this time. Ormsby stated he agreed with this position.

Status Report on the Document Imaging System

Slovak reported that the same position is being taken for this initiative: it is on hold. Maimon commented that for the public record the University is very sorry to be putting these projects on hold. The redesign of the cafeteria, which is 45 years old, is tenuous. The document imaging project is quite important in order to be responsive to students with regard to their applications. She reiterated these are not discretionary type projects, but that the State is putting the University under pressure. Ejigu pointed out that as soon as the State budget situation is resolved with a reasonable outcome the University intends to proceed with both projects.

Report on the Feasibility Study for Prairie Place 2

Slovak introduced Jim Janowski of Cannon Design, Chairman of the team that worked on the design study, and Greg Wachalski of Brailsford and Dunlavey. Slovak explained that any good feasibility study should answer three questions, 1) can we build the building we want to build for the amount of money we think we will have to raise in the marketplace; 2) if the answer to #1 is yes, can we actually go into the market and issue bonds; and 3) if the answer to #1 and #2 are yes, can we attract a sufficient number of students in a short period of time after the structure is complete? Slovak stated the answers the evaluation team came to were: 1) yes; 2) yes; and 3) not now.

He went on to explain that the Administration walked into this project planning to build a 300 bed facility, a dining facility, and a small healthcare facility. The teams at Cannon Design and Brailsford and Dunlavey took a long look at these proposals and their suggestion was that the dining facility would only work if there were 1000-1200 beds filled. Therefore, that piece of the project came off the design plan fairly early. A healthcare facility would add costs and not generate revenue, and the location would be ideal for residential students but out of the way for commuter students, so that piece came off the table. Going back to question 1, it was estimated that a student housing facility could be built at a slightly higher cost per bed than Prairie Place 1.

In response to question 2, the University went into the market with an RFP seeking responses to proposals for potential underwriters. An evaluation of these proposals revealed the University would be able to issue bonds and raise the money to build the facility, albeit at a higher interest rate than Prairie Place 1 as a result of downgrades and other financial conditions in Illinois. However, the answer to question 3 turned out to be “not now.” To provide more detail Slovak turned the discussion over to Mr. Wachalski.

Mr. Wachalski explained the process undertaken in their study, which included focus groups, a student survey, a financial analysis, and a demand analysis based on enrollment projections provided by GSU’s Institutional Research department. A total of 338 students, or 6.5% of all students, participated in the survey. When asked why they would choose to live on campus the major themes of safety and convenience arose. Concerns brought up included cost and privacy issues. Using various metrics, it was concluded it is too early to build Prairie Place 2, with an estimated demand of about 80 beds in the moderate scenario. It is recommended that the University continue to market Prairie Place 1, continue to grow enrollment, and recruit students with a higher propensity to live on campus such as out-of-state and international students.

Slovak concluded by asking if not now, then when? In order to answer that question the Administration will monitor enrollment closely, including retention of existing students, as well as increase efforts in international recruitment. The Board will be updated periodically. Ormsby asked if another feasibility study would be required when considering the construction of Prairie Place 2 in the future. Slovak responded an upgrade to the current data would be needed, but that some of the work has been completed within this study.

Report on Emergency Water Main Repairs

Ejigu provided a brief recap of the emergency repairs that were necessary following a water main break that occurred on November 30, 2015 that affected the first floor of both the C and D wings. Because of the emergency situation the President used her authority under Board of Trustees Regulations Section V.B.1.c. to allow for repairs by M & J Underground of Monee, Illinois for a total amount of \$165,252. Board Regulations require that the President present a report on exceptions granted under this provision at the next regular meeting of the Board, and a memo in the Board Book serves that purpose. There were no questions.

ACTION ITEMS

Resolution 16—23: Approval of Tuition Rates for Academic Year 2016-2017

Ormsby requested a motion to approve Resolution 16-23. Friefeld made a motion. Mitchell seconded. Slovak reported the Planning and Budget Advisory Council (PBAC) met and discussed tuition and fee rates for the upcoming academic year. A zero increase at all levels was recommended by PBAC. He explained this is a price based strategy that demonstrates to prospective students and current students that GSU is paying attention to their ability to pay to attend the University. Slovak pointed out that some peer institutions have taken a similar stance while others are raising tuition. Ormsby commented that this is a good strategy not only because

some other institutions are raising their tuition, but also because an increase in tuition will not result in significantly more revenue. Additionally, it is good for current students and prospective students. The motion was approved by unanimous voice vote.

Resolution 16—24: Approval of Mandatory Student Fees for Academic Year 2016-2017

Ormsby requested a motion to approve Resolution 16-24. Friefeld made a motion. Pitts seconded. Slovak explained the Administration is proposing an increase in one fee and the creation of a second. The remainder will remain at their current levels. PBAC is recommending that the Facilities Fee be increased in order to fund deferred maintenance and/or respond to emergency facility issues; and the new fee is to create a student health center. GSU has an agreement with Riverside Medical, but for on-campus healthcare a facility needs to be developed. Maimon reiterated that GSU would still have the lowest combined tuition and fees amongst the Illinois public universities. Slovak pointed out that a student referendum was held and of those that participated, 68% voted “yes” on the health fee, while 61% voted “no” on the facilities fee. Taboas asked if there is a budgeting mechanism for maintenance, following a structured approach for preventative maintenance, or is it reactionary in response to emergencies as they arise. Slovak explained the University has been working for several years to build a reserve fund for deferred maintenance, and that funds from the Facilities Fee are set aside for maintenance and repairs. However, this year the Administration has been forced to use some of those funds to maintain University operations, and therefore preventative maintenance projects are not being done unless they are a matter of life safety. Ejigu added this is an area that concerns the Administration quite a lot because as this work is deferred a backlog of maintenance projects grows, which is wrong; however, without some capital funding the University will have to continue working on these issues piece by piece. He stated the major concern at this point is the deteriorating underground water pipelines, which following a comprehensive study was found to have a cost of \$5-6.5M to repair and replace. The motion was approved by unanimous voice vote.

Resolution 16—25: Approval of a Policy to Establish and Maintain an Operating Reserve Fund

Maimon stated that the Administration respectfully asks that this item be delayed until the May Board of Trustees meeting.

HUMAN RESOURCES Items

Human Resources Vice Chair, Brian Mitchell, presented the following items:

INFORMATION ITEMS

Report on the Civil Service Merit Board (CSMB)

Mitchell reported the CSMB has the same concerns as the Illinois public universities. The Merit Board sent a letter to Governor Rauner and the legislative leaders regarding the lack of a budget and the impact/concerns this is causing. The letter informed the Governor of the negative effects

being experienced within higher education for students, faculty and staff. Illinois' universities and agencies have long passed a critical stage to the point where layoffs are being experienced. The letter concluded by stating students are suffering from the inaction of the State's legislators and the long term effects and loss of confidence are reaching a point of no return.

The CSMB accepted and adopted an Emergency Furlough and Layoff rule effective March 1, 2016. The Merit Board has also reorganized and will elect the following officers: Chair, Vice Chair, and two additional members to the Executive Committee. The next meeting of the CSMB is scheduled for May 11, 2016.

ACTION ITEMS

Resolution 16—26: Authorization of Contingent Cost Saving Measures that may be necessitated by a Prolonged State Budget Stalemate

Mitchell requested a motion to approve Resolution 16-26. Ormsby made a motion. Friefeld seconded. Maimon explained that as noted in her report, the University is not announcing furloughs or layoffs at this time; however, the Administration does need to prepare for that possibility. This action provides authority by the Board to do so. The motion was approved by unanimous voice vote.

ACADEMIC AFFAIRS Items

Academic Affairs Chair, Anibal Taboas, presented the following items:

INFORMATION ITEMS

Program Accreditation Status Summary

Bordelon summarized the report, which can be found in the Board Book. There have been three accreditation visits for Academic Year (AY) 2015-2016. In October, the Association to Advance Collegiate Schools of Business (AACSB) International Peer Review team visited campus for initial accreditation. Their report indicated the University met 17 of 20 standards and a one-year deferral of initial accreditation was granted. One of the issues was addressed immediately and the other two are in the process of being addressed. The AACSB team will return for a site visit in September 2016 and the Board will be updated at the October 2016 meeting. The Council on Academic Accreditation (CAA) in Audiology and Speech-Language Pathology (ASHA) completed a site visit on October 9, 2015. Bordelon noted this was a very positive visit and that the University was not asked to submit any additional information. The program awaits the final report from the accrediting board. The Council on Social Work Education (CSWE) has indicated informally that both undergraduate and graduate programs in social work have been fully accredited after meeting two conditions: the hiring of a faculty member for a vacant position and the submission of some forms. Although the University is awaiting their formal letter, the CSWE website does indicate that these programs are fully accredited.

Report on Higher Learning Commission (HLC) Mid-Cycle Visit

Bordelon reported that this visit took place last week. She thanked everyone for their hard work and dedication to this successful visit. Associate Provosts Ann Vendrely and Colleen Sexton and Institutional Research Director Marco Krcatovich led the team, who she noted constructed a very well written assurance argument. People across campus assisted with the visit, including student ambassadors and members of the Board of Trustees. Bordelon pointed out that the accrediting team was very impressed with the Board and enjoyed their meeting, stating it was refreshing to meet with a Board that is so passionate about the institution they serve. The final report should be received in about six weeks. Taboas commented that feedback he obtained indicated the visit went very well, and that he is grateful to all who participated.

Taboas asked that a report on completion rates be brought before the Trustees as a future agenda item.

FULL BOARD ACTION ITEM

Approval of Minutes

Mitchell requested a motion to approve the minutes of the December 11, 2015 meeting. Taboas made a motion. Pitts seconded. The motion was approved by unanimous voice vote.

SENATE REPORTS

Barbara Winicki, Faculty Senate President

Dr. Winicki made the following remarks: I want to again thank Provost Bordelon, Associate Provost Sexton, and Associate Provost Vendrely for their continued attendance at Faculty Senate meetings. This is an important mark of shared governance. I also want to thank Faculty Senate Vice President David Golland, Secretary Mary Carrington, and Standing Committee Chairs Sandra Gandy, Andrius Tamulis, and Beth Parin. Between the HLC visit and the numerous cyclical reports for IBHE this semester has been especially busy for us. The GSU faculty take seriously their role in shared governance and know their participation is important in protecting the integrity of our programs. I do believe the high quality of our programs will attract students most of the time, and it is my hope that students are attracted by the quality, and not the ease, of a program. It is necessary that faculty maintain the quality of our existing programs and meet the needs, not the wants, of our students. The hiring freeze has had some negative effects on some programs. Not replacing retirees has left some programs without sufficient faculty to staff courses, which is a burden to some faculty who often do not have the time to produce the research and writing necessary to meet division criteria for tenure. As a result, GSU has lost good faculty members to other universities. This lack of quality faculty members leads to non-retention of students and loss of potential students. We have to ensure by word of mouth that GSU is in a positive position.

Sheryl Jones-Harper, Civil Service Senate President

Ms. Jones-Harper made the following remarks: We recently changed our meeting dates to accommodate scheduling conflicts. A committee was formed to begin organizing the upcoming elections. Current senators with terms ending in 2016 and who are also running for reelection are ineligible to serve on the election committee. Any civil service employee that has been employed at GSU for at least one year is eligible to run for the 11 vacant senate seats. Information regarding the election will be emailed to all civil service employees. During the month of February, I attended the President's Town Hall, a PBAC meeting, a PBAC IT Committee meeting, and met with the HLC accreditors. These are excellent opportunities to report back to the Senate, who is concerned about furloughs and layoffs. I have reinforced to Senate members that none are scheduled at this time. Joyce Coleman will be at our next meeting to answer questions about continued employment. The Civil Service Senate plans to support the *Save Our Schools Rally* on March 7, organized by the Student Senate. All available civil service employees are encouraged to stand in solidarity with the students of GSU and other regional universities, community colleges, public officials, and community members.

David Gethers, Student Senate Vice President

Mr. Gethers made the following remarks: It is truly an honor to be here. On behalf of the Student Senate I would like to personally thank our President, Dr. Maimon, for her outstanding leadership and service to our campus. The Student Senate has continued to fight for our rights for a quality education and the budget necessary to have that quality education. We've stood united with other public and private collegiate institutions with ambitions that our General Assembly will pass Senate Bill 2043 with regards to State MAP Grants. On February 16, Student Senate President Mychael Vanarsdale, Student Senate Secretary Marie Penny, and I went to Springfield to visit with legislators and the Illinois Federation of Teachers Director, where we handed over 50,000 petitions to the Governor's Office. Mr. Vanarsdale also spoke at a press conference on Capitol Hill held by the *Responsible Budget Coalition*. We then met with several representatives and participated in a group meeting with the Senate Democrats on the Higher Education Committee. The following day, February 17, a delegation led by Student Trustee Yolanda Pitts attended a statewide rally on Capitol Hill, where an additional 10,000 petitions from students statewide were handed over to the Governor's Office. In addition to our lobbying efforts the Student Senate has actively pushed the voting initiative which we call "GSU Rock the Vote". This has entailed numerous days of registering voters, and getting GSU designated as an official early polling place March 7-11, and March 15. Last, but certainly not least, we are hosting a rally on March 7 at 3:30 pm at the Main Entrance, and we're asking everyone who can attend to come and support Governors State University and the other collegiate institutions in our state. Thank you for your time, and that concludes the Student Senate Report.

Beaupre commented that in this state there has been a long tradition of students' voices being heard in Springfield. He congratulated GSU's Student Senate for taking on the programs they have and participating in the discussions regarding the budget crisis. He went on to say that what may be occurring, as far as student governance is concerned, is that some politicians may not

know what kind of response they should give the students enrolled in the state universities. Therefore, the work of the collective state student governments is making a big impact. Beaupre concluded by congratulating Mr. Gethers and the GSU Student Senate for their efforts.

NEW BUSINESS

Resolution 16—23: Approval of Tuition Rates for Academic Year 2016-2017

Resolution 16—24: Approval of Mandatory Student Fees for Academic Year 2016-2017

Mitchell requested that Resolution 16-23 and Resolution 16-24 be brought for a roll call vote. Ormsby made a motion. Friefeld seconded. Roll call was taken by Recording Secretary Johns Maloney and Mitchell, Friefeld, Beaupre, Ormsby, Taboas, and Pitts voted aye. There were no nays. Durkin and Tyson were absent. The motion passed.

Resolution 16—26: Authorization of Contingent Cost Saving Measures that may be necessitated by a Prolonged State Budget Stalemate

Mitchell requested that Resolution 16-26 be brought for a roll call vote. Taboas made a motion. Pitts seconded. Roll call was taken by Recording Secretary Johns Maloney and Mitchell, Friefeld, Beaupre, Ormsby, Taboas, and Pitts voted aye. There were no nays. Durkin and Tyson were absent. The motion passed.

Board Elections

Friefeld, Chair of the Committee on Trusteeship, Governance, and Nominations, oversaw the annual Board Election process. Kennedy distributed ballots, and tallied the results. The slate of *Brian D. Mitchell, Chair; Eileen Durkin, Vice Chair; and Bruce N. Friefeld, Secretary*, was voted in unanimously. Mitchell thank the Board for their confidence in the current leadership.

Resolution 16—27: Appointment of Board Committees

Mitchell requested a motion to approve Resolution 16-27, which keeps the current Board Committee assignments intact. Taboas made a motion. Beaupre seconded. The motion was approved by unanimous voice vote.

PUBLIC COMMENT

Charles Dieringer, community member

Mr. Dieringer made the following comments: I was here last fall when we were looking at doing some good things on campus, but unfortunately they are on hold. I want to start with the most recent issue, students being involved in government. Last Tuesday we had a 2nd Congressional District debate at Prairie State College (PSC) and not a single student was there. So there is a problem, and I think it's more about communication. I think these board meetings should be put on cable. I think we would get more support from our community if we put this information out there. We have a big issue going on in Chicago Heights, the possible closing of St. James Hospital, and I think the University should join in that effort because you need healthcare as well. Balmoral Park is closed, and I think this would be the ideal place for a healthcare facility,

especially to serve veterans. You're involved in a cancer study with the University of Illinois and I think this is a good thing, so there are a lot of good reasons for you to be involved in the community. With regard to drinking water and the Flint, Michigan crisis, I believe we have the same problem in this community. Probably 80% of the people in this room have faulty service lines. There is a short term solution to dealing with lead in our water, clearing out the lead line, and we know that there is no minimum standard for lead in water. I have sent emails to you and PSC officials about getting involved in this issue. I think it would be a win-win situation for using your resources.

Alyse Ziemen, community member

Ms. Ziemen made the following comments: As I go through my daily life environmentally, I run into a lot of senior citizens and I'm always encouraged when I see that. The president of Thorn Creek Nature Center used to work here. Last night at a Park Forest Commission meeting I met another woman who graduated from here. The last time I was here I thanked you for the energy summit. A Will County Forest Preserve function was held here, which I was unable to attend, but it wasn't well advertised and I had something else to do. As far as attendance at political functions, students do show up at GSU. I did sign the petition for funding higher education. If anyone has been at GSU for 28 years or longer, please contact me regarding a personal research project after the meeting. I'm also involved in an environmental think tank.

TRUSTEE COMMENTS

Trustee Ormsby made the following remarks: As Chair of the Budget and Finance Committee I want everyone to understand that I have been very impressed by the fiscal management of GSU since I have been on the Board, and because of this we are in a stronger financial position to weather this budget crisis. We have experienced some pain, but I'm very confident that we will weather this storm. And the public will know that we are open for business and will be. We need that word to get out.

Trustee Mitchell made the following remarks: I enjoy being part of this Board. Thank you for the confidence. The Board of Trustees is very pleased by the work being done by the administration, faculty and staff. I know it's hard for students to continue in such a climate, but please encourage them. Keep everyone informed as much as possible. The Board and I stress open communication and we want to make sure people are getting accurate information. I wish everyone well.

Mitchell requested a motion to adjourn. Taboas made a motion. Ormsby seconded. The motion was approved by unanimous voice vote, and the Governors State University Board of Trustees meeting for March 4, 2016 adjourned at 12:08 pm.

Respectfully submitted,

Joan Johns Maloney

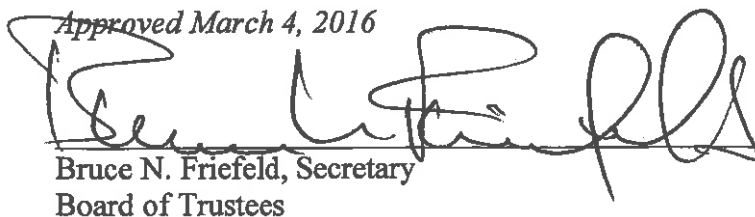
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
March 4, 2016**

RESOLUTION 16—23: Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves tuition rates for Academic Year 2016-2017 as set forth below:

Tuition Rates for Academic Year 2016-2017	
Undergraduate:	Rate
Guaranteed Tuition (Year 1)	\$272
Guaranteed Tuition (Year 2)	\$272
Guaranteed Tuition (Year 3)	\$255
Guaranteed Tuition (Year 4)	\$255
Guaranteed Tuition (Year 5)	\$249
Guaranteed Tuition (Year 6)	\$243
Undergraduate Tuition	\$272
Non-Resident	\$544
Graduate:	
General	\$307
General Non-Resident	\$614
Master of Occupational Therapy	\$426
Master of Occupational Therapy Non-Resident	\$426
Specialist:	
School Psychologist	\$367
School Psychologist Non-Resident	\$734
Doctoral:	
Counselor Education and Supervision	\$415
Counselor Education and Supervision Non-Resident	\$830
Interdisciplinary Leadership	\$415
Interdisciplinary Leadership Non-Resident	\$830
Physical Therapy	\$533
Physical Therapy Non-Resident	\$990
Nursing Practice	\$693
Nursing Practice Non-Resident	\$990
Occupational Therapy	\$693
Occupational Therapy Non-Resident	\$990

Approved March 4, 2016



Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

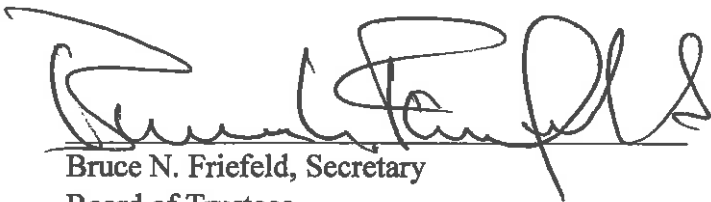
March 4, 2016

Resolution 16—24 Approval of Mandatory Student Fees for Academic Year 2016-2017:

Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves mandatory student fee rates for Academic Year 2016-2017 in accordance with the table below.

Mandatory Fees:		
Per Credit Hour	AY15-16	AY16-17
Student Activity Fee	\$5	\$5
Student Center Fee	\$9	\$9
Career Counseling Fee	\$4	\$4
Technology Fee	\$17	\$17
Strategic Initiative Fee	\$14	\$14
University Facilities Fee	\$18	\$22
Health Services Fee	N/A	\$5
Total Per Credit Hour	\$67	\$76
Per Semester		
Parking and Walkway Fee	\$38	\$38

Approved March 4, 2016



Bruce N. Friefeld, Secretary
Board of Trustees

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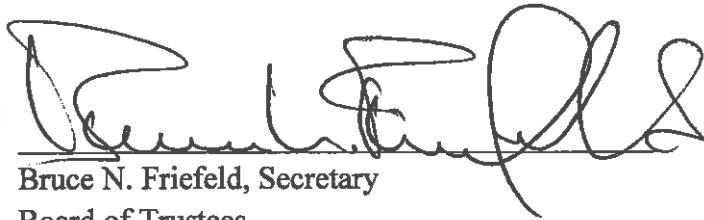
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

March 4, 2016

Resolution 16—26: Authorization of Contingent Cost Saving Measures that may be necessitated by a Prolonged State Budget Stalemate: Upon the recommendation of President Maimon, the Governors State University Board of Trustees hereby authorizes the GSU President to institute all necessary and reasonable payroll cost reduction measures that may be necessitated by a prolonged stalemate in passing a State budget, or an appropriation to GSU that necessitates such measures. These measures may include, but are not necessarily limited to furloughs, layoffs and termination of personnel. All furloughs, layoffs and terminations that may be implemented in accordance with this resolution shall comply with all applicable Regulations of the GSU Board of Trustees, University policies, and provisions in collective bargaining agreements, rules and procedures of the Illinois State Universities Civil Service Act, and all relevant state and federal statutes.

Approved March 4, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
March 4, 2016**

Resolution 16—27: Appointment of Board Committees: Pursuant to Article V, Section 5.05 of its Bylaws, the Governors State University Board of Trustees approves the following appointment of Chairs, Vice Chairs and members to its standing committees:

ACADEMIC AFFAIRS COMMITTEE

Anibal Taboas - Chair
Eileen Durkin - Vice Chair
Brian Mitchell
Student Trustee

BUDGET and FINANCE COMMITTEE

Patrick Ormsby - Chair
Lorraine Tyson - Vice Chair
Jack Beaupre
Student Trustee

HUMAN RESOURCES COMMITTEE

Lorraine Tyson - Chair
Brian Mitchell - Vice Chair
Bruce Friefeld
Eileen Durkin

COMMITTEE on TRUSTEESHIP, GOVERNANCE and NOMINATIONS

Bruce Friefeld - Chair
Jack Beaupre - Vice Chair
Patrick Ormsby
Anibal Taboas

Approved March 4, 2016



Bruce N. Friefeld, Secretary
Board of Trustees

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BOARD OF TRUSTEES
or EXECUTIVE COMMITTEE MEETING OF THE BOARD OF TRUSTEES
May 6, 2016
8:30 a.m.
Engbretson Hall

CALL TO ORDER AND ROLL CALL

EXECUTIVE SESSION

Chair's Report – *Brian D. Mitchell*

President's Report – *Dr. Elaine P. Maimon*

BUDGET AND FINANCE items

Information Items:

1. Budget to Actual Report as of April 30, 2016

Action Items:

2. ***Resolution 16—28:*** Approval of a Policy to Establish and Maintain an Operating Reserve Fund
3. ***Resolution 16—29:*** Approval of the FY17 Preliminary Operating Budget
4. ***Resolution 16—30:*** Award of Illinois Department of Children and Family Services Sub-Awards
5. ***Resolution 16—31:*** Award of a Disaster Recovery Services Contract
6. ***Resolution 16—32:*** Award of Architectural Services Contracts
7. ***Resolution 16—33:*** Award of Engineering Services Contracts
8. ***Resolution 16—34:*** Award of Contract to Construct a Storage Facility
9. ***Resolution 16—39:*** Award of Contracts for Legal Services

ACADEMIC AFFAIRS items

Information Items:

1. Program Accreditation Status Summary
2. Report on Summer and Fall Enrollment
3. Annual Listing to Submit to the Illinois Board of Higher Education (IBHE)
4. Report on Off-Campus Programs

Action Items:

5. ***Resolution 16—35:*** Approval of Professor Emeritus Status
6. ***Resolution 16—36:*** Approval to Submit AY15-16 Academic Program Reviews to IBHE
7. ***Resolution 16—37:*** Approval of Honorary Degree Candidates

HUMAN RESOURCES items

Action Items:

1. **Resolution 16—38:** Award of Rank and Tenure

FULL BOARD

Action Items:

1. Minutes of the Full Board – *March 4, 2016*
2. Approval of Consent Agenda
3. **Resolution 16—40:** Release of Executive Session Minutes

Senate Reports:

Barbara Winicki, Faculty Senate President
Sheryl Jones-Harper, Civil Service Senate President
Mychael Vanarsdale, Student Senate President

PUBLIC COMMENT

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

TRUSTEE COMMENTS

ADJOURN

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

Minutes of the May 6, 2016 Meeting

Brian D. Mitchell, Chair

CALL TO ORDER AND ROLL CALL

The Governors State University Board of Trustees meeting of May 6, 2016 was called to order by Chair Brian D. Mitchell at 8:40 am. Trustees Eileen Durkin, Patrick Ormsby, Lorraine Tyson, and Yolanda Pitts were present. Trustee Anibal Taboas participated via conference call. Trustees Bruce N. Friefeld and Jack Beaupre were not present at roll call, but Beaupre did arrive at 9:18 am.

Others in attendance: Elaine P. Maimon, President; Deborah E. Bordelon, Provost and Vice President for Academic Affairs; Gebeyehu Ejigu, Acting Executive Vice President/Treasurer; Barbara Winicki, Faculty Senate President; Sheryl Jones-Harper, Civil Service Senate President; Mychael Vanarsdale, Student Senate President; Alexis Kennedy, General Counsel; Will Davis, Vice President for Development and CEO, GSU Foundation; Maureen Kelly, Director of Governmental and Community Relations; Aurelio Valente, Vice President for Student Affairs; Keisha Dyson, Assistant Vice President for Marketing and Communications; Kimberly Lambert-Thomas, Director of Budget and Financial Planning; Penny Perdue, Executive Assistant to the President; Villalyn Baluga, Chief Internal Auditor; Colleen Sexton, Associate Provost; Ann Vendrely, Associate Provost; Reinhold Hill, Dean, College of Arts and Sciences; Beth Cada, Dean, College of Health and Human Services; Lydia Morrow-Ruetten, Dean, University Library; Melinda Gieseke, Associate Vice President for Finance; John Buenger, Interim Associate Vice President for ITS; Tracy Sullivan, Assistant Vice President for Procurement; Marco Krcatovich, Director of Institutional Research; James McGee, Chief of Police; Betsy Joseph, Director of Housing and Auxiliary Services; Charles Nolley, Assistant Vice President of Digital Learning and Media Design; Carol Morrison, Executive Director, Family Development Center; Sondra Estep, President, University Professionals of Illinois Chapter 4100; David Rhea, Associate Professor; and Gökçe Sargut, Assistant Professor.

Chair Mitchell welcomed and introduced Faculty Senate representatives David Golland, Melanie Ellexson, Yonghong Jia, Susan Ji, Vickie Person, and Jelena Radovic-Fanta.

EXECUTIVE SESSION

Mitchell requested a motion to go into Executive Session. Pitts made a motion to go into Executive Session pursuant to Section 2(c)1, 2(c)3, and 2(c)11 of the Illinois Open Meetings Act. Ormsby seconded. Roll call was taken at 8:42 am and Trustees Mitchell, Durkin, Ormsby, Tyson, Taboas, and Pitts were present. Maimon, Bordelon, and Kennedy were also present. Ejigu

was called in at 9:03 am. Beaupre arrived at 9:18 am. Open session resumed at 10:35 am. No final action was taken.

Chair's Report

Brian D. Mitchell

Chair Mitchell made the following remarks: The Board convenes today in the eleventh month of a budget stalemate in Springfield. The work of the University cannot wait for the State. We have decisions that need to be made and we will do that with fiscal responsibility and our overarching goal of student success. Today we have a full agenda, including the passage of a preliminary FY17 operating budget in the context of no state budget. The passing of Senate Bill 2059 was appreciated, but did not give us a budget.

The Board is appreciative of everyone's efforts in terms of innovative, collaborative approaches to managing, and even thriving, during this difficult time. Today we will discuss establishing a reserve fund, which is essential to any university, especially one with 45-year-old buildings and operating systems. I also want to thank the Enrollment Management group, led by Dr. Randi Schneider, for their hard work and dedication to increasing enrollment, providing us with some happy news.

We have more happy news today as we approve Professor Emeritus for two worthy individuals, and the approval of Tenure for four outstanding faculty members. Excellent faculty is the hallmark of a first rate institution and our faculty certainly meet that mark. We will also tend to more routine matters, including the approval of various contracts, submitting program reviews to IBHE, and receiving program accreditation status.

Last, but certainly not least, we will hear from our three Senate Presidents. I always look forward to hearing from them and I appreciate their unique perspectives. I would also like to repeat what I said at the beginning of my remarks—this University has done a remarkable job of working together, collaboratively and openly, to give our students the tools they need to succeed and to meet the challenges thrust upon us. Dr. Maimon and her administration have fostered an atmosphere which allows for this collective work, and we appreciate that. Thank you.

President's Report

Dr. Elaine P. Maimon

President Maimon made the following remarks: Thank you, Chair Mitchell, and thank you to the trustees, faculty, administration and staff for working together and putting students first during these challenging and unprecedented times. On Friday, April 22 the General Assembly passed SB2059 and Governor Rauner signed the bill into law the following Monday. The law provides Governors State University with 31% of its FY15 budget, or about \$6.9M for operations. It also reimburses the University for \$1.9M for fall 2015 MAP grants. Of note, we are still covering the liability for spring 2016 and fall 2016 MAP grants. All state universities, except Chicago State University (CSU), received the same 31% of their FY15 budget. CSU received 60% of its FY15

budget which allowed our sister university to continue its proud 150-year tradition of service. For all the state universities, SB2059 was a stop-gap measure—a tourniquet to slow the bleeding. However, we are grateful to the General Assembly and the Governor for providing some relief. We are especially grateful to our local state representatives and senators for having our backs. I am pleased to report that we have already received a total of \$8.4M of these funds. I want to take a moment to give special thanks to Maureen Kelly, our Director of Governmental and Community Relations. That week in April was exceedingly difficult, and Maureen managed it all very well.

The April 20 rally in Springfield also helped. Our students, led by Student Senate President Mychael Vanarsdale, showed remarkable leadership. We also appreciate the Board's leadership in supporting me in our design and implementation of long-range plans for the fiscal security of the University. The Board knows that a university cannot maintain its financial health by moving from crisis to crisis. This year has taught us that we cannot hold our breath, and jeopardize our students, while Springfield moves or doesn't move at its own pace. We have spent nearly a year waiting, freezing expenditures without giving in to paralysis. We cannot compromise the long-term health of the University by enforcing temporary furloughs and layoffs one day and then rescinding them the next when a glimmer of hope comes from the capitol. We are hearing various scenarios from our Springfield sources including perhaps a grand bargain for FY16 and FY17; additional stop-gap funding; or possibly no further funding until January 2017. We simply do not know; but we are working in close collaboration with our sister institutions to do everything in our power to advocate for reasonable state investments in higher education. But we will plan for an uncertain future, with the clear possibility of continued shortfalls in state support for higher education.

In early April, we met with the Planning and Budget Advisory Council (PBAC), and for the first time in my nine years as president I had to explain that we could not use our regular PBAC process this year because personnel measures would be involved. We discussed the necessity of a \$3M overall budget reduction, almost all of which must come from reductions in payroll. These cuts will not be across the board; however, the reductions will be all encompassing, including administrative offices. Administrative units were asked for an average reduction of about 9%, while academic units were asked for an average reduction of about 6%. Salary costs make up 80% of our overall operating budget. We will continue to look for efficiencies everywhere, but we must be particularly creative in looking for personnel efficiencies. We have no way to avoid shared sacrifice.

I am pleased to report that all units have completed their budget cutting exercises and have already submitted proposals that meet the targets set for them. Many of these consist of unfilled positions. We will begin evaluating and implementing these proposals shortly in order to have a balanced operating budget for FY17, which starts July 1. Thanks to sound decisions in the past we have informally maintained carry-forward funds. These informal reserves saved us from disaster this year, but they must be replenished and maintained. On your agenda today is a

resolution for a policy to establish and maintain an operating reserve fund. I applaud the Board's wisdom in establishing this principle as Board policy.

On May 14, we will celebrate Commencement and witness in tangible form the results of our efforts. We have a record number of graduates, 1800, and we are so proud of every one of them. I want to thank everyone gathered here for committing themselves to the good of the whole. That often means repressing self-serving concerns and embracing a commitment to the long-term health of the University. Preserving and defending Illinois public higher education is not for the faint of heart. Many thanks for your selfless dedication to our students, who are our future.

BUDGET AND FINANCE items

Budget and Finance Committee Chair, Patrick Ormsby, presented the following items:

INFORMATION ITEMS

Budget to Actual Report as of April 30, 2016

Ejigu introduced Melinda Gieseke, Associate Vice President for Finance. Gieseke pointed out the report in the Board Book, which indicates FY15 ended with expenditures of \$55,191,783. Expenditures for FY16 are \$42,707,593 as of April 30, with projected expenditures at the close of the fiscal year on June 30 to be \$52,542,198. This represents a significant reduction due to cost-cutting interventions undertaken in light of the budget stalemate in Springfield. Ormsby asked how the University is dealing with the lack of revenue from the State, to which Gieseke replied reserve funds are being used.

ACTION ITEMS

Resolution 16—28: Approval of a Policy to Establish and Maintain an Operating Reserve Fund

Ormsby requested a motion to approve Resolution 16-28. Tyson made a motion. Durkin seconded. Ejigu explained this item was presented to the Board at the last meeting, at which time there were questions and concerns expressed and it was tabled. Subsequently many discussions took place to address those concerns, specifically to include wording that states accessing the reserve fund will require approval by the Board of Trustees. If use of the funds is required for an unanticipated emergency, it will require the written approval of the majority of the members of the Executive Committee. Ormsby commented the resolution calls for a 5% reserve be built into yearly budgets going forward. The motion was approved by unanimous voice vote.

Resolution 16—29: Approval of the FY17 Preliminary Operating Budget

Ormsby requested a motion to approve Resolution 16-29. Tyson made a motion. Durkin seconded. Ejigu introduced Director of Budget and Financial Planning, Kimberly Lambert-Thomas. Thomas explained that each year at the May meeting the Administration presents a preliminary operating budget authorizing the expenditure of funds until October 31, 2016, when a final budget is brought before the Board. Last year, with the unprecedented budget stalemate in Springfield, adjustments had to be made in the FY16 budget. The goal for FY17 is to present a

balanced budget based on figures issued by the Governor in February and projections made by the financial team. Therefore, the FY17 preliminary operating budget is \$54.4M, approximately \$1.8M higher than FY16, however nearly \$1M less than FY15. There were no questions. The motion was approved by unanimous voice vote.

Resolution 16—30: Award of Illinois Department of Children and Family Services (IDCFS) Sub-Awards

Ormsby requested a motion to approve Resolution 16-30. Tyson made a motion. Durkin seconded. Ejigu explained this action comes before the Board each May and is related to the contract GSU has with IDCFS which specifically names two sub-contractors, Juvenile Protection Association of Chicago, IL and Healthy Families Chicago, also of Chicago. These firms provide training services on the safety and emotional security of children and families on an as-needed basis. Funding is provided under the FY17 IDCFS contract. There were no questions. The motion was approved by unanimous voice vote.

Resolution 16—31: Award of a Disaster Recovery Services Contract

Ormsby requested a motion to approve Resolution 16-31. Tyson made a motion. Durkin seconded. Ejigu reported this contract is with an off-site company that stores all of the University's operating data, which is backed up each day. It represents good business practice and is required under audit guidelines. The contract is effective for five years. Tyson commented that it appears the University got a good deal, with minimal increases over a five-year period. The motion was approved by voice vote from Durkin, Beaupre, Ormsby, Tyson, Taboas, and Pitts. Mitchell abstained, and therefore the resolution will be taken off the Consent Agenda.

Resolution 16—32: Award of Architectural Services Contracts

Ormsby requested a motion to approve Resolution 16-32. Tyson made a motion. Durkin seconded. Ejigu asked for permission to present Resolution 16-32 and ***Resolution 16-33: Award of Engineering Services Contracts*** together, as has been the practice in the past. These firms provide services on an as-needed basis, in a not-to-exceed amount. The University needs to have pre-qualified architectural and engineering firms lined up in the event they are needed, particularly in an emergency situation. Ormsby commented that 26 architectural firms submitted bids in addition to 20 engineering firms, with only three in each category being recommended. The motion to approve Resolution 16-32 was passed by unanimous voice vote.

Resolution 16—33: Award of Engineering Services Contracts

Ormsby requested a motion to approve Resolution 16-33. Tyson made a motion. Durkin seconded. Discussion as above. The motion was approved by unanimous voice vote.

Resolution 16—34: Award of Contract to Construct a Storage Facility

Ormsby requested a motion to approve Resolution 16-34. Tyson made a motion. Durkin seconded. Ejigu recalled how GSU's barn, which was used for storage of maintenance equipment, was lost in a fire in August 2015. The University collected approximately \$563,000 under the insurance policy, which stipulates these funds must be used to construct a new storage

facility within two years of the loss. GSU staff has been in the process of designing a facility that will satisfy storage needs in a location close to Facilities' operations. Ejigu stated the Administration is requesting the approval to award a contract to the lowest and most responsive bidder in an amount not to exceed \$563,000. Tyson requested a written report on the award of the contract at the October meeting, which Ejigu agreed to do. The motion was approved by unanimous voice vote.

Resolution 16—39: Award of Contracts for Legal Services

Ormsby requested a motion to approve Resolution 16-39. Tyson made a motion. Durkin seconded. Kennedy reported the University has contracts for outside legal services that will expire on June 30, the end of the three-year contracts. She explained these services are used on an as-needed basis for a wide variety of legal services. Today's resolution is requesting three-year contracts, with the option for three-year renewals, to three firms. Kennedy noted that there were 18 responses to the Request for Proposal, six of which were minority or female owned, which is the highest in GSU history. The three firms being recommended proposed pricing levels consistent with previous contracts. They are Laner, Muchin, Dombrow, Becker, Levin and Tominberg, Ltd.; Franzcek Radelet; and Dunn Law Firm in matters related to employee relations and education, and Chapman & Cutler; Reyes Kurson; and Katten Muchin in matters related to public finance. Tyson thanked the Administration for encouraging minority/female participation in bid proposals and for being responsive to something that is important to her as a Board member. The motion was approved by unanimous voice vote.

ACADEMIC AFFAIRS items

Academic Affairs Committee Vice Chair, Eileen Durkin, presented the following items.

INFORMATION ITEMS

Program Accreditation Status Summary

Bordelon pointed out the summary in the Board Book and also provided a brief update on the Higher Learning Commission (HLC) mid-cycle review. A preliminary report was received from HLC with positive outcomes. The final report will be brought before the Board at a subsequent meeting. Two programs are due for reaccreditation in the 2016-2017 academic year, the Doctor of Nursing Practice in fall 2016 and the Health Administration Master's program in spring 2017. Further information will be shared with the Board as those visits approach. Durkin congratulated the department heads and faculty involved in these accreditation visits given the hard and time consuming work involved.

Report on Summer and Fall Enrollment

Bordelon reported the summer headcount was at 2,506, a 6.37% increase from 2015, and student credit hours (SCH) at 15,892 credits, which is a 10.86% increase. She explained that one of the initiatives of recent focus among the deans, chairs, and faculty has been ways to broaden course offerings. Institutional Research was asked to look at where increases were seen and it appears that current students are taking more courses during the summer, as are transfer students who

will take summer courses that will transfer back to their home institution in the fall. The census date is June 1, 2016. If these trends continue the University will experience an increase in summer enrollment, turning the trend of recent years.

Applications for fall freshmen is at 910, compared to 800 this time last year, an increase of 13%. A total of 420 of these applicants have been admitted as opposed to 302 last year, up 39%. Currently there are 108 freshmen committed, an increase of 25% over last year. This past Tuesday GSU held the first of several signing ceremonies planned for freshmen and their families. It was a packed, festive event and the excitement was phenomenal. Associate Vice President of Enrollment, Randi Schneider, shared positive feedback she received from high school guidance counselors, as well as their desire to participate in future events on campus. Durkin congratulated Bordelon and all those involved for these tremendous numbers.

Annual Listing to Submit to the Illinois Board of Higher Education

Bordelon referred to the report in the Board Book, which is required by the IBHE. There were no questions.

Report on Off-Campus Programs

Bordelon explained this report is brought before the Board annually at the May meeting, and is subsequently submitted to the IBHE and HLC. It is informational only. There were no questions.

ACTION ITEMS

Resolution 16—35: Award of Professor Emeritus Status

Durkin requested a motion to approve Resolution 16-35. Ormsby made a motion. Mitchell seconded. Bordelon stated she is very pleased to bring before the Board two outstanding professors, Larry Levinson and Tony Labriola, for Professor Emeritus status. Dr. Larry Levinson, a Professor of Political and Justice Studies, served Governors State University for 28 years as a faculty member and program coordinator. He was instrumental in creating GSU's program in Political Studies, establishing the Model United Nations program, and directing the Honors Program and the Consortium for Civic Engagement. Mr. Labriola served GSU for 34 years teaching courses and producing television programs. He served as Coordinator of Instructional Development while also producing educational media, public affairs, and documentary programs. Mr. Labriola was awarded three Emmys for his work in children's media. The motion was approved by unanimous voice vote.

Resolution 16—36: Approval to Submit AY2015-2016 Program Review to the Illinois Board of Higher Education

Durkin requested a motion to approve Resolution 16-36. Pitts made a motion. Ormsby seconded. Bordelon explained programs are reviewed on a cyclical basis by faculty in the programs, the Faculty Senate's Academic Program Review Committee, and the Administration. These reviews are then brought before the Board annually in May, and submitted to IBHE. She noted two programs with low enrollment, the Early Childhood Education Master's program and the Education Master's program have been flagged for priority review. The Provost's Office will

continue to look at enrollment trends. Three other programs flagged for priority review are the Bachelor's in Entrepreneurship, the Master's in Reading, and the transitional Doctor of Physical Therapy. All these programs are currently under close review. After a brief discussion the motion was approved by unanimous voice vote.

Resolution 16—37: Approval of Honorary Degree Candidates

Durkin requested a motion to approve Resolution 16-37. Ormsby made a motion. Mitchell seconded. Bordelon provided brief biographies of the two candidates, Jack Lanigan, Sr., Founder of Mi-Jack Products, Inc. and Bryan Stevenson, Founder and Executive Director of the Equal Justice Initiative. More detailed information is available in the Board Book. The motion was approved by unanimous voice vote.

HUMAN RESOURCES items

Human Resources Committee Chair, Lorraine Tyson, presented the following items.

INFORMATION ITEMS

Presidential Assessment

Tyson announced that the Board of Trustees will begin its annual presidential assessment process, as described in the Board's Governing Policies. As a regular part of this process, Dr. Maimon will submit a report on her presidency for the past year to the Board.

ACTION ITEMS

Resolution 16—38: Award of Rank and Tenure

Tyson requested a motion to approve Resolution 16-38. Mitchell made a motion. Ormsby seconded. Bordelon stated she is very pleased to bring forward four faculty members for promotion of rank and tenure who have met very high criteria in teaching, research, and service. She acknowledged Dr. David Golland, Division of Humanities and Social Science in the College of Arts and Sciences, and Dr. Gökçe Sargut, Division of Management, Marketing, and Public Relations, College of Business, who were in attendance, as well as Dr. Khalil Marrar, Division of Humanities and Social Science, College of Arts and Sciences, and Dr. Bradley Smith, Division of Humanities and Social Science, College of Arts and Sciences. Tyson congratulated all four on this important benchmark in their careers, and those in attendance applauded them. Resolution 16-38 will come before the Board for roll call vote later in the meeting.

FULL BOARD

ACTION ITEMS

Approval of Minutes – March 4, 2016

Mitchell requested a motion to approve the Minutes of the March 4, 2016 meeting of the Board of Trustees. Ormsby made a motion. Durkin seconded. The motion was approved by unanimous voice vote.

SENATE REPORTS

Barbara Winicki, Faculty Senate President

Dr. Winicki made the following remarks: Thank you for this opportunity to speak. Governors State University faculty members were, of course, happy to hear that the Governor and the leaders of the legislature decided to provide some funding for Illinois public universities. Our appreciation for this funding is tempered, however, by the fact that it is a stop-gap measure. We are distressed by the lack of a true budget and the lack of concern for the future of our university, its employees, and most importantly its students. While waiting for Springfield to do their jobs, we here have completed a very difficult year under stressful conditions.

On a happier note, I congratulate my four colleagues who have earned promotion and tenure to associate professor: Dr. David Golland, History, and Vice President of the Faculty Senate; Dr. Kahlil Marrar, Political and Justice Studies, and Senator; Dr. Gökçe Sargut, Management, and a Senator; and Dr. Bradley Smith, English. I would like to add that the system makes it increasingly difficult to attain tenure. As stated before, this is due in part to the fact that unit A faculty members are not being replaced and therefore new tenure-track faculty members are being required to undertake administrative duties prematurely. I would have liked to have ended my report with a “thank you” by name to each retiring faculty member, but the Human Resources Department could not provide a list of retirees due to confidentiality. So I will congratulate only one of our faculty representatives to the Academic Affairs Subcommittee, Dr. Melanie Ellexson. Thank you.

Sheryl Jones-Harper, Civil Service Senate President

Ms. Jones-Harper made the following remarks: Members of the Civil Service Senate have been focused on funding and the state budget, taking part in many rallies. Like everyone else, we are waiting for final recommendations regarding budget cuts and how personnel will be affected. In the meantime, the Civil Service Senate meets regularly to work on finding innovative ways to maintain operations. Many times this is challenging, working with limited resources and staff, and increasing workloads without the appropriate compensation for doing so. We are, however, trying to keep our spirits up by continuing to award scholarships and Employee of the Month designation with non-appropriated funds. It should be noted that Civil Service non-negotiated employees are cut based on seniority and we are attempting to get that list so we can support our colleagues. The Civil Service Senate will continue to stand in solidarity with the other senates.

Mychael Vanarsdale, Student Senate President

Mr. Vanarsdale made the following remarks: Since our last meeting the Student Senate has been making a real presence. The Senate organized a rally in April in front of the main entrance of GSU that was very well attended. Many Senate members also participated in the alternative spring break trip to Puerto Rico for a civic engagement experience. On April 20 members of the Senate made their fifth trip to Springfield this academic year, and on April 21 Yolanda Pitts and I sat on a panel at Loyola University where we discussed our experiences in shared governance. Today, the Student Senate election results will be announced; therefore, this is my last day as

President. It has really been a pleasure to serve as Student Senate President. I greatly admire the Administration and am thankful for this opportunity.

On behalf of the Board of Trustees, Chair Mitchell thanked and praised Vanarsdale for his outstanding service to the GSU community.

Approval of Consent Agenda

Recording Secretary Johns Maloney read the list of resolutions on the Consent Agenda:

Resolution 16—28: Approval of a Policy to Establish and Maintain an Operating Reserve Fund

Resolution 16—29: Approval of the FY17 Preliminary Operating Budget

Resolution 16—30: Award of Illinois Department of Children and Family Services Sub-Awards

Resolution 16—32: Award of Architectural Services Contracts

Resolution 16—33: Award of Engineering Services Contracts

Resolution 16—34: Award of Contract to Construct a Storage Facility

Resolution 16—35: Approval of Professor Emeritus Status

Resolution 16—36: Approval to Submit AY15-16 Academic Program Reviews to the Illinois Board of Higher Education

Resolution 16—37: Approval of Honorary Degree Candidates

Resolution 16—39: Award of Contracts for Legal Services

Mitchell requested a motion to approve the Consent Agenda. Tyson made a motion. Durkin seconded. The motion was approved by unanimous voice vote.

Mitchell requested a motion to approve ***Resolution 16—31: Award of a Disaster Recovery Services Contract.*** Tyson made a motion. Ormsby seconded. A roll call vote was taken and Durkin, Beaupre, Ormsby, Tyson, Taboas, and Pitts voted aye. Mitchell abstained. The motion passed.

Mitchell requested a motion to approve ***Resolution 16—38: Award of Rank and Tenure.*** Tyson made a motion. Ormsby seconded. A roll call vote was taken and Mitchell, Durkin, Beaupre, Ormsby, Tyson, and Taboas voted aye. The Student Trustee is prohibited from voting on matters of tenure.

Mitchell requested a motion to approve ***Resolution 16—40: Release of Executive Session Minutes.*** Tyson made a motion. Durkin seconded. The motion was approved by unanimous voice vote.

PUBLIC COMMENT

Sondra Estep, President of University Professionals of Illinois (UPI) Chapter 4100

Dr. Estep made the following remarks: I am the proud president of UPI Chapter 4100 which represents approximately 270 faculty and academic support professionals at GSU. I would like our members who are present to stand up. Let me begin by applauding the hard work of our Board of Trustees during these very trying and chaotic times. I know it is not easy to make decisions regarding the future of GSU.

I would like to discuss one important part of the interwoven fabric of GSU—our talented UPI members, their future, and how it relates to our mission. Our members ask for fair compensation, favorable working conditions, and respect. While our administrators have received numerous benefits and compensation increases, we have not. In many cases we have taken a step back. If we are going to keep our amazing faculty and staff here at GSU, it is time to demonstrate the same respect for our hardworking members. We are facing huge, doubling increases in insurance, the miserable Tier 2 state pension that will crush many of our members in their golden years, and a potential loss of salary that will hobble our members. Sadly, these issues will drastically impact our students and mission despite our noble efforts. We need to be the University that keeps and attracts talented faculty and staff, not a place of mass exodus and loss of the very talent that touches the lives of students almost every moment during their time at GSU.

To paraphrase Bill Branson, it may seem strange to put employees first, but if you have satisfied employees who are proud of where they work, that will translate into customers (in our case, students) who are highly satisfied, and the organization will soar. We are here in solidarity to ask the Board to show its support, appreciation, and respect for our members and for what they do every single day to make GSU the outstanding institution that it is. Please do not ask us to take a step backwards. Let's work together to be sure that we have a smooth and uninterrupted start of the next school year.

Charles Dieringer, community member

Mr. Dieringer made the following remarks: I am an activist for the Thorn Creek watershed, and I formed a science club to address this. I'm here to state we are still destroying our watershed and flooding our communities, and GSU has a part in that. These are hazards to the downstream communities. None of these lakes have emergency overflow strategies. I think consultants should be involved. I know there are financial concerns, but if these dams fail the downstream communities will suffer. There is a lack of training in water technology. We're all aware of the lead problem that affects probably 80% of households. Those courses aren't being taught here, and I think we need to come to terms with what's happening in this country.

Alyse Ziemann, community member

Ms. Ziemann made the following remarks: I would like to congratulate the newly tenured professors. I know you're struggling with the budget, but the lack of funding for social services is of real concern for people like me and others in the community. As a homeowner in the area, I

would like to see more green services and green jobs in the area. My boyfriend and I are looking into green technology. I want to thank you for everything you are doing. If you need any help protesting, I am a protester. Also, my boyfriend and I can help with the geese with our border collie.

TRUSTEE COMMENTS

Trustee Durkin praised Student Senate President Mychael Vanarsdale for the remarkable job he has done in the past year. She also recognized Student Trustee Yolanda Pitts and student intern, Bridget Drury, for their service to the GSU community, asking, “what company wouldn’t make our students their top choice? You represent the best and brightest of GSU.” Durkin concluded by congratulating them all.

Trustee Pitts commented that she and Mychael Vanarsdale started out in the Student Senate together, and it has been a joy working beside him. He is graduating and he is going to be sorely missed. She wished him great success in his future endeavors.

Trustee Ormsby applauded everyone who is working so hard together to try to weather this storm, noting it is a very difficult time and he really feels for what everyone has been going through as he experienced similar times in his own company. It is painful, especially when a lot of it is not under one’s control. He thanked everyone who has gone to Springfield and for working together.

Trustee Mitchell echoed Ormsby’s comments, adding there are many obstacles the University has faced and collectively the University has to keep pushing. It is the job and commitment of everyone involved to do as much possible for the students. He thanked everyone. On May 14 GSU will see 1800 students graduate and he applauded everyone for providing these students with a college education.

Mitchell requested a motion to adjourn. Tyson made a motion. Durkin seconded. The motion was approved by unanimous voice vote, and the meeting of the Governors State University Board of Trustees adjourned at 11:58 am.

Respectfully submitted,

Joan Johns Maloney

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
May 6, 2016**

Resolution 16—28: Approval of a Policy to Establish and Maintain an Operating Reserve Fund: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees hereby authorizes the establishment and maintenance of an Operating Reserve Fund, in accordance with Section V(G)(7) of the Board of Trustees Regulations, in a balance not to exceed 5% of the University's annual core operating budget. Expenditures from this fund will require prior approval of the Board of Trustees or, in the event of an unanticipated emergency, written approval of a majority of the members of the Executive Committee of the Board.

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
May 6, 2016**

Resolution 16—29: Approval of a FY17 Preliminary Operating Budget: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY17 Preliminary Operating Budget as the basis for operating the University through October 31, 2016, as outlined in the below Budget Summary.

**Preliminary FY2017 Operating Budget
Budgeted Revenues and Expenditures by Major Category**

State Funds

	FY2017
Revenue:	
Appropriation	\$19,249,700
Income Fund	\$35,164,460
Total Revenue:	\$54,414,160
Expenditures:	
Personnel Services	\$42,108,100
Contractual Services	\$6,512,801
Fringe Benefits	\$1,700,000
Other Expenditures	\$1,372,551
Reserve Fund	\$2,720,708
Total Expenditures:	\$54,414,160

Approved May 6, 2016



Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

May 6, 2016

Resolution 16—30: Award of Illinois Department of Children and Family Services Sub-Awards: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the award of contracts and purchase orders to Juvenile Protection Association of Chicago, IL and Healthy Families Chicago of Chicago, IL in an aggregate amount not to exceed \$335,000 for the period of July 1, 2016 through June 30, 2017 under the University's agreement with the Illinois Department of Children and Family Services.

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
May 6, 2016**

Resolution 16—31: Award of a Disaster Recovery Services Contract: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees hereby recommends the renewal of a five-year contract and purchase order to SunGard Availability Services in an amount not to exceed \$407,340 for disaster recovery services as specified in the solicitation documents.

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
May 6, 2016**

Resolution 16—32: Award of Architectural Services Contracts: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University approves the award of three-year contracts, to be used on an as-needed basis, to each of the following architectural firms: CannonDesign of Chicago, IL; LCM Architects of Chicago, IL; and Legat Architects, Inc. of Chicago, IL in an amount not to exceed \$450,000 per firm during the contract period.

Approved May 6, 2016

A handwritten signature in black ink, appearing to read 'Bruce N. Friefeld', written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
May 6, 2016**

Resolution 16—33: Award of Engineering Services Contracts: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University approves the award of three-year contracts, to be used on an as-needed basis, to each of the following engineering firms: Ghafari Associates, Inc. of Chicago, IL; Primera Engineers Ltd. of Chicago, IL; and WBK Engineering LLC of St. Charles, IL in an amount not to exceed \$450,000 per firm during the contract period.

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

May 6, 2016

Resolution 16—34: Award of Contract to Construct a Storage Facility: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University authorizes the award of a purchase contract, in an amount not to exceed \$563,000 to the lowest and most responsive vendor for the purchase and installation of a storage facility. The President shall report the outcome of the contract award process in writing to the Board of Trustees at its October 2016 meeting.

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

May 6, 2016

Resolution 16—35: Authorization to Confer Professor Emeritus Status: Upon the recommendation of President Maimon, and the concurrence of Provost Bordelon and the College of Arts and Sciences, the Governors State University Board of Trustees confers Professor Emeritus status to the following:

- Dr. Larry Levinson, Professor of Political and Justice Studies
- Mr. Anthony Labriola, Professor of Media Studies

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES

RESOLUTION FOR BOARD ACTION

May 6, 2016

Resolution 16—36: Approval to Submit AY2015-2016 Academic Program Reviews to the Illinois Board of Higher Education: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves forwarding the Cyclical Program Review Report to the Illinois Board of Higher Education (IBHE) for Academic Year 2015-2016, consisting of 21 program reviews conducted by the programs, the Faculty Senate's *Academic Program Review Committee*, and the Administration. The programs are as follows:

Programs in Good Standing:

Interdisciplinary Leadership, EdD
Accounting, BS
Art, BFA
Business Administration, BA
Business and Applied Science, BA
Community Health, BHS
Early Childhood Education, BA
Elementary Education, BA
Accounting, MS
Business Administration, MBA
Communication and Training, MA
Independent Film and Digital Imaging, MFA
Management Information Systems, MS
Political and Justice Studies, MA
Nursing Practice, DNP
Physical Therapy, DPT

Programs Flagged for Priority Review:

Entrepreneurship, BA
Early Childhood Education, MA
Education, MA
Reading, MA
Physical Therapy, tDPT

Approved May 6, 2016



Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

May 6, 2016

Resolution 16—37: Approval of Honorary Degree Candidates: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the following individuals for inclusion on the list of candidates for the degree of Honorary Doctorate of Humane Letters:

- Jack Lanigan, Sr.
- Bryan Stevenson

Approved May 6, 2016

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Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
May 6, 2016**

Resolution 16—38: Award of Rank and Tenure: Upon the recommendation of President Maimon and the concurrence of the Human Resources Committee, the Governors State University Board of Trustees awards tenure to the following faculty members, effective August 8, 2016:

- **Dr. David Golland**, Division of Humanities and Social Science, College of Arts and Sciences
- **Dr. Khalil Marrar**, Division of Humanities and Social Science, College of Arts and Sciences
- **Dr. Gökçe Sargut**, Division of Management, Marketing, and Public Relations, College of Business
- **Dr. Bradley Smith**, Division of Humanities and Social Science, College of Arts and Sciences

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION
May 6, 2016**

Resolution 16—39: Award of Contracts for Legal Services: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees recommends the award of purchase orders and contracts for legal services to Laner, Muchin, Dombrow, Becker, Levin and Tominberg, Ltd. in an amount not to exceed \$300,000; to Franzcek Radelet in an amount not to exceed \$125,000; to Dunn Law Firm in an amount not to exceed \$100,000 and, in matters related to public finance, to Chapman & Cutler, Reyes Kurson and/or Katten Muchin in an amount not to exceed a total contract cost of \$300,000. The terms of the contracts for all awarded firms are to run from July 1, 2016 to June 30, 2019, with the option of a 3-year contract renewal.

Approved May 6, 2016

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

May 6, 2016

Resolution 16—40: Release of Executive Session Minutes: As required by the Illinois Open Meetings Act [5 ILCS 120] the Executive Session Minutes of the Board and its Committees have been reviewed and the following determinations have been made:

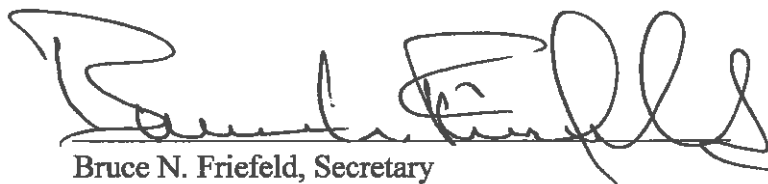
The Governors State University Board of Trustees authorizes the Release of Executive Session Minutes for the following meetings:

· Full Board	December 11, 2015
· Full Board	March 4, 2016

The Governors State University Board of Trustees authorizes the destruction of Executive Session verbatim recordings for the following meetings:

· Full Board	June 19, 2014
· Full Board	August 10, 2014
· Human Resources Committee	December 5, 2014

Approved May 6, 2016



Bruce N. Friefeld, Secretary
Board of Trustees

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**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES
EXECUTIVE COMMITTEE MEETING**

**Monday, June 13, 2016
8:00 a.m.
President's Conference Room G330**

Brian D. Mitchell, Chair

I. CALL TO ORDER AND ROLL CALL

II. ACTION ITEM

Resolution 16—41: Approval of a Contract for the Purchase and Installation of a Document Imaging System to Lexmark Enterprise Software LLC

III. PUBLIC COMMENT

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or Special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

IV. ADJOURN

**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES
SPECIAL MEETING**

Minutes of the June 13, 2016 Meeting

Brian D. Mitchell, Chair

CALL TO ORDER AND ROLL CALL

The Governors State University Board of Trustees Executive Committee meeting of June 13, 2016 was called to order by Chair Brian D. Mitchell at 8:02 am in G330/President's Conference Room. Trustee Bruce Friefeld was in attendance; Trustee Eileen Durkin participated by phone; and Student Trustee Yolanda Pitts arrived at 8:04 am.

Others in attendance: Elaine P. Maimon, President; Deborah E. Bordelon, Provost and Vice President for Academic Affairs; Gebeyehu Ejigu, Acting Executive Vice President/Treasurer; Alexis Kennedy, General Counsel; Jeff Slovak, Interim Vice President of Administration and Finance; Kimberly Lambert-Thomas, Director of Budget and Financial Planning; Tracy Sullivan, Assistant Vice President of Procurement and Business Services; and Penny Perdue, Executive Assistant to the President.

ACTION ITEM

Resolution 16—41: Approval of a Contract for the Purchase and Installation of a Document Imaging System to Lexmark Enterprise Software LLC

Mitchell requested a motion to approve Resolution 16-41. Friefeld made a motion. Durkin seconded. Mitchell called upon Ejigu, who reminded the Board that they passed a resolution for the purchase of this system, at an amount not to exceed \$500,000, at their December 2016 meeting. The system will replace software acquired in 2006, which is no longer technically supported and which no longer supports GSU's needs. After the December 2016 meeting, proposals were received and evaluated to find a system that meets the University's needs as well as integrates with *Ellucian CRM Recruit* so that data can be migrated. In order to meet these needs more options were necessary, at an increased cost beyond the original projection. Therefore, the Administration has brought it before the Board for approval today.

Durkin asked what would happen if this system were not purchased. Ejigu responded that Admissions would not be able to process the approximately 9,000 applications received each year as quickly as necessary. Currently there is a weakness in the system in that the process is slow and not as responsive to students the University is trying to admit and enroll. He noted that each application can contain between five and thirty pieces of paper and the current process is tedious and time consuming. This is effecting the University's competitiveness.

Friefeld stated that he did not originally understand the complexity of migrating the information and asked if that migration requirement was in the RFP, and did all the firms have a chance to respond to that requirement. Ejigu replied that many of the options were submitted as add-ons to the main quote, and it became clear that several of those options were necessary in order to run the system efficiently. Friefeld then asked for clarification on the two 3-year renewal options. Sullivan responded that the 'not-to-exceed' amounts are fixed in the contract, subject to any changes the University may ask for, with a maximum 2% increase in the cost. Pitts asked if the new system would allow Admissions to process more applications. Ejigu responded by clarifying that currently all applications are processed; however, not as quickly as necessary. Pitts remarked she is currently a graduate assistant in the College of Business and she agrees that scanning in documents for admission to the graduate programs is a tedious process, involving a lot of paperwork. Maimon added that the University is currently losing students to other institutions that respond quicker, noting that as GSU becomes more and more dependent on tuition, it must be more responsive to students regarding admission. She also pointed out that the identified vendor was about to raise its price so time is of the essence.

Chair Mitchell called for a voice vote for approval of Resolution 16-41. The motion was approved by unanimous voice vote.

PUBLIC COMMENT

There were no requests for Public Comment.

ADJOURNMENT

Mitchell requested a motion to adjourn. Friefeld made a motion. Durkin seconded. The motion was approved by unanimous voice vote and the Executive Committee of the Governors State University Board of Trustees adjourned at 8:15 am.

Respectfully submitted,

Penny Perdue

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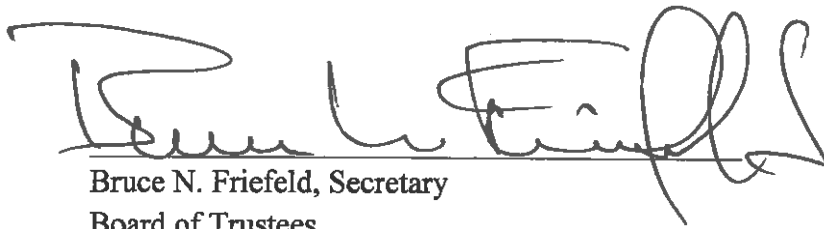
**GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

RESOLUTION FOR BOARD ACTION

June 13, 2016

Resolution 16—41: Approval of a Contract for the Purchase and Installation of a Document Imaging System to Lexmark Enterprise Software LLC: Upon the recommendation of President Maimon, the Executive Committee of the Governors State University Board of Trustees authorizes the award of a contract, in an amount not to exceed \$660,190, to Lexmark Enterprise Software LLC of Lenexa, KS, for the purchase and installation of the proposed document imaging system. Resolution 16-17, adopted on December 11, 2015, is voided.

Approved June 13, 2016



Bruce N. Friefeld, Secretary
Board of Trustees

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**SUMMARY OF RESOLUTIONS
APPROVED BY THE
GOVERNORS STATE UNIVERSITY
BOARD OF TRUSTEES**

July 1, 2015 – June 30, 2016

Resolution 16—01: Appointment of a Representative to the Higher Education Travel Control Board: In accordance with Compiled Statute Reference 30 ILCS105/12-1(3) thru 105/12-1(3), and upon the recommendation of President Maimon and the Governors State University Board of Trustees, Melinda Gieseke, Controller, has been appointed to the Higher Education Travel Control Board.

Approved: Board of Trustees August 10, 2015

Resolution 16—02: Appointment of a Representative to the Municipal Clerk Training Institute Committee: In accordance with Compiled Statute Reference 65 ILCS50/2 thru 50/2, and upon the recommendation of President Maimon and the Governors State University Board of Trustees, David Meadows, Executive Vice President and Treasurer, has been appointed to the Municipal Clerk Training Institute Committee.

Approved: Board of Trustees August 10, 2015

Resolution 16—03: Approval of an Extension of the Preliminary Operating Budget for FY16: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves an extension of the FY16 Preliminary Operating Budget as the basis for operating the University through December 11, 2015, as outlined in the Budget Summary.

OPERATING EXPENSES

Personal Services	\$ 44,313,805
Benefits	1,256,200
Contractual Services	8,485,665
Equipment	357,398
Telecommunications	244,429
Commodities	470,158
Travel	265,606
Awards and Grants	145,337
Permanent Improvements	32,126
Auto Operations	<u>21,059</u>
TOTAL	\$ 55,591,783

Approved: Board of Trustees October 2, 2015

Resolution 16—04: Approval of FY17 Operating Appropriations Request to the Illinois Board of Higher Education: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY17 Operating Appropriations Request, Exhibit A, and the forwarding of same to the Illinois Board of Higher Education.

Approved: Board of Trustees October 2, 2015

Resolution 16—05: Approval of FY17 Capital Appropriations Request to the Illinois Board of Higher Education: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY17 capital appropriations request as proposed in the attachment, and the forwarding of same to the Illinois Board of Higher Education.

Approved: Board of Trustees October 2, 2015

Resolution 16—06: Approval of Midwest Tower Lease Extension: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees authorizes the extension of the agreement with Midwest Tower Leasing, Inc. of Kankakee, IL for an additional 10-year period, as allowed within the lease documents.

Approved: Board of Trustees October 2, 2015

Resolution 16—07: Authorization to Confer Professor Emeritus Status: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees confer Professor Emeritus status to the following individuals:

- Dr. Karen D'Arcy, Professor of Analytical Chemistry
- Dr. Phyllis Klingensmith, Professor of Biology

Approved: Board of Trustees October 2, 2015

Resolution 16—08: Approval of Honorary Degree Candidates: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the following individuals for inclusion on the list of candidates for the degree of Honorary Doctorate of Humane Letters:

- Shaun Harper
- Martha Nussbaum
- Clarence Page
- Daniel Keenan Savage
- Marilou (Hedlund) von Ferstel
- Jill Wine Banks

Approved: Board of Trustees October 2, 2015

Resolution 16—09: Award of Rank and Tenure to Dr. Effie Kritikos: Upon the recommendation of the Dean of the College of Education, Dr. Andrea Evans, Provost Dr. Deborah E. Bordelon, President Dr. Elaine P. Maimon, and the vote from the faculty of the College of Education, the Governors State University Board of Trustees Human Resources Committee appoints Dr. Effie Kritikos as a Professor of Special Education, College of Education, with Tenure effective October 2, 2015.

Approved: Board of Trustees October 2, 2015

Resolution 16—10: Award of Rank and Tenure to Dr. John Sowa: Upon the recommendation of the Dean of the College of Arts and Sciences, Dr. Reinhold Hill, Provost Dr. Deborah E. Bordelon, President Dr. Elaine P. Maimon, and the affirmative vote from the faculty of the College of Arts and Sciences the Governors State University Board of Trustees Human Resources Committee appoints Dr. John Sowa as a Professor of Chemistry, College of Arts and Sciences, with Tenure effective October 2, 2015.

Approved: Board of Trustees October 2, 2015

Resolution 16—11: Approval of Performance Day for Non-Negotiated Employees: Upon the recommendation of President Maimon and the concurrence of the Human Resources Committee, the Governors State University Board of Trustees authorizes granting one personal day to non-negotiated employees who are rated “generally exceeds expectations” or “superior” on their FY15 performance evaluation, to be taken during FY16.

Approved: Board of Trustees October 2, 2015

Resolution 16—12: Withdrawn

Resolution 16—13: Authorization to Contract with the University of Illinois Chicago for a Grant Funded Program: Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves the award of all grant-funded, renewal periods to the University of Illinois Chicago in the amount not to exceed the five year, total amount of \$125,000.

Approved: Board of Trustees December 11, 2015

Resolution 16—14: Authorization to Contract with CanonDesign Inc. for Phase II of Campus Housing: Upon the recommendation of President Maimon, the Board of Trustees of Governors State University authorizes the award of a professional services contract to CannonDesign Inc., Chicago, IL to provide feasibility study and conceptual design services for the development of an on-campus student residence complex in an amount not to exceed \$125,000.

Approved: Board of Trustees December 11, 2015

Resolution 16—15: Approval of FY2016 Operating Budget: Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves the FY2016 Budget shown in Attachments I and II.

Approved: Board of Trustees December 11, 2015

Resolution 16—16: Approval of a Contract for the Purchase and Installation of Kitchen Equipment: Upon the recommendation of President Maimon, the Board of Trustees of Governors State University authorizes the award of equipment and construction contracts, in a total amount not to exceed \$3,800,000, to the lowest and most responsive bidder(s), as determined under the State of Illinois procurement statutes, rules and regulations, for the renovation of the University dining facility. The President shall report the outcome of the contract awards in writing to the Board of Trustees at its March 2016 meeting.

Approved: Board of Trustees December 11, 2015

Resolution 16—17: Approval of a Contract for the Purchase of Digital Imaging Software: Upon the recommendation of President Maimon, the Board of Trustees of Governors State University authorizes the award of a purchase contract, in an amount not to exceed \$500,000, to the lowest and most responsive vendor, as determined under the State of Illinois procurement statutes, rules and regulations, for the purchase and installation of a document imaging system. The President shall report the outcome of the contract award process in writing to the Board of Trustees at its March 2016 meeting.

Approved: Board of Trustees December 11, 2015

Resolution 16—18: Authorization to Confer Professor Emeritus Status: Upon the recommendation of President Maimon, and the concurrence of Provost Bordelon and the College of Education, the Governors State University Board of Trustees confers Professor Emeritus status to Dr. Jon Carlson, Professor of Psychology and Counseling.

Approved: Board of Trustees December 11, 2015

Resolution 16—19: Approval to Transfer Tenure for Dr. Farouk Shaaban: Upon the recommendation of President Maimon, the Governors State University Board of Trustees pursuant to the Board's By-Laws, approves the transfer of tenure of Dr. Farouk Shaaban from the Division of Management, Marketing and Entrepreneurship in the College of Business to the Division of Humanities and Social Sciences in the College of Arts and Sciences effective January 4, 2016.

Approved: Board of Trustees December 11, 2015

Resolution 16-20: Release of Executive Session Minutes: As required by the Illinois Open Meetings Act [5 ILCS 120] the Executive Session Minutes of the Board and its Committees have been reviewed and the following determinations have been made:

The Governors State University Board of Trustees authorizes the Release of Executive Session Minutes for the following meetings:

- Full Board August 9, 2015
- Human Resources Committee May 8, 2015
- Full Board October 2, 2015

The Governors State University Board of Trustees authorizes the destruction of Executive Session verbatim recordings for the following meetings:

- Human Resources Committee October 11, 2013
- Human Resources Committee December 6, 2013
- Human Resources Committee February 28, 2014
- Human Resources Committee May 9, 2014

Approved: Board of Trustees December 11, 2015

Resolution 16—21: Appointment of Treasurer

WHEREAS, pursuant to the Governors State Law, 110 ILCS 670/15-31 [“Law”] and the Bylaws of the Board of Trustees of Governors State University, Article II. Section 2.02 [“Bylaws”], the Board of Trustees shall designate a member of the staff of the University as ex-officio Treasurer to serve the Board,

WHEREAS, Dr. Gebeyehu Ejigu has been appointed to the position of Acting Executive Vice President by the President, effective December 11, 2015.

NOW THEREFORE BE IT RESOLVED by the Governors State University Board of Trustees, upon the recommendation of the President, that Dr. Ejigu is appointed as the Treasurer of the Board, ex-officio and as specified in the Law and the Bylaws.

Approved: Board of Trustees December 11, 2015

Resolution 16—22: Resolution on the State of Illinois Budget

WHEREAS, Governors State University is one part of the State's regional system for higher education, one of Illinois' many vital assets, and an investment by the State and its People for nearly fifty years; and **WHEREAS**, Governor State University's missions are to educate, provide public service, and stimulate economic development, and to do so with excellence and on a broad scale at the local and State levels; and

WHEREAS, the University's campus in University Park, Illinois and online has a combined total enrollment of approximately 6,000 students and annually awards over 1,500 undergraduate, graduate and professional degrees; and

WHEREAS, Governors State University reaches all counties in its region, and the University is a powerful economic engine for the State, pumping \$110 million into the State's economy and supporting 1,050 jobs; and

WHEREAS, to preserve and advance the excellence of Governors State University and to fulfill its multiple missions—particularly accessible, affordable, high-quality education for its students—the State must provide a responsible, adequate, and reliable level of fiscal support to Governors State University and all State public universities; and

WHEREAS, Governors State University and its students rely and depend upon the State of Illinois as a vital partner in the delivery of a high quality public education; the continuing budget impasse has prevented many deserving students from receiving much needed MAP funding; and the impasse threatens to send even more of our students out of state or out of higher education entirely, thereby damaging Illinois universities, their communities, and ultimately the State of Illinois.

WHEREAS, the University has undertaken initiatives to reduce and reprioritize spending to raise its efficiency and effectiveness, and to proactively plan for shared sacrifice as part of the State's effort to address Illinois' fiscal challenges;

NOW, THEREFORE, BE IT RESOLVED:

1. **THAT** the Board of Trustees of Governors State University urges an immediate adoption of a fiscal 2016 State budget that will adequately provide critical State financial support for the educational programs, faculty research, public service to society, and economic prosperity Governors State University provides to the State of Illinois, and
2. **THAT** this Resolution shall be forwarded to the Governor, the Leaders of the General Assembly and the leadership of the higher education community.

Approved: Board of Trustees December 11, 2015

Resolution 16—23: Approval of Tuition Rates for AY2016-2017: Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves tuition rates for Academic Year 2016-2017 as set forth below:

Tuition Rates for Academic Year 2016-2017	
Undergraduate:	Rate
Guaranteed Tuition (Year 1)	\$272
Guaranteed Tuition (Year 2)	\$272
Guaranteed Tuition (Year 3)	\$255
Guaranteed Tuition (Year 4)	\$255
Guaranteed Tuition (Year 5)	\$249
Guaranteed Tuition (Year 6)	\$243
Undergraduate Tuition	\$272
Non-Resident	\$544
Graduate:	
General	\$307
General Non-Resident	\$614
Master of Occupational Therapy	\$426
Master of Occupational Therapy Non-Resident	\$852
Specialist:	
School Psychologist	\$367
School Psychologist Non-Resident	\$734
Doctoral:	
Counselor Education and Supervision	\$415
Counselor Education and Supervision Non-Resident	\$830
Interdisciplinary Leadership	\$415
Interdisciplinary Leadership Non-Resident	\$830
Physical Therapy	\$533
Physical Therapy Non-Resident	\$990
Nursing Practice	\$693
Nursing Practice Non-Resident	\$990
Occupational Therapy	\$693
Occupational Therapy Non-Resident	\$990

Approved: Board of Trustees March 4, 2016

Resolution 16—24 Approval of Mandatory Student Fees for Academic Year 2016-2017:

Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves mandatory student fee rates for Academic Year 2016-2017 in accordance with the table below.

Mandatory Fees:		
Per Credit Hour	AY15-16	AY16-17
Student Activity Fee	\$5	\$5
Student Center Fee	\$9	\$9
Career Counseling Fee	\$4	\$4
Technology Fee	\$17	\$17
Strategic Initiative Fee	\$14	\$14
University Facilities Fee	\$18	\$22
Health Services Fee	N/A	\$5
Total Per Credit Hour	\$67	\$76
Per Semester		
Parking and Walkway Fee	\$38	\$38

Approved: Board of Trustees March 4, 2016

Resolution 16—25: Withdrawn

Resolution 16—26: Authorization of Contingent Cost Saving Measures that may be necessitated by a Prolonged State Budget Stalemate: Upon the recommendation of President Maimon, the Governors State University Board of Trustees hereby authorizes the GSU President to institute all necessary and reasonable payroll cost reduction measures that may be necessitated by a prolonged stalemate in passing a State budget, or an appropriation to GSU that necessitates such measures. These measures may include, but are not necessarily limited to furloughs, layoffs and termination of personnel. All furloughs, layoffs and terminations that may be implemented in accordance with this resolution shall comply with all applicable Regulations of the GSU Board of Trustees, University policies, and provisions in collective bargaining agreements, rules and procedures of the Illinois State Universities Civil Service Act, and all relevant state and federal statutes.

Approved: Board of Trustees March 4, 2016

Resolution 16—27: Appointment of Board Committees: Pursuant to Article V. Section 5.05 of its Bylaws, the Governors State University Board of Trustees approves the following appointment of Chairs, Vice Chairs and members to its standing committees:

ACADEMIC AFFAIRS COMMITTEE

Anibal Taboas - Chair
Eileen Durkin - Vice Chair
Brian Mitchell
Student Trustee

BUDGET and FINANCE COMMITTEE

Patrick Ormsby - Chair
Lorraine Tyson - Vice Chair
Jack Beaupre
Student Trustee

HUMAN RESOURCES COMMITTEE

Lorraine Tyson - Chair
Brian Mitchell - Vice Chair
Bruce Friefeld
Eileen Durkin

COMMITTEE on TRUSTEESHIP, GOVERNANCE and NOMINATIONS

Bruce Friefeld - Chair
Jack Beaupre - Vice Chair
Patrick Ormsby
Anibal Taboas

Approved: Board of Trustees March 4, 2016

Resolution 16—28: Approval of a Policy to Establish and Maintain an Operating Reserve

Fund: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees hereby authorizes the establishment and maintenance of an Operating Reserve Fund, in accordance with Section V(G)(7) of the Board of Trustees Regulations, in a balance not to exceed 5% of the University's annual core operating budget. Expenditures from this fund will require prior approval of the Board of Trustees or, in the event of an unanticipated emergency, written approval of a majority of the members of the Executive Committee of the Board.

Approved: Board of Trustees May 6, 2016

Resolution 16—29: Approval of a FY17 Preliminary Operating Budget: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY17 Preliminary Operating Budget as the basis for operating the University through October 31, 2016, as outlined in the below Budget Summary.

**Preliminary FY2017 Operating Budget
Budgeted Revenues and Expenditures by Major
Category**

State Funds	FY2017
Revenue:	
Appropriation	\$19,249,700
Income Fund	\$35,164,460
Total Revenue:	\$54,414,160
Expenditures:	
Personnel Services	\$42,108,100
Contractual Services	\$6,512,801
Fringe Benefits	\$1,700,000
Other Expenditures	\$1,372,551
Reserve Fund	\$2,720,708
Total Expenditures:	\$54,414,160

Approved: Board of Trustees May 6, 2016

Resolution 16—30: Award of Illinois Department of Children and Family Services Sub-Awards: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the award of contracts and purchase orders to Juvenile Protection Association of Chicago, IL and Healthy Families Chicago of Chicago, IL in an aggregate amount not to exceed \$335,000 for the period of July 1, 2016 through June 30, 2017 under the University's agreement with the Illinois Department of Children and Family Services.

Approved: Board of Trustees May 6, 2016

Resolution 16—31: Award of a Disaster Recovery Services Contract: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees hereby recommends the renewal of a five-year contract and purchase order to SunGard Availability Services in an amount not to exceed \$407,340 for disaster recovery services as specified in the solicitation documents.

Approved: Board of Trustees May 6, 2016

Resolution 16—32: Award of Architectural Services Contracts: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University approves the award of three-year contracts, to be used on an as-needed basis, to each of the following architectural firms: CannonDesign of Chicago, IL; LCM Architects of Chicago, IL; and Legat Architects, Inc. of Chicago, IL in an amount not to exceed \$450,000 per firm during the contract period.

Approved: Board of Trustees May 6, 2016

Resolution 16—33: Award of Engineering Services Contracts: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University approves the award of three-year contracts, to be used on an as-needed basis, to each of the following engineering firms: Ghafari Associates, Inc. of Chicago, IL; Primera Engineers Ltd. of Chicago, IL; and WBK Engineering LLC of St. Charles, IL in an amount not to exceed \$450,000 per firm during the contract period.

Approved: Board of Trustees May 6, 2016

Resolution 16—34: Award of Contract to Construct a Storage Facility: Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University authorizes the award of a purchase contract, in an amount not to exceed \$563,000 to the lowest and most responsive vendor for the purchase and installation of a storage facility. The President shall report the outcome of the contract award process in writing to the Board of Trustees at its October 2016 meeting.

Approved: Board of Trustees May 6, 2016

Resolution 16—35: Authorization to Confer Professor Emeritus Status: Upon the recommendation of President Maimon, and the concurrence of Provost Bordelon and the College of Arts and Sciences, the Governors State University Board of Trustees confers Professor Emeritus status to the following:

- Dr. Larry Levinson, Professor of Political and Justice Studies
- Mr. Anthony Labriola, Professor of Media Studies

Approved: Board of Trustees May 6, 2016

Resolution 16—36: Approval to Submit AY2015-2016 Academic Program Reviews to the Illinois Board of Higher Education: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves forwarding the Cyclical Program Review Report to the Illinois Board of Higher Education (IBHE) for Academic Year 2015-2016, consisting of 21 program reviews conducted by the programs, the Faculty Senate's *Academic Program Review Committee*, and the Administration. The programs are as follows:

Programs in Good Standing:

Interdisciplinary Leadership, EdD
Accounting, BS
Art, BFA
Business Administration, BA
Business and Applied Science, BA
Community Health, BHS
Early Childhood Education, BA
Elementary Education, BA
Accounting, MS
Business Administration, MBA
Communication and Training, MA
Independent Film and Digital Imaging, MFA
Management Information Systems, MS
Political and Justice Studies, MA
Nursing Practice, DNP
Physical Therapy, DPT

Programs Flagged for Priority Review:

Entrepreneurship, BA
Early Childhood Education, MA
Education, MA
Reading, MA
Physical Therapy, tDPT

Approved: Board of Trustees May 6, 2016

Resolution 16—37: Approval of Honorary Degree Candidates: Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the following individuals for inclusion on the list of candidates for the degree of Honorary Doctorate of Humane Letters:

- Jack Lanigan, Sr.
- Bryan Stevenson

Approved: Board of Trustees May 6, 2016

Resolution 16—38: Award of Rank and Tenure: Upon the recommendation of President Maimon and the concurrence of the Human Resources Committee, the Governors State University Board of Trustees awards tenure to the following faculty members, effective August 8, 2016:

- **Dr. David Golland**, Division of Humanities and Social Science, College of Arts and Sciences
- **Dr. Khalil Marrar**, Division of Humanities and Social Science, College of Arts and Sciences
- **Dr. Gökçe Sargut**, Division of Management, Marketing, and Public Relations, College of Business
- **Dr. Bradley Smith**, Division of Humanities and Social Science, College of Arts and Sciences

Approved: Board of Trustees May 6, 2016

Resolution 16—39: Award of Contracts for Legal Services: Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees recommends the award of purchase orders and contracts for legal services to Laner, Muchin, Dombrow, Becker, Levin and Tominberg, Ltd. in an amount not to exceed \$300,000; to Franzcek Radelet in an amount not to exceed \$125,000; to Dunn Law Firm in an amount not to exceed \$100,000 and, in matters related to public finance, to Chapman & Cutler, Reyes Kurson and/or Katten Muchin in an amount not to exceed a total contract cost of \$300,000. The terms of the contracts for all awarded firms are to run from July 1, 2016 to June 30, 2019, with the option of a 3-year contract renewal.

Approved: Board of Trustees May 6, 2016

Resolution 16—40: Release of Executive Session Minutes: As required by the Illinois Open Meetings Act [5 ILCS 120] the Executive Session Minutes of the Board and its Committees have been reviewed and the following determinations have been made:

The Governors State University Board of Trustees authorizes the Release of Executive Session Minutes for the following meetings:

- | | |
|--------------|-------------------|
| • Full Board | December 11, 2015 |
| • Full Board | March 4, 2016 |

The Governors State University Board of Trustees authorizes the destruction of Executive Session verbatim recordings for the following meetings:

- | | |
|-----------------------------|------------------|
| • Full Board | June 19, 2014 |
| • Full Board | August 10, 2014 |
| • Human Resources Committee | December 5, 2014 |

Approved: Board of Trustees May 6, 2016

Resolution 16—41: Approval of a Contract for the Purchase and Installation of a Document Imaging System to Lexmark Enterprise Software LLC: Upon the recommendation of President Maimon, the Executive Committee of the Governors State University Board of Trustees authorizes the award of a contract, in an amount not to exceed \$660,190, to Lexmark Enterprise Software LLC of Lenexa, KS, for the purchase and installation of the proposed document imaging system. Resolution 16-17, adopted on December 11, 2015, is voided.

Approved: Board of Trustees June 13, 2016